

### Coca-Cola Andina at a Glance

Largest Coca-Cola bottler in Chile, Argentina and Paraguay

3rd largest Coca-Cola bottler in Latin America and Brazil by volume<sup>1</sup>

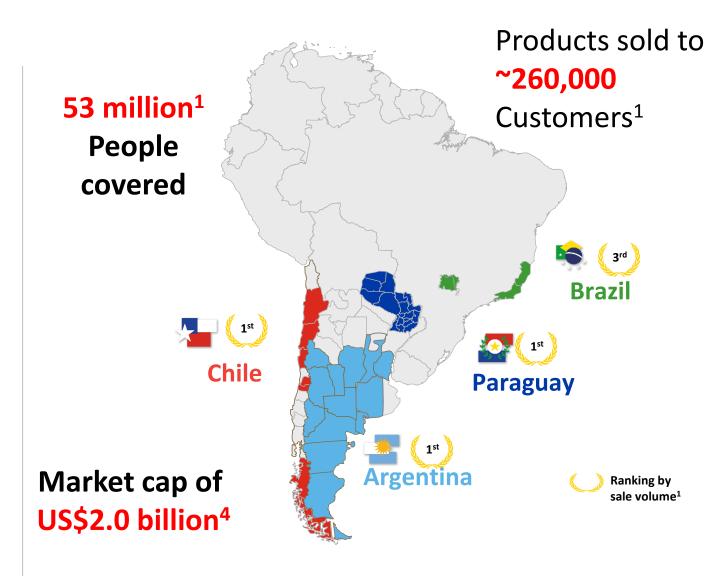
Our Growth Formula (2019)

Revenue **+6.3%** 

Transactions +0.4%

Volume **-0.6%** 

**Sugar -4.2%** 



## Our Response on Covid - 19

Protecting our People & Supporting Community

- ✓ Stringent Health and Safety Protocols to ensure safety of our People and Products, such as temperature check, use of face masks, social distancing, home office
- ✓ Supporting community: donations of +1 million liters and CH\$1.600 million



Continuing to Serve our Customers

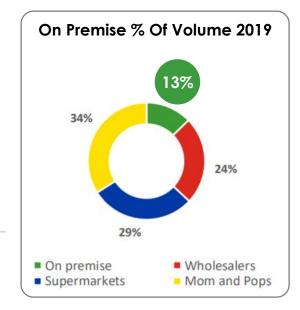
- ✓ Production Plants and Distribution Centers are operational in all our operations
- ✓ Sales force and commercial teams connected with customers
- ✓ Implementing credit and delivery to consumer solutions for restaurants and bars
- ✓ Digital Channels increasing volumes (mainly in Chile aprox. +500%)
- ✓ Jul/Aug: volumes down mid single digits, Sept up low single digit. Negatives: On premise/SS. Positives: mix of refillables, Mom&Pops and SSDs

Solid Long-Term Business Sustainability

- ✓ We expect shifts in Customers and Consumers' shopping and lifestyle habits
- ✓ We are adapting our business to ensure our operations are aligned to those shifts (refillables, ecommerce, etc)

Solid Financial Position

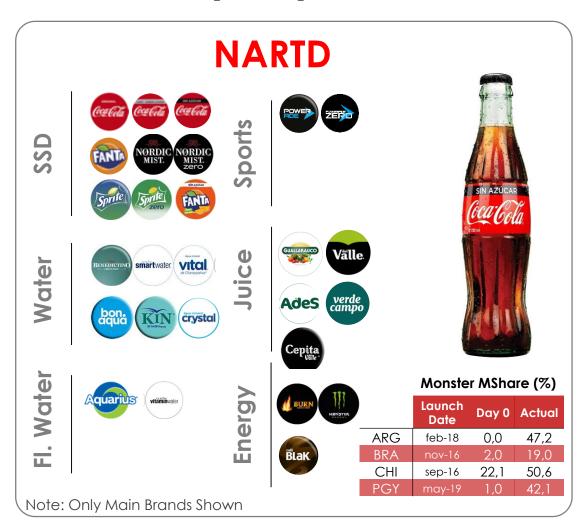
- ✓ High liquidity (almost \$500 million in cash), low leverage (Net Debt/Adj.Ebitda 1,8 times)
- ✓ No relevant debt amortizations in next 2 years, debt in same currencies as cash flow generation

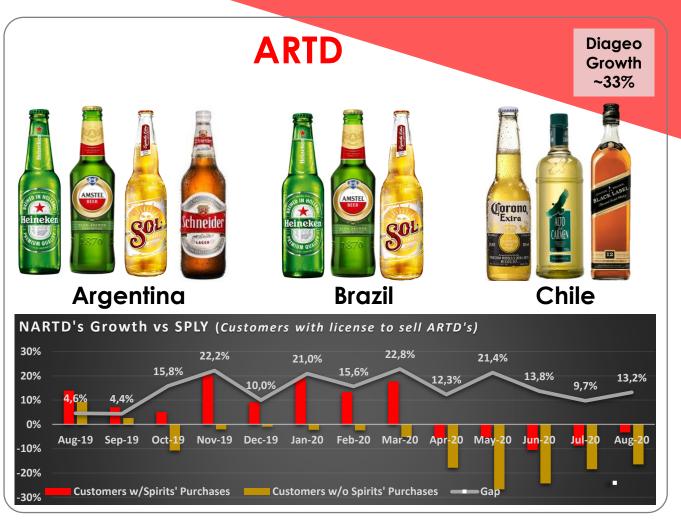




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Portfolio Development Towards a Total Beverage Company





### Beer Commercialization & Distribution Agreement

- 1 5 Year Contract Renewable
- 2 ~28,3MM Unit Cases LTM
- 3 ~30% Market Share
- 4 ~5% EBITDA Margin
- No Significant additional Investments Required
- 6 Positive Impact on NARTD



















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Refillable Bottles Strategy Towards a World Without Waste

#### % Refillables as of Total SSD Volume

|           | Country (*) | Coca-Cola Andina |         |
|-----------|-------------|------------------|---------|
|           | FY2018      | FY2019           | YTD2020 |
| Argentina | 24.0%       | 48.1%            | 55.1%   |
| Brazil    | 26.4%       | 25.2%            | 29.8%   |
| Chile     | 39.6%       | 44.7%            | 49.1%   |
| Paraguay  | 45.4%       | 46.3%            | 48.8%   |







**Universal Bottle** 

#### Countries' Average Refillable Ratio(\*):

| Mexico    | 50,6% | Colombia | 18,7% | Spain     | 6,1% |
|-----------|-------|----------|-------|-----------|------|
| Venezuela | 40,4% | Peru     | 13,7% | USA       | 4,2% |
| Germany   | 34,6% | Canada   | 10,6% | Australia | 2,9% |
| China     | 29,1% | Italy    | 10,4% | Finland   | 1,6% |



DQX Brazil: New capacity

## New laws regarding plastic use in Chile

#### **Extended Producer Responsibility Act (EPR)**

- Act was published in May 2020, and it forces producers to take care of their packaging (waste).
- It establishes recollection goals for producers of five waste categories, including plastic (PET)



 Andina has been ahead of the implementation of the EPR Act, being in the process of creating, together with other companies, the first Producer Responsibility Organization (PRO), a facilitator vehicle for the collection, segregation and recovery of waste, which is composed of more than 25 companies

#### "Single Use Plastic" Act

- Currently under discussion in Congress.
- Limits the use of single use plastics in general, including PET.
- Indicates that disposable bottles must have certain % of local rPet (25% by 2025, 50% by 2030, 70% by 2050)
- Forces supermarkets and online channels to sell and receive refillable bottles
- Andina is in process of creating B2B plant that will allow us to use rPET in our bottles beginning 2023

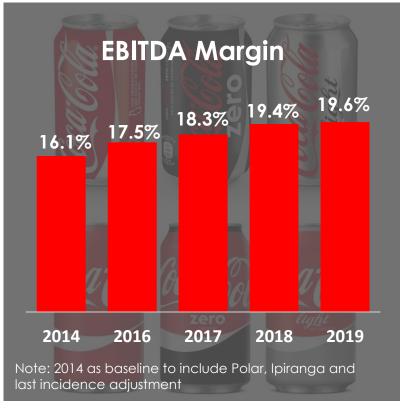
Andina's Refillable leadership will be a strong competitive advantage in next years

Strong Sugar Reduction and Stills & Low-Cal Strategy

% No Sugar & LowCal of Nartd Total Volume (\*)

% Stills of Nartd Total Volume

| <b>9</b> % | 25%  | 11%      | 24%  |
|------------|------|----------|------|
| 2010       | 2019 | 2010     | 2019 |
| Argentina  |      | Brazil   |      |
| 21%        | 53%  | 11%      | 25%  |
| 2010       | 2019 | 2010     | 2019 |
| Chile      |      | Paraguay |      |
|            |      |          |      |

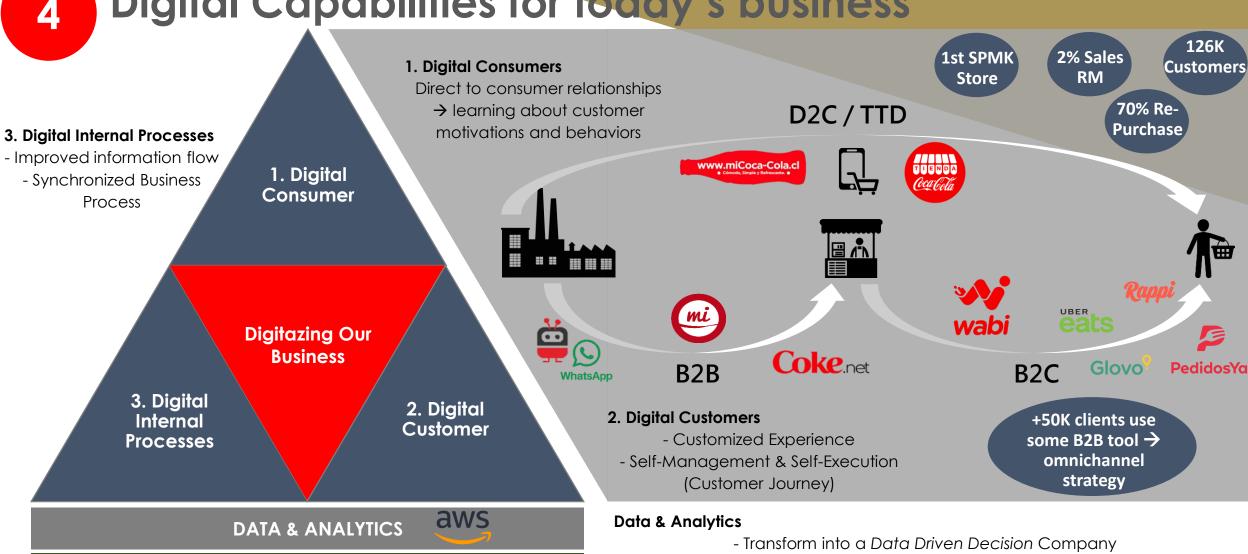


| <b>4</b> % | 15%  | 4%       | 13%  |
|------------|------|----------|------|
| 2010       | 2019 | 2010     | 2019 |
| Argentina  |      | Brazil   |      |
| 13%        | 29%  | 5%       | 19%  |
| 2010       | 2019 | 2010     | 2019 |
| Chile      |      | Paraguay |      |

<sup>(\*)</sup> Sugar free + Mid cal volume (less than 5 gr of sugar/100 ml) over Total NARTD Volume

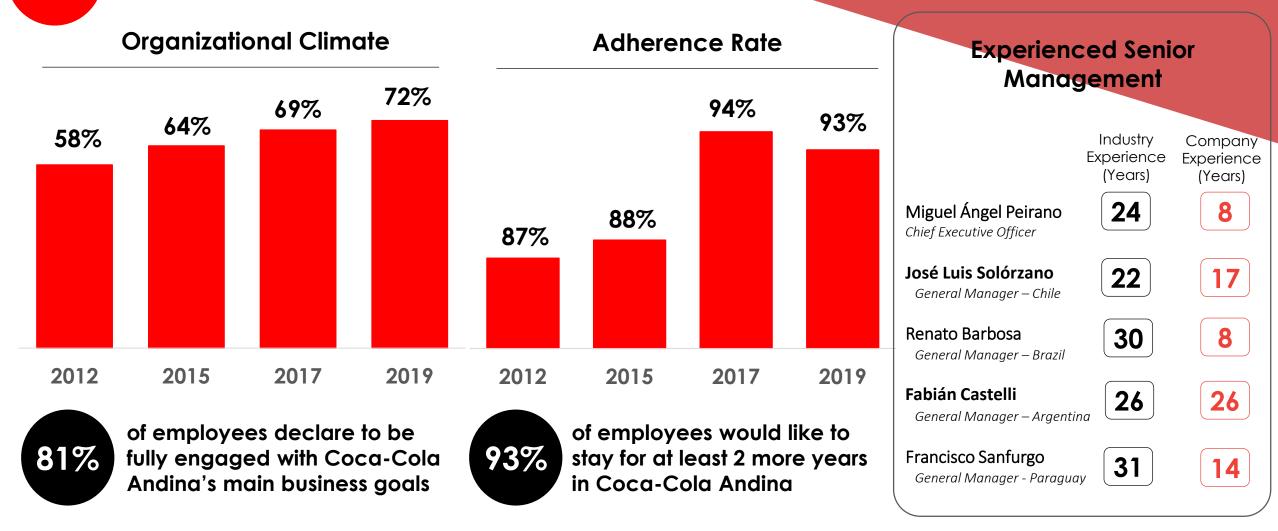
**DIGITAL PAYMENTS** 

Digital Capabilities for today's business



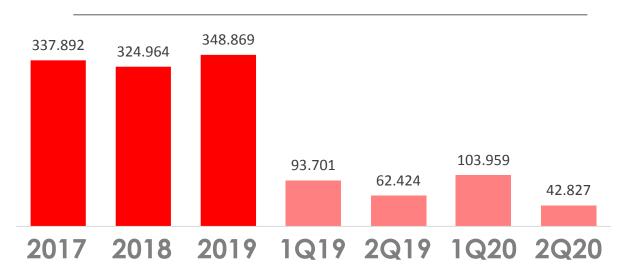
- Customized Value Proposition to Clients (Suggested Order, Promotions, Pricing)

High Performance, strongly committed Team

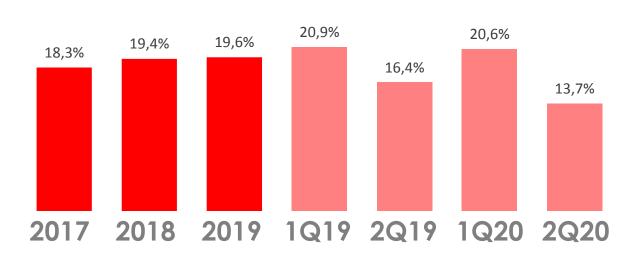


- 1 Portfolio Development
- 2 Strong Refillables
- Sugar Reduction & Stills Growth
- 4 Digital Capabilities
- High Performance
  Team

### EBITDA (MM\$)



### **EBITDA Margin**



Source: Coca-Cola Andina, Company Fillings

