



64 Años  
1946-2010

*Embotelladora Andina*

AKO.A AKO.B  
LISTED LISTED  
NYSE NYSE

# Consolidated Overview

(December 2009)

Ranked 7th Coca-Cola bottler in the world

Revenues

EBITDA

Market Capitalization (September 2010)

Inhabitants 3 Franchises

Direct Employees

Distribution Fleet

Transactions

452 MUCs 2.5 billion liters

US\$ 1.5 billion

US\$ 317 million

US\$ 3.3 billion

37 million

6,225 people

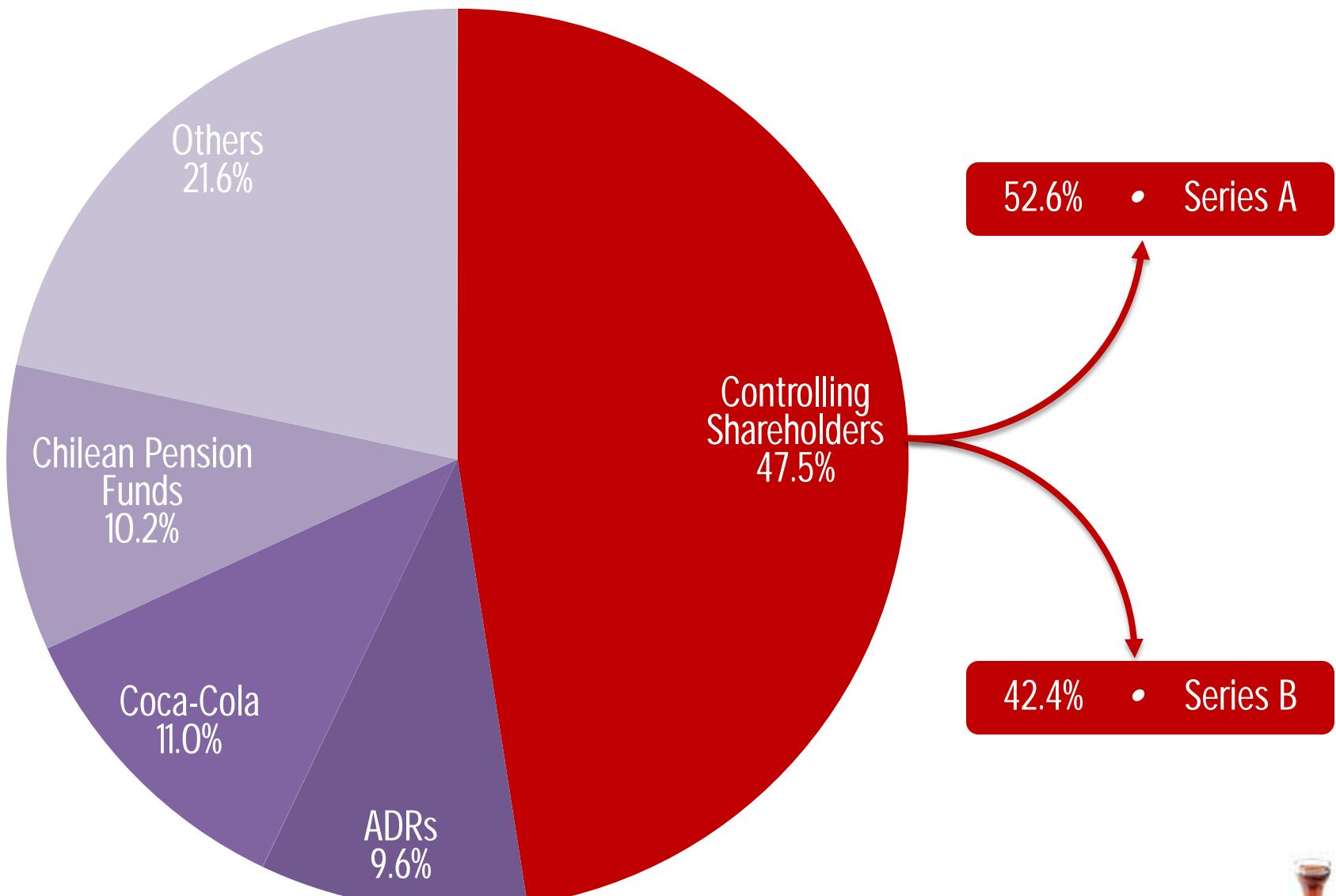
1,336 trucks

2.6 billion



# Ownership

(December 2009)



# History

1946	Embotelladora Andina becomes the Coca-Cola bottler in Chile
1985	Inversiones Freire acquires control of the Company
1994	Andina listed on the NYSE
1994	Rio de Janeiro Refrescos is acquired in Brazil
1995 & 1996	Embotelladora del Atlántico is acquired in Argentina
1996	TCCC acquires 11% of Andina
2000	NVG territories acquired in Brazil
2007	Coca-Cola System joint venture (50/50) for the juice business in Brazil
2008	Coca-Cola System joint venture (50/50) for the Benedictino water brand in Chile
2009	Completion of architecture project for the new plant in Chile

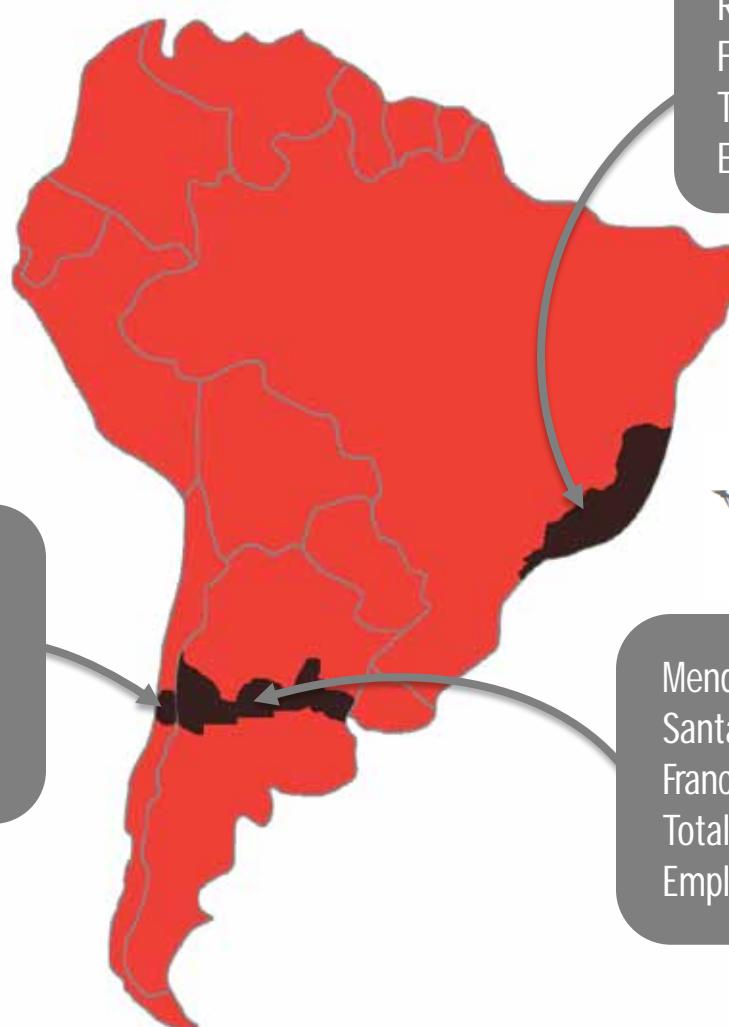


# Summary

(December 2009)



Metropolitan Region, San Antonio & Cachapoal  
Franchise inhabitants: 7.5 million  
Total volume: 146 MMUCs  
Employees: 1,984



Rio de Janeiro & Espirito Santo  
Franchise inhabitants: 18.0 million  
Total volume: 185 MMUCs  
Employees: 2,524

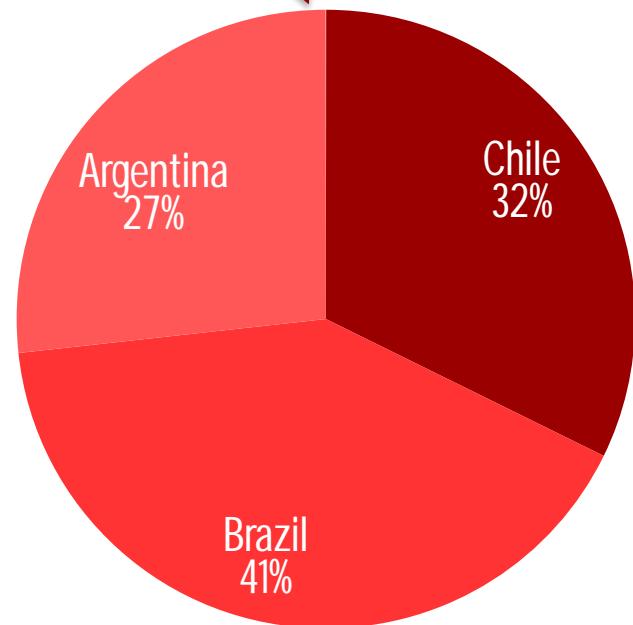


Mendoza, San Juan, San Luis, Córdoba, Santa Fe & Entre Ríos  
Franchise inhabitants: 11.1 million  
Total volume: 121 MMUCs  
Employees: 1,717

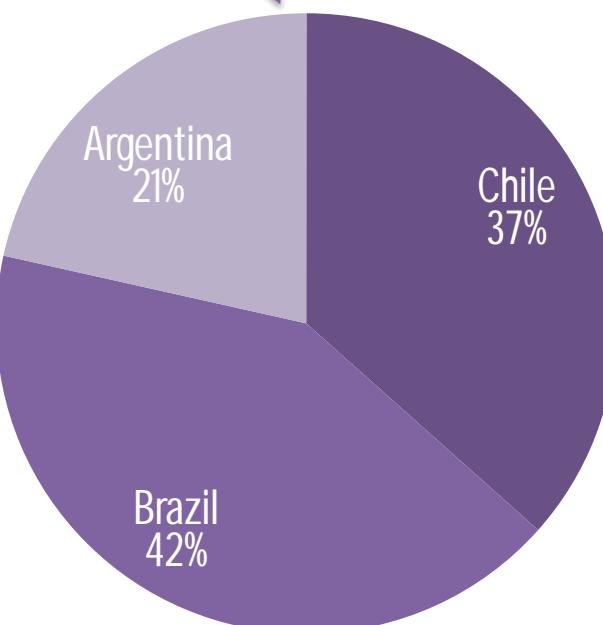
# Regional Diversification

(December 2009)

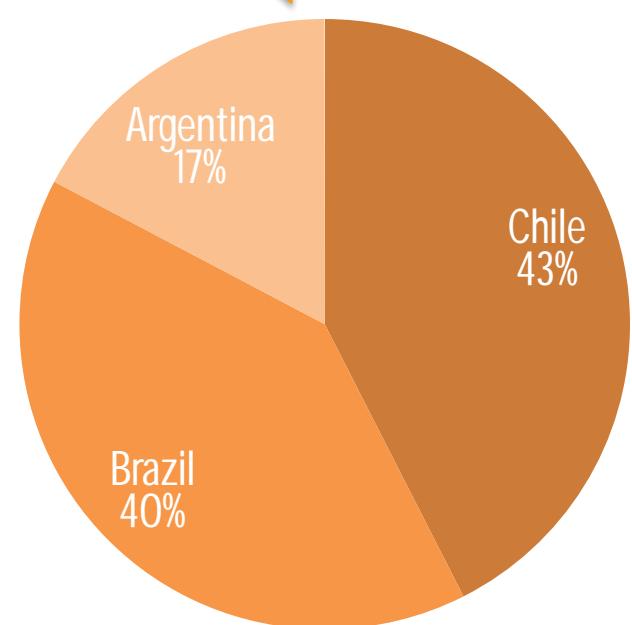
Volume  
452 million unit cases



Revenues  
US\$ 1.5 billion



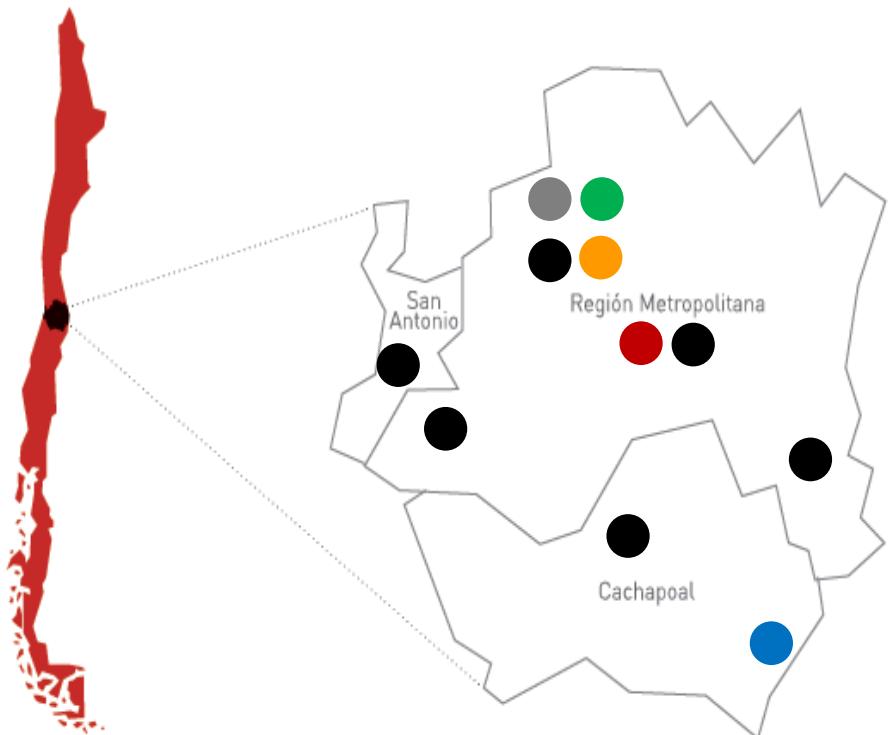
EBITDA  
US\$ 317 million





# Operations in CHILE

*Embotelladora Andina*



1 Soft Drinks Plant	• 8 Lines
1 Juice Plant	• 4 Lines
1 Water Plant	• 2 Lines
6 Distribution Centers	• 400 Trucks
1 Special Formats & Canning Plant	• 2 Lines
New Plant (under construction)	• 9 Lines (2 new + 7 used)

# Market Structure

CHILE



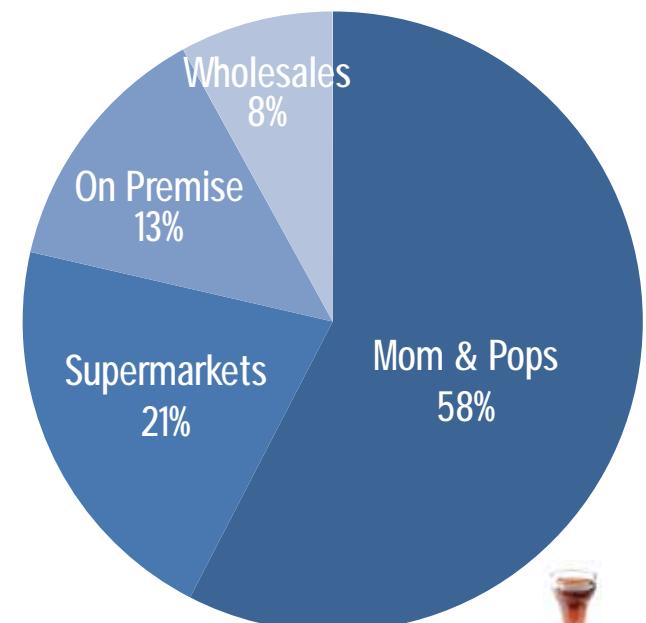
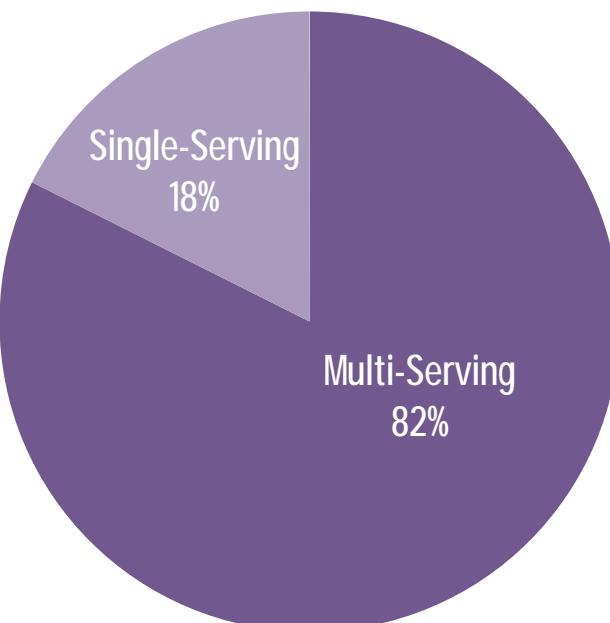
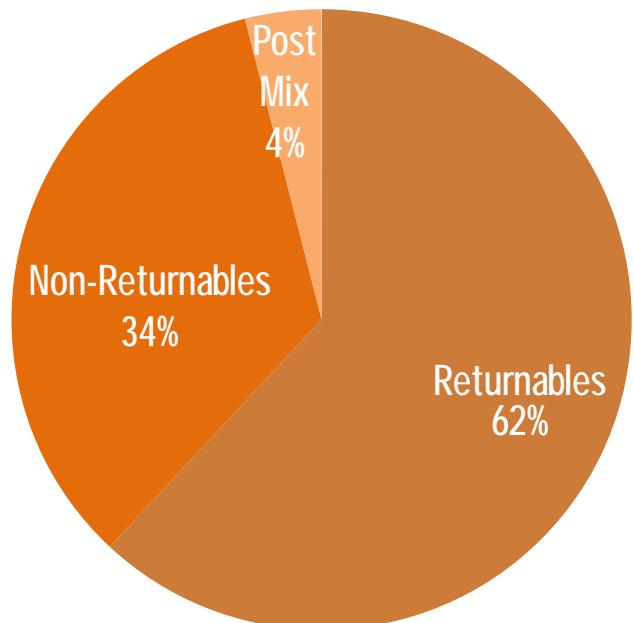
## Soft Drinks Market

Market Share  
(volume)  
68.5%

Per Capita Consumption  
409  
8 oz bottles per year

Total Clients  
46,244

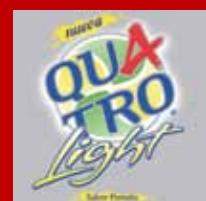
## Format Mix



# Brand Portfolio CHILE



Soft Drinks • 88% Sales Volume



Juices • 7% Sales Volume

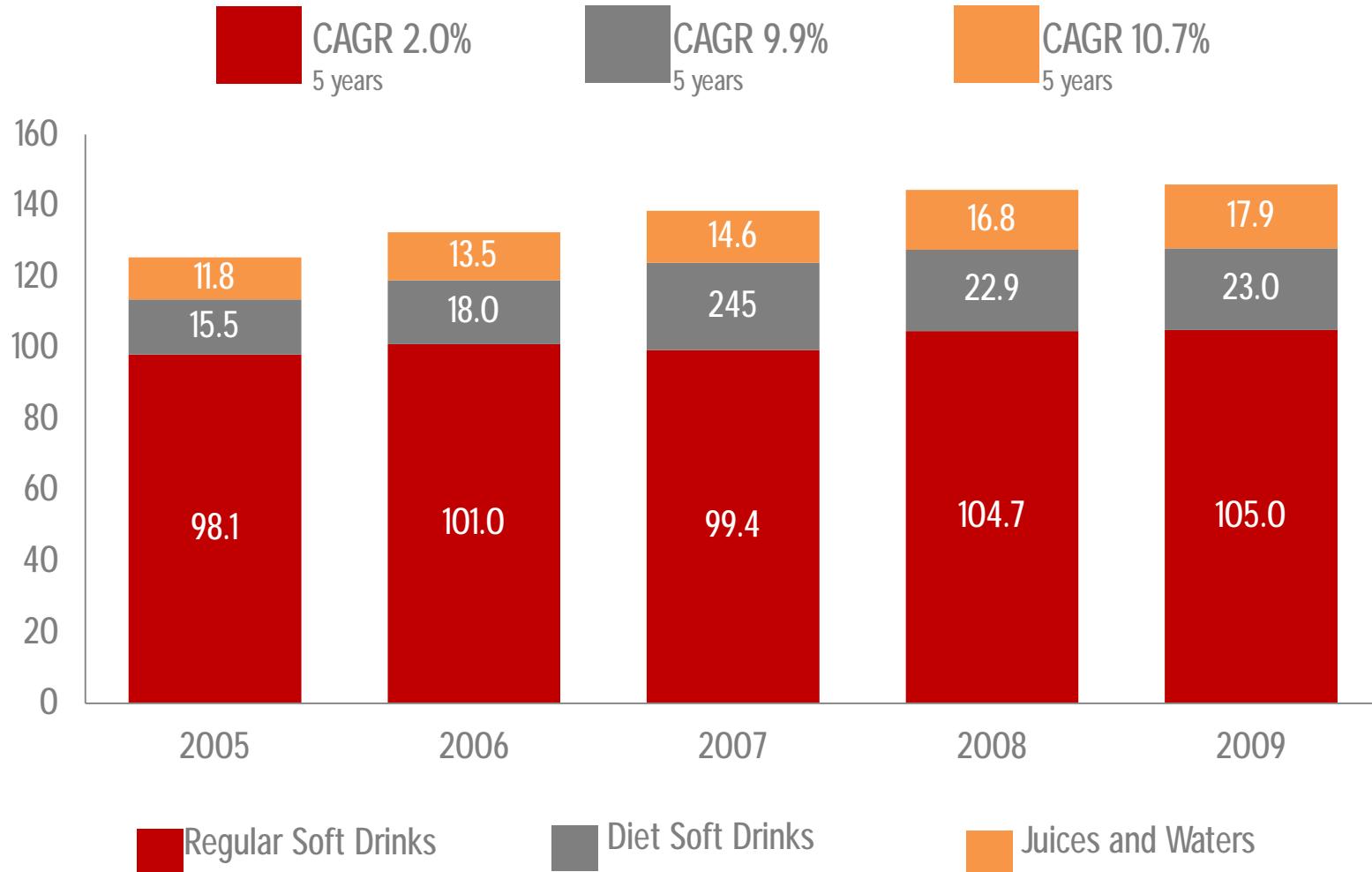


Waters • 5% Sales Volume



# Volume Growth

(million unit cases)



# Operations in CHILE



## Financial Highlights (nominal million US\$)

	2005	2006	2007	2008	2009	As of September 2009	As of September 2010
Net Sales	405.2	403.9	482.6	424.4	537.1	333.2	397.9
Operating Income	100.0	97.1	114.7	91.0	109.6	59.5	68.6
<i>Operating Margin</i>	<i>24.7%</i>	<i>24.0%</i>	<i>23.8%</i>	<i>21.4%</i>	<i>20.4%</i>	<i>17.9%</i>	<i>17.2%</i>
EBITDA	126.0	121.1	139.8	115.1	138.1	81.2	91.6
<i>EBITDA Margin</i>	<i>31.1%</i>	<i>30.0%</i>	<i>29.0%</i>	<i>27.1%</i>	<i>25.7%</i>	<i>24.4%</i>	<i>23.0%</i>
Capital Expenditures	28.9	29.8	70.3	39.9	42.0	29.3	48.1
<i>CAPEX/Depreciation (times)</i>	<i>1.11</i>	<i>1.25</i>	<i>2.80</i>	<i>1.65</i>	<i>1.47</i>	<i>1.4</i>	<i>2.1</i>
FX (Ch\$/USD) period average	559.7	530.2	522.4	522.5	559.5	573.3	520.2
Revenues per unit case (US\$)	3.0	2.9	3.3	2.8	3.5	3.1	3.5
EBITDA per unit case (US\$)	0.9	0.9	1.0	0.8	0.9	0.8	0.8

# Operations in **BRAZIL**

*Rio de Janeiro Refrescos*



- 2 Soft Drinks Plants • 11 Lines
- 5 Distribution Centers • 641 Trucks



# Market Structure

BRAZIL



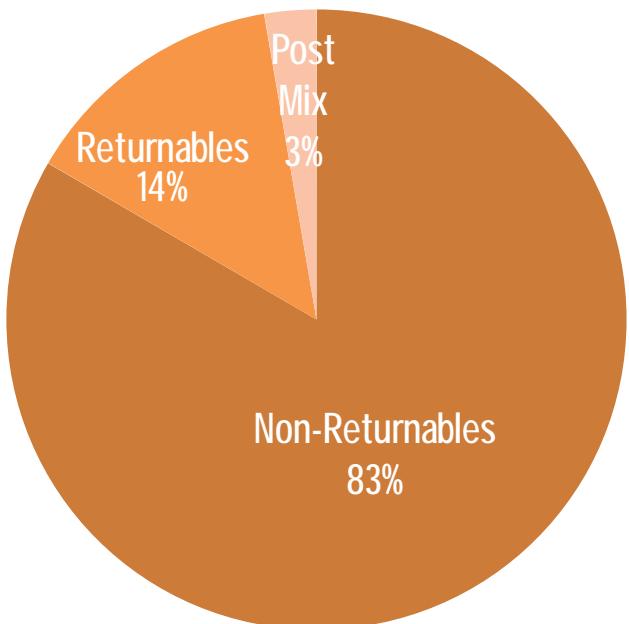
## Soft Drinks Market

Market Share  
(Volume)  
57.5%

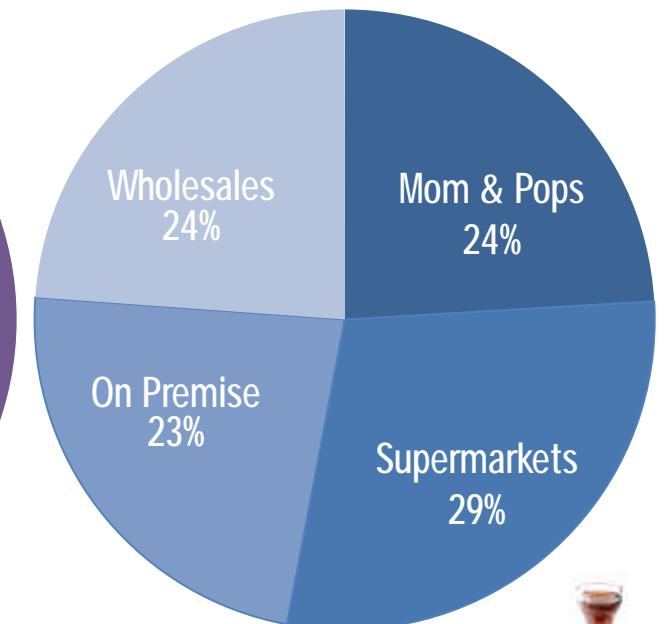
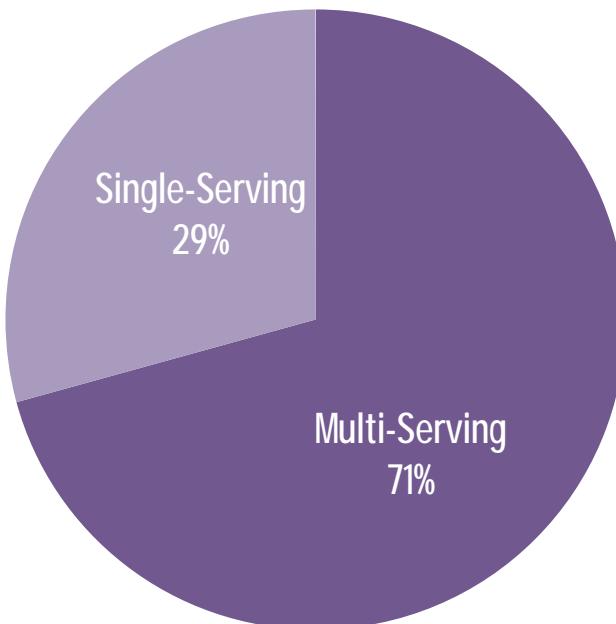
Per Capita Consumption  
232  
8 oz bottles per year

Clients  
57,139

## Format Mix



## Channel Mix



# Brand Portfolio **BRAZIL**



Soft Drinks • 94% Sales Volume



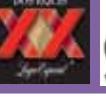
Juices • 3% Sales Volume



Waters • 1% Sales Volume



Beers • 2% Sales Volume



# Volume Growth

## BRAZIL

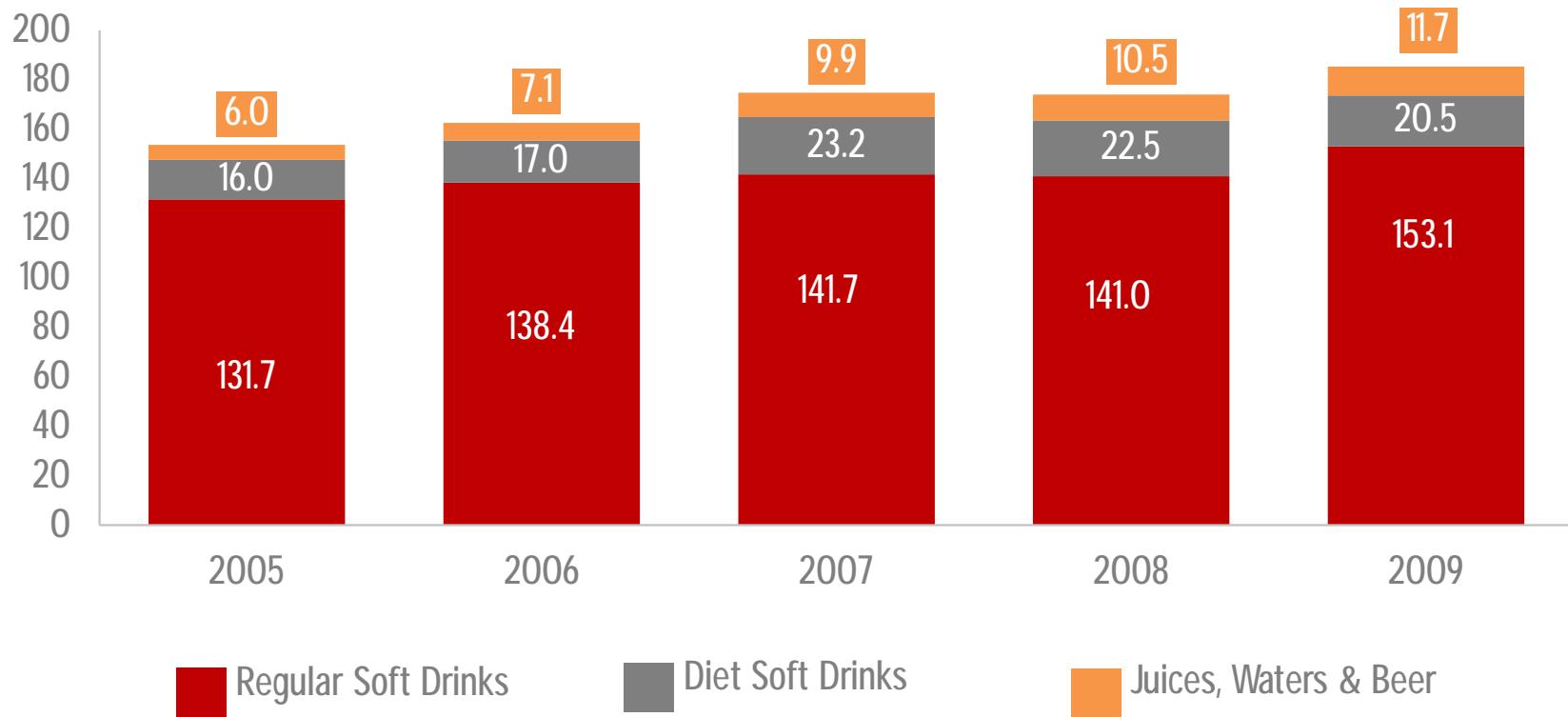
(million unit cases)



CAGR 5.3%  
5 years

CAGR 6.4%  
5 years

CAGR 14.2%  
5 years



# Operations in ~~BRAZIL~~



## Financial Highlights (nominal million US\$)

	2005	2006	2007	2008	2009	As of September 2009	As of September 2010
Net Sales	317.1	411.2	543.4	582.5	615.1	400.1	556.7
Operating Income	40.0	64.3	96.6	96.5	112.4	61.6	98.9
<i>Operating Margin</i>	<i>12.6%</i>	<i>15.6%</i>	<i>17.8%</i>	<i>16.6%</i>	<i>18.3%</i>	<i>15.4%</i>	<i>17.8%</i>
EBITDA	57.5	82.6	116.6	118.9	130.7	76.8	118.8
<i>EBITDA Margin</i>	<i>18.1%</i>	<i>20.1%</i>	<i>21.5%</i>	<i>20.4%</i>	<i>21.3%</i>	<i>19.2%</i>	<i>21.3%</i>
Capital Expenditures	14.8	27.5	31.2	53.2	37.9	27.8	44.6
<i>CAPEX/Depreciation (times)</i>	<i>0.84</i>	<i>1.50</i>	<i>1.56</i>	<i>2.37</i>	<i>2.07</i>	<i>1.83</i>	<i>2.24</i>
FX (R\$/USD) period average	2.43	2.18	1.94	1.84	2.00	2.08	1.78
Revenues per unit case (US\$)	2.1	2.5	3.1	3.3	3.3	3.1	3.9
EBITDA per unit case (US\$)	0.4	0.5	0.7	0.7	0.7	0.6	0.8

# Operations in ARGENTINA

ARGENTINA

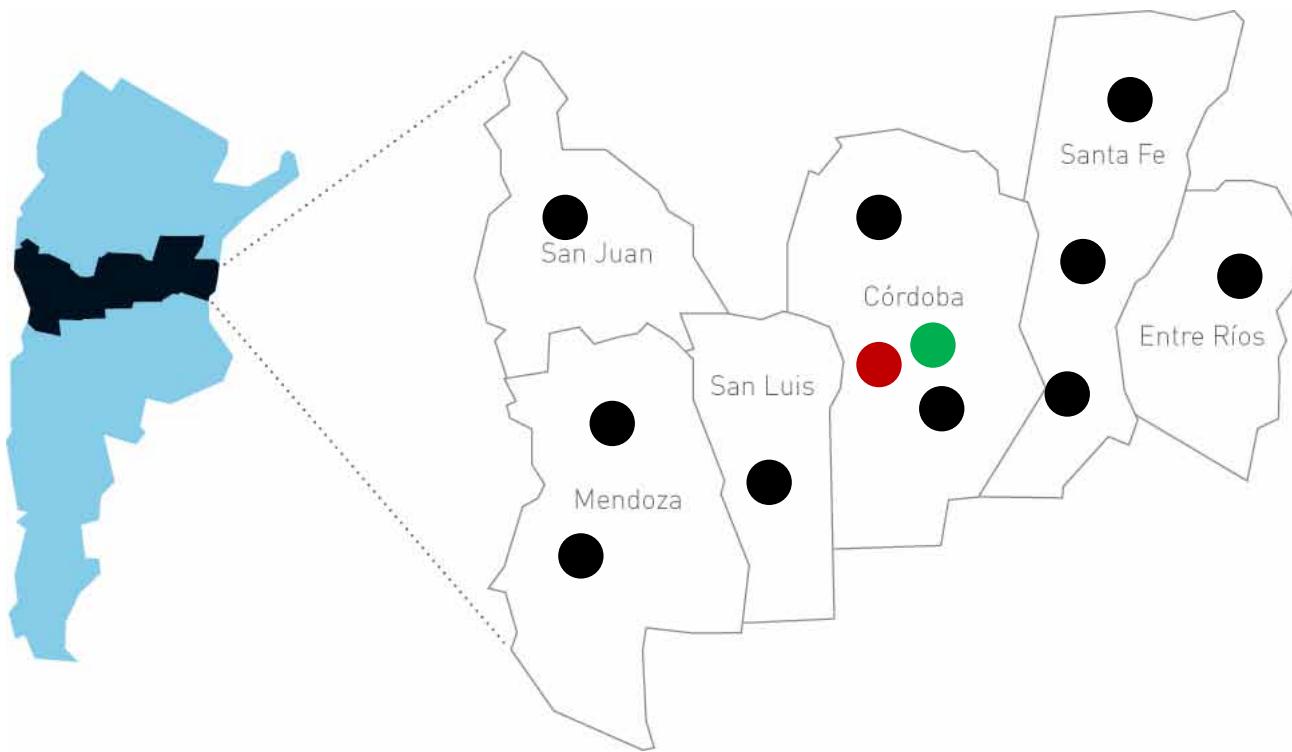
Embotelladora del Atlántico



1 Soft Drinks Plant • 7 Lines

1 Juice Plant • 1 Line

10 Distribution Centers • 259 Trucks



# Market Structure in ARGENTINA

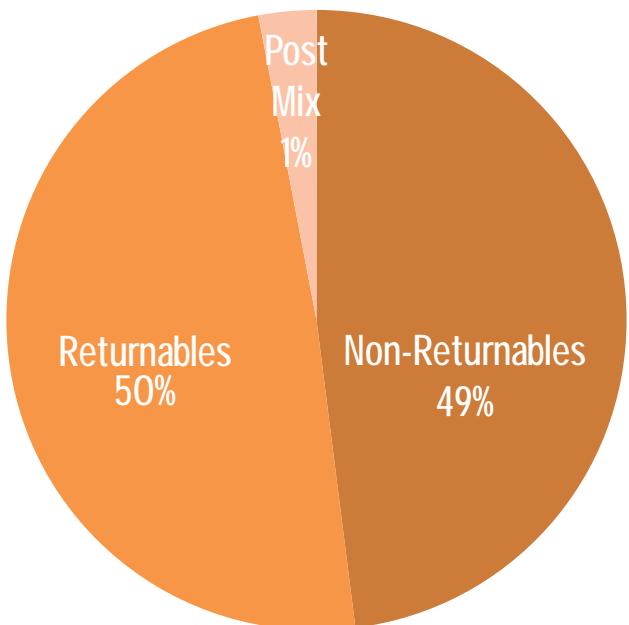
## Soft Drinks Market

Market Share  
(Volume)  
52.8%

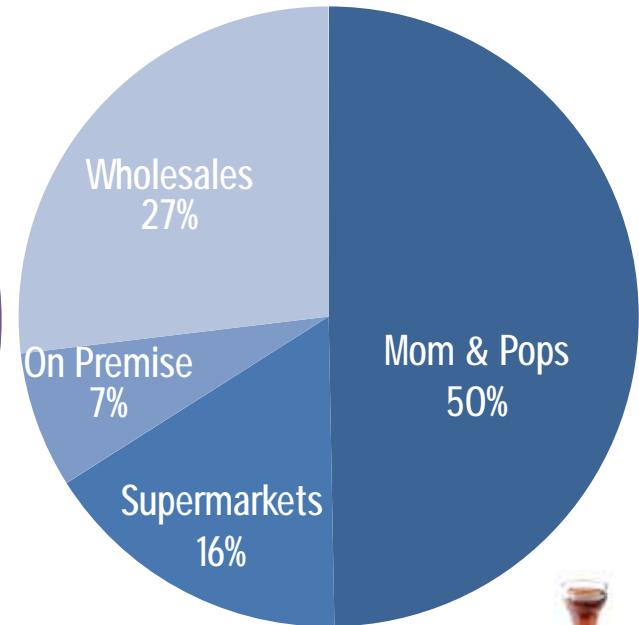
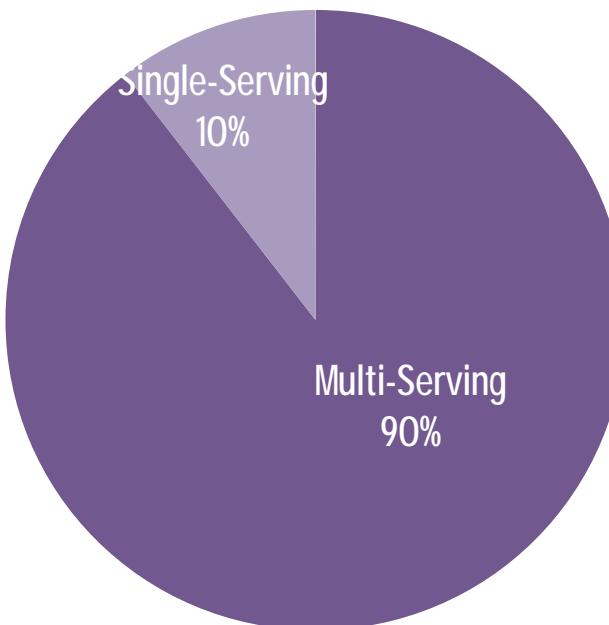
Per Capita Consumption  
255  
8 oz bottles per year

Clients  
45,901

## Format Mix



## Channel Mix



# Brand Portfolio in ARGENTINA

Soft Drinks • 98% Sales Volume



Juices • 1% Sales Volume

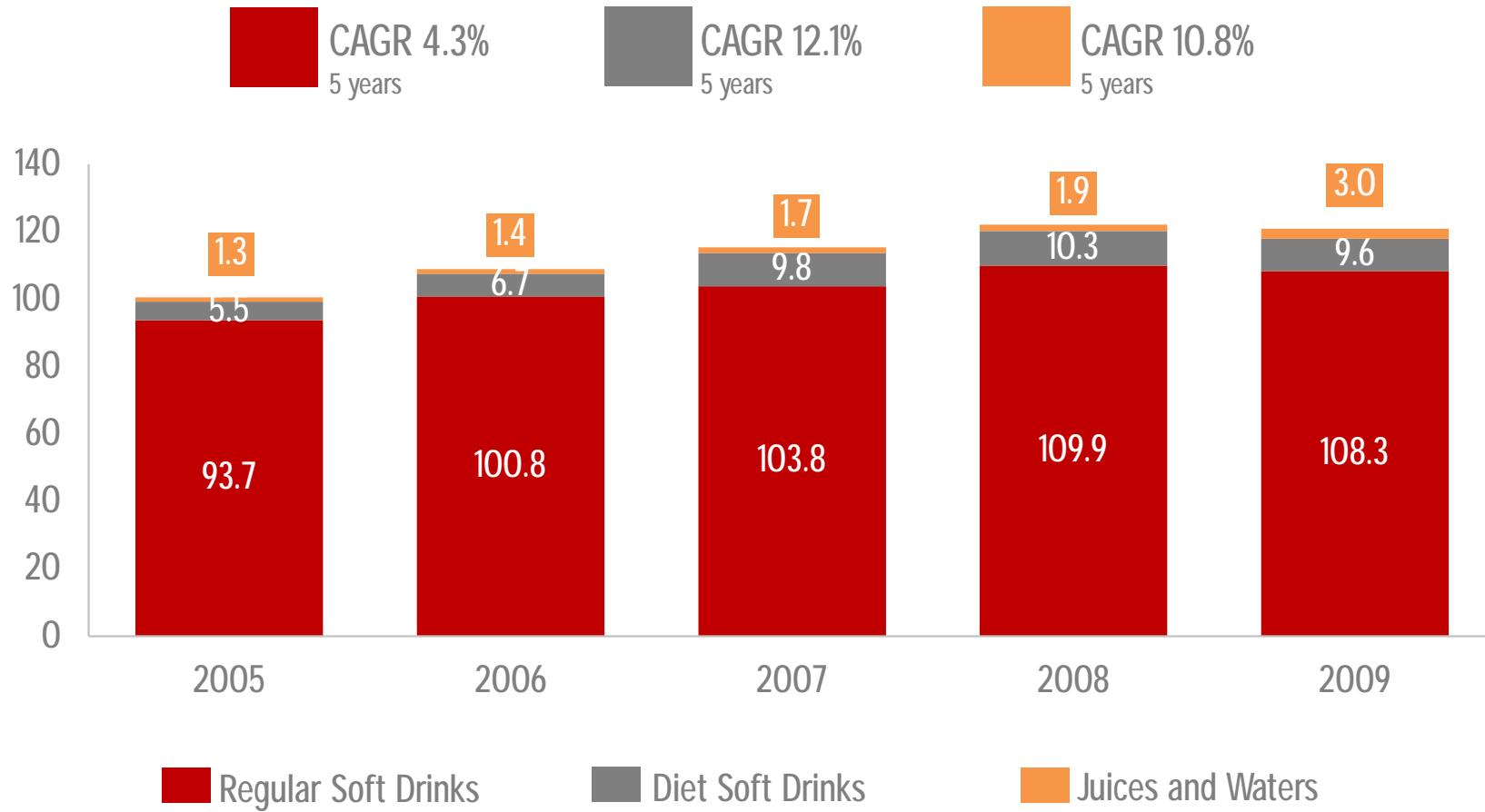


Waters • 1% Sales Volume



# Volume Growth in ARGENTINA

(million unit cases)



# Operations in ARGENTINA



## Financial Highlights (nominal million US\$)

	2005	2006	2007	2008	2009	As of September 2009	As of September 2010
Net Sales	197.0	210.3	252.1	321.7	315.7	222.2	247.7
Operating Income	21.3	21.6	26.2	34.8	42.3	26.1	27.4
<i>Operating Margin</i>	<i>10.8%</i>	<i>10.3%</i>	<i>10.4%</i>	<i>10.8%</i>	<i>13.4%</i>	<i>11.7%</i>	<i>11.1%</i>
EBITDA	34.4	34.4	39.3	47.6	56.2	36.9	38.0
<i>EBITDA Margin</i>	<i>17.4%</i>	<i>16.4%</i>	<i>15.6%</i>	<i>14.8%</i>	<i>17.8%</i>	<i>16.6%</i>	<i>15.4%</i>
Capital Expenditures	9.7	10.8	10.4	11.6	15.1	9.9	12.8
<i>CAPEX/Depreciation (times)</i>	<i>0.70</i>	<i>0.80</i>	<i>0.80</i>	<i>0.90</i>	<i>1.09</i>	<i>0.91</i>	<i>1.21</i>
FX (AR\$/US\$) period average	2.94	3.07	3.12	3.16	3.73	3.70	3.89
Revenues per unit case (US\$)	2.0	1.9	2.2	2.6	2.6	2.6	2.8
EBITDA per unit case (US\$)	0.3	0.3	0.3	0.4	0.5	0.4	0.4

# Consolidated Financial Highlights

(nominal million US\$)

	2005	2006	2007	2008	2009	As of September 2009	As of September 2010
Total Volume (MUCs)	389,8	408,7	434,3	446,9	446,9	323,1	344,0
Net Sales	909,8	1.018,0	1.271,6	1.322,9	1.465,4	953,1	1.202,3
Operating Income	152,0	178,8	232,2	217,8	256,5	142,8	189,3
<i>Operating Margin</i>	<i>16,7%</i>	<i>17,6%</i>	<i>18,3%</i>	<i>16,5%</i>	<i>17,5%</i>	<i>15,0%</i>	<i>15,7%</i>
EBITDA	208,7	233,8	290,4	277,2	317,3	190,6	242,8
<i>EBITDA Margin</i>	<i>22,9%</i>	<i>23,0%</i>	<i>22,8%</i>	<i>21,0%</i>	<i>21,7%</i>	<i>20,0%</i>	<i>20,2%</i>
Capital Expenditures	53,5	68,1	111,9	104,6	95,0	67,0	105,5
<i>CAPEX/Depreciation (times)</i>	<i>0,9</i>	<i>1,2</i>	<i>1,9</i>	<i>1,8</i>	<i>1,6</i>	<i>1,4</i>	<i>2,0</i>
Revenues per unit case (US\$)	2,3	2,5	2,9	3,0	3,2	2,9	3,5
EBITDA per unit case (US\$)	0,5	0,6	0,7	0,6	0,7	0,6	0,7



# Consolidated Balance Sheet

(as of September 2010)

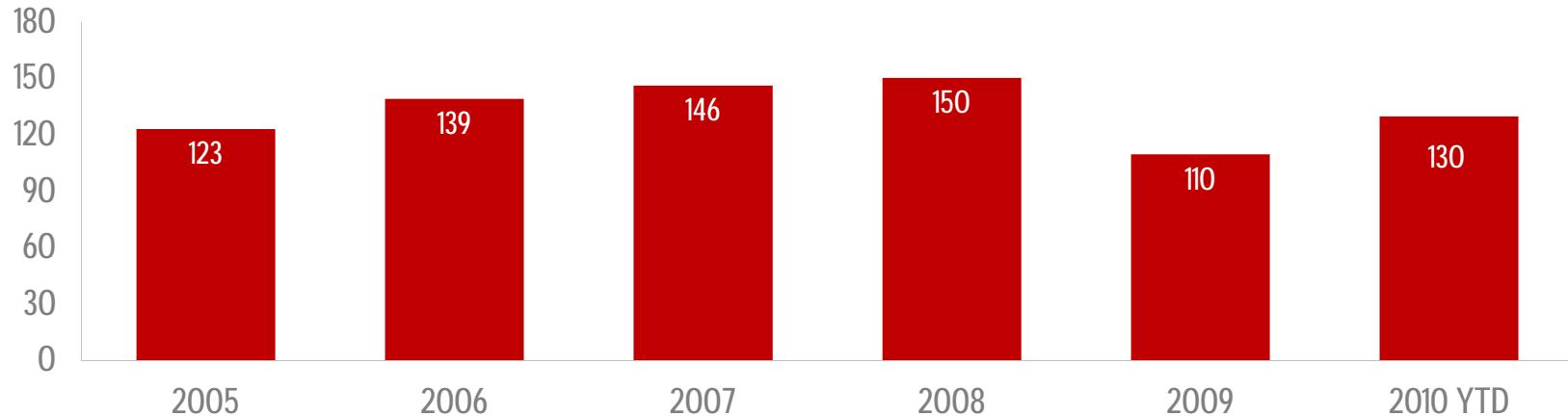
	<u>MUS\$</u>		<u>MUS\$</u>
Cash & Cash Equivalents	224	Short Term Debt	23
Current Assets	248	Long Term Debt	158
Property, Plant & Equipment + Others	735	Current Liabilities	243
Goodwill	122	Long Term Liabilities	129
		Shareholders' Equity	776
Total Assets	1,329	Total Liabilities & Shareholders' Equity	1,329

Net Cash Position: US\$43 million



# Dividend Distribution

(nominal million US\$)



Total dividends paid out since 2000 = US\$1.2 billion

## Dividend Yield

	2005	2006	2007	2008	2009	2010
Series A	7.8%	6.7%	7.6%	8.2%	5.7%	4.3%
Series B	8.0%	6.8%	7.8%	7.4%	5.3%	4.0%



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