

# Corporate Presentation



*Embotelladora Andina*



# Forward-Looking Statements



Statements made in this presentation that could relate to Andina's future performance or financial results are forward-looking statements and are based upon currently available data; however, actual results are subject to numerous uncertainties, many of which are beyond the control of the Company and any one or more of which could materially impact actual performance or results. Factors that can cause performance to differ materially are listed in Andina's annual report filed with the Chilean SVS and form 20-F filed with the U.S. SEC, also available at [www.embotelladoraandina.com](http://www.embotelladoraandina.com) under "The Company-Risk Factors."

We undertake no obligation to update any of these statements. Recipients are advised not to place undue reliance on these forward-looking statements. These statements should be taken in conjunction with the additional information about risk and uncertainties.

# History

65 years



Andina  
becomes the  
Coca-Cola  
bottler in Chile

Andina listed on  
the NYSE

Franchise acquired  
in Argentina

NVG territories  
acquired in Brazil

Significant  
production and  
distribution capacity  
expansion in the three  
franchises

**1946**

**1994**

**1995 & 1996**

**2000**

**2009 & 2010**

**1985**

**1994**

**1996**

**2007 & 2008**

Controlling  
Shareholders  
acquire 50 % of the  
Company

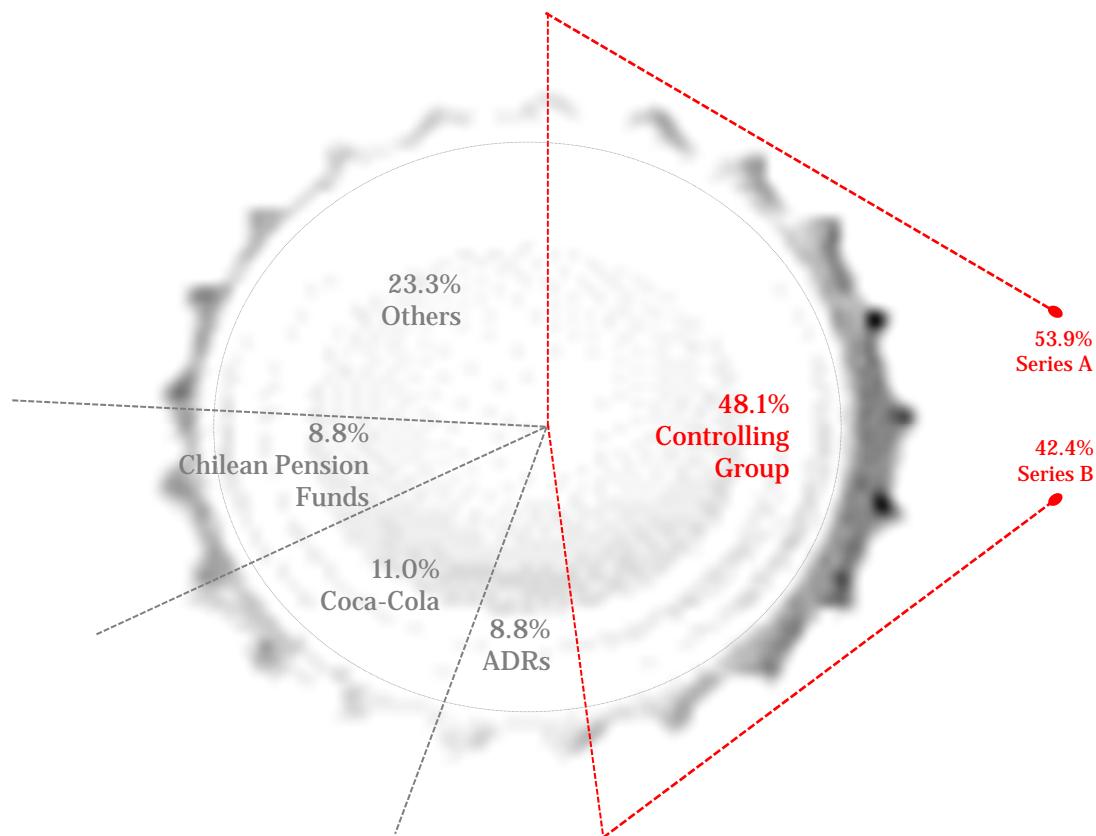
Franchise acquired  
in Brazil

TCCC acquires  
11% of Andina

Coca-Cola System joint  
venture (50/50) for the  
water and juice business  
in Brazil and Chile

# Ownership

(June 30, 2011)

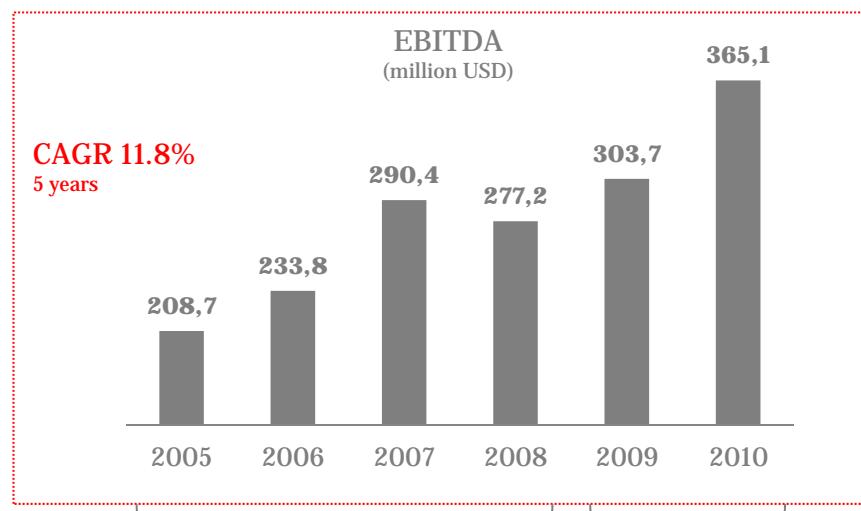
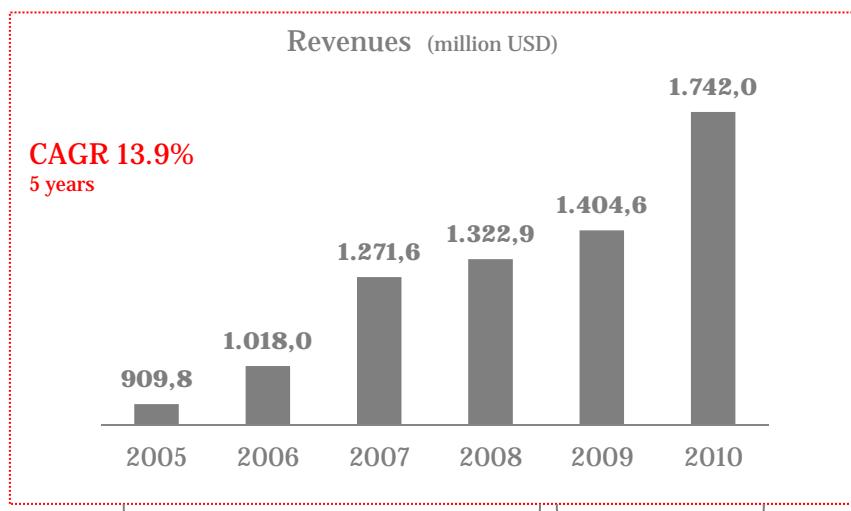
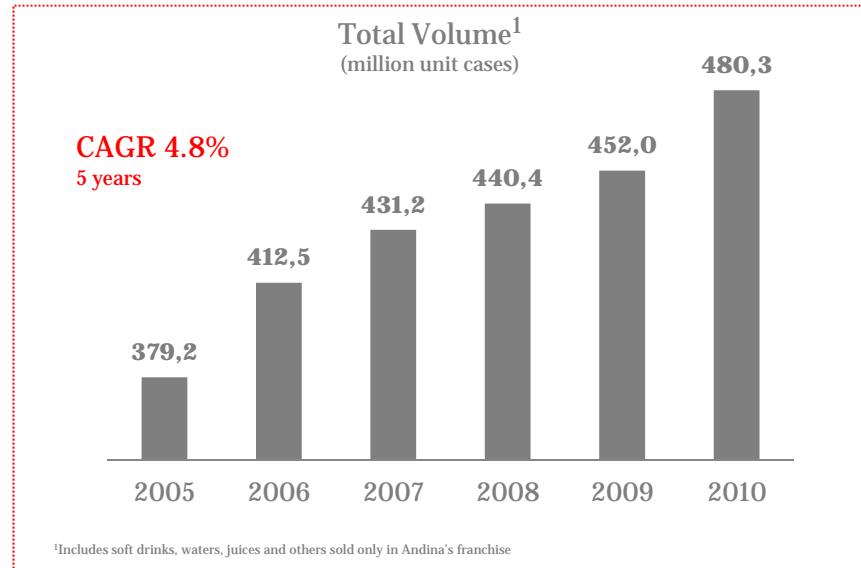
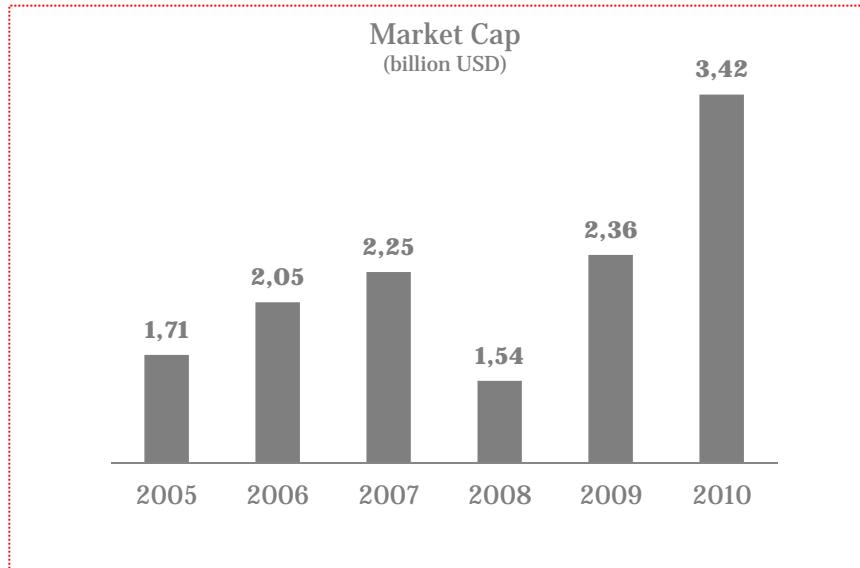


The Controlling Group is composed of 4 Chilean families with equal parts, that have a shareholders' agreement which includes TCCC.

Series A elects 6 of 7 Board members.  
Series B receives an additional 10% in dividends.

# Consolidated Overview

(December 31, 2010)



Chilean GAAP

IFRS

Chilean GAAP

IFRS

# Summary

(December 31, 2010)



Metropolitan Region, San Antonio & Cachapoal  
Extension: 24 thousand Km<sup>2</sup>  
Population: 7.6 million  
Total volume<sup>1</sup>: 152.6 million UCs

## Chile

<sup>1</sup> Includes only waters & juices sold in our territory



Rio de Janeiro & Espirito Santo  
Extension: 90 thousand Km<sup>2</sup>  
Population: 17.3 million  
Total volume: 202.5 million UCs

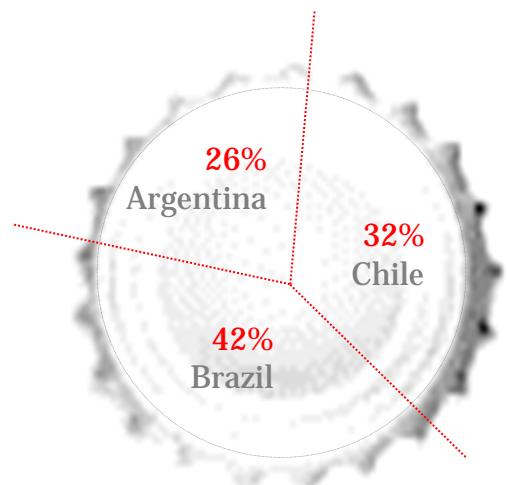
## Brazil

Mendoza, San Juan, San Luis, Córdoba, Santa Fe & Entre Ríos  
Extension: 692 thousand Km<sup>2</sup>  
Population: 10.8 million  
Total volume: 125.2 million UCs

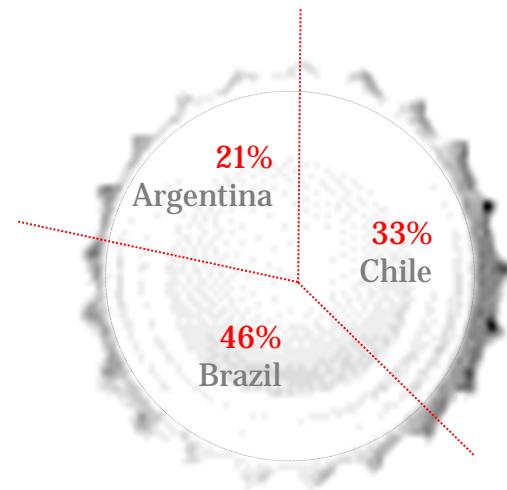
## Argentina

# Regional Diversification

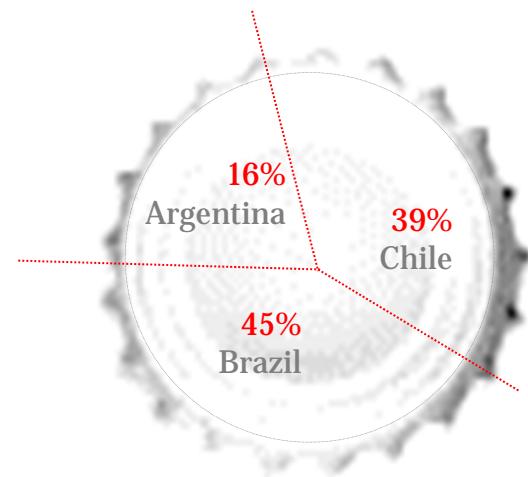
(December 31, 2010)



Total Volume<sup>1</sup>  
**480 million unit cases**



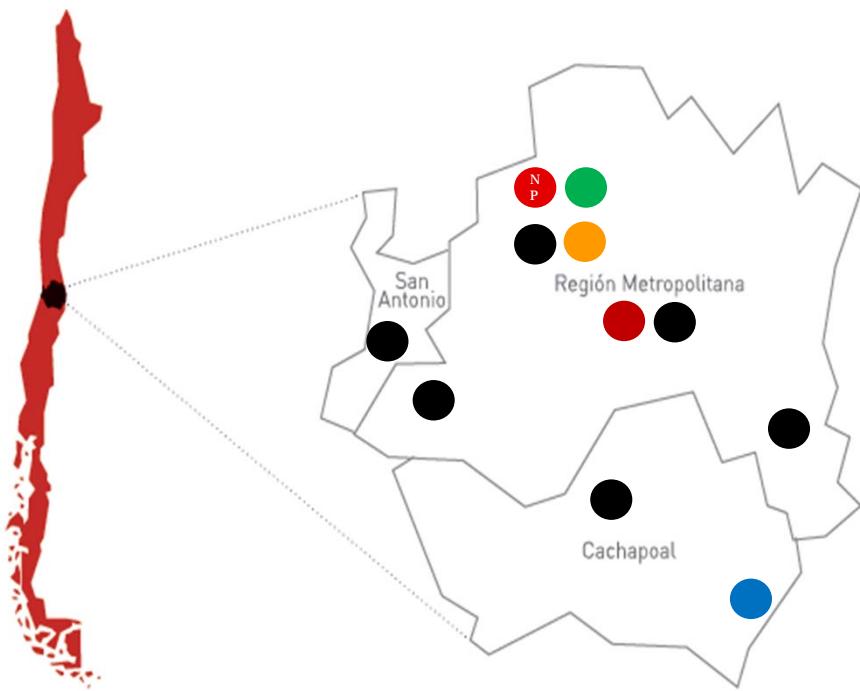
Total Revenues  
**1.7 billion USD**



EBITDA  
**365 million USD**

<sup>1</sup>Includes soft drinks, waters, juices and others sold only in Andina's franchise

# Chile



<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>6</b>
<b>Soft Drinks Plant</b>	<b>Juice Plant</b>	<b>Water Plant</b>	<b>Special Formats &amp; Canning Plant</b>	<b>New Plant (under construction)</b>	<b>Distribution Centers</b>
<b>8 Lines</b>	<b>4 Lines</b>	<b>2 Lines</b>	<b>2 Lines</b>	<b>9 Lines (4 new + 5 used)</b>	<b>400 Trucks</b>

**1,706**  
Employees

**46 thousand**  
Clients

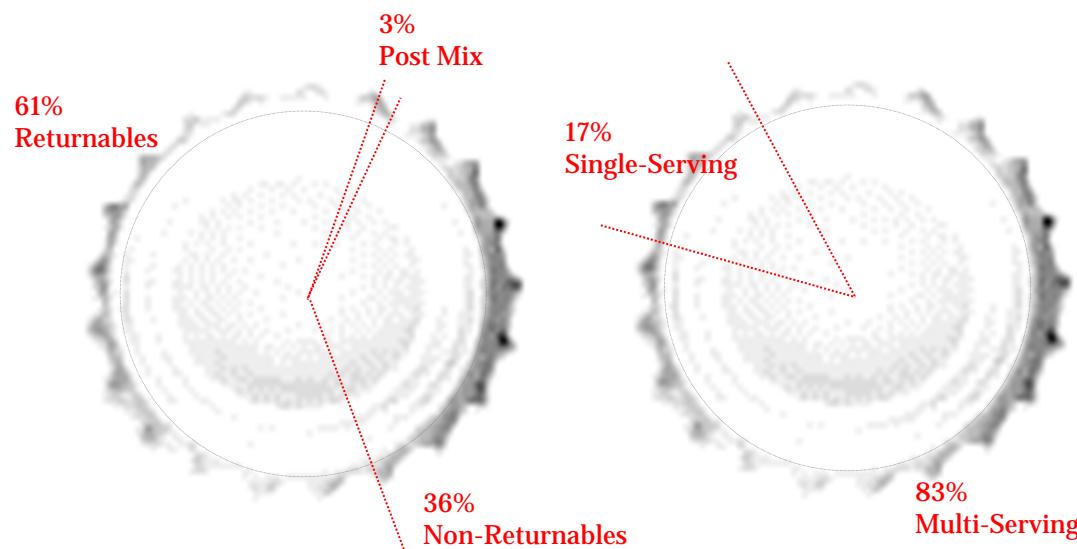
- The Juice and Water production facilities are joint ventures with Embenor and Polar.
- The Special Formats & Canning production facility is a joint venture with Embenor, Polar and Coca-Cola de Chile.
- The new plant will begin production in 3Q11, the current plant will shut down operations in 4Q11.

# Market Structure - Chile

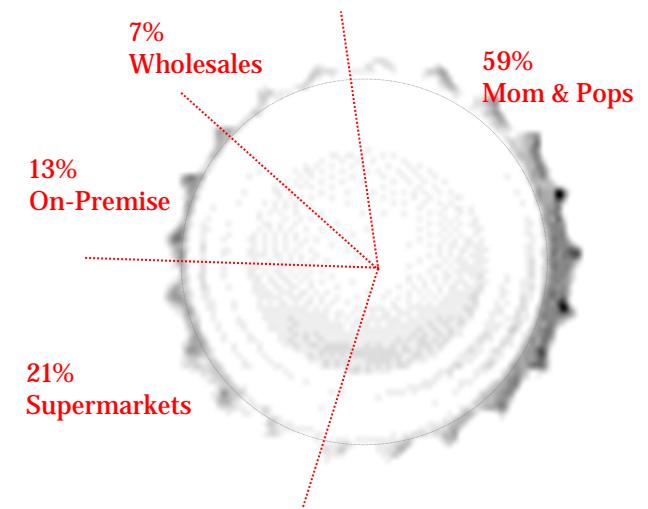


	Soft Drinks	Waters	Juices	Total
Volume Mix	87%	6%	7%	100%
Market Share	69.1%	35.6%	34.8%	62.0%
Per Capita Consumption (8 oz. bottles)	419	29	34	482

Format Mix – Soft Drinks



Channel Mix – Soft Drinks



# Brand Portfolio - Chile



## Soft Drinks



## Juices & Others



## Waters



# Volume Growth - Chile

(million unit cases)

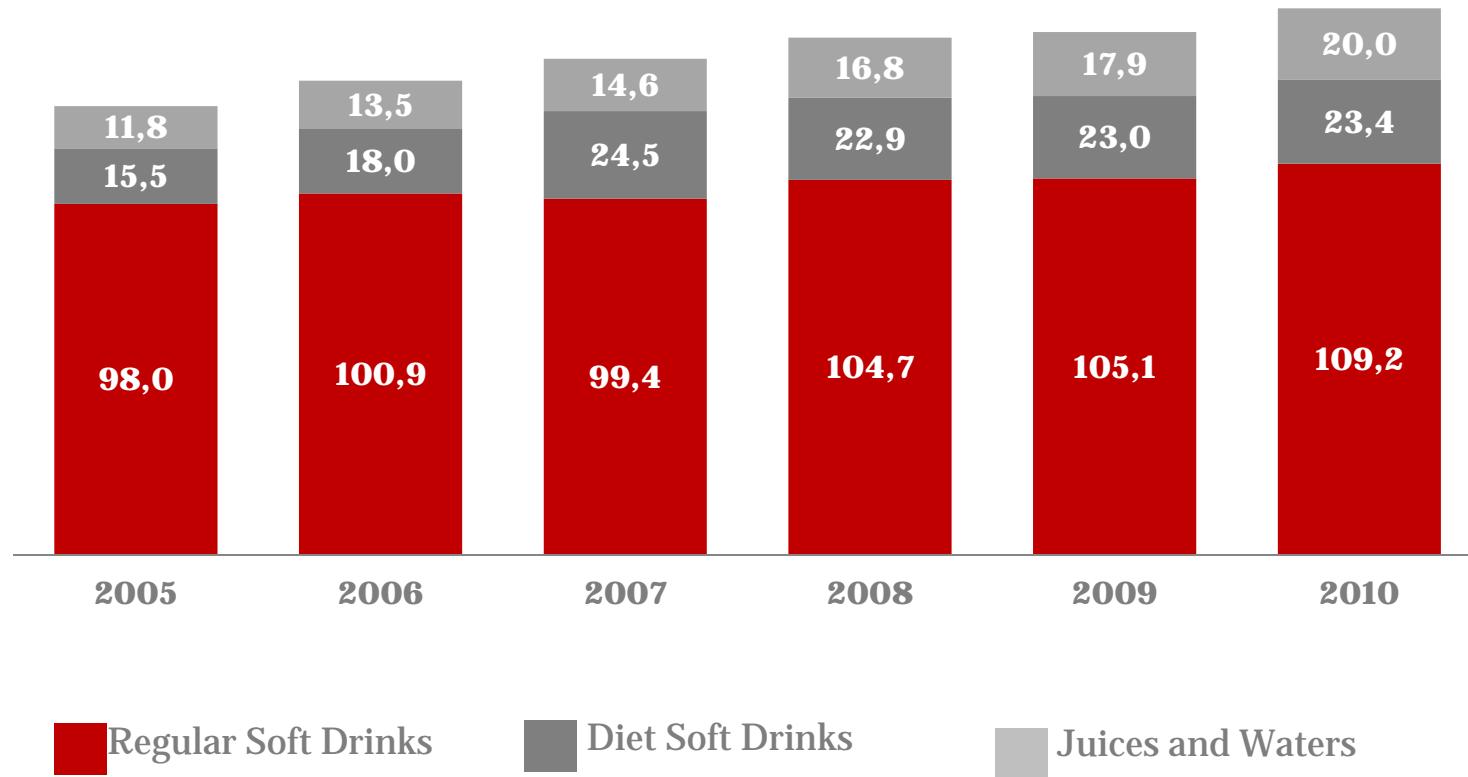


CAGR 2.2%  
5 years

CAGR 8.6%  
5 years

CAGR 11.1%  
5 years

**Total Volume**  
CAGR 4.0%  
5 years



Regular Soft Drinks

Diet Soft Drinks

Juices and Waters

# Financial Highlights - Chile

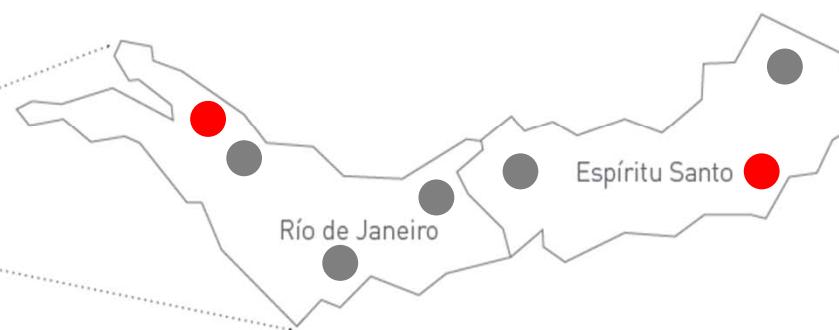
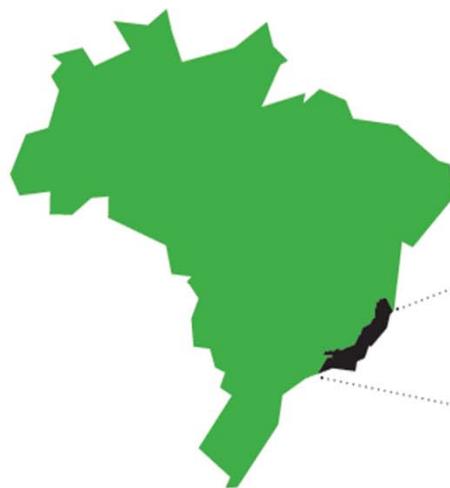
(nominal million US\$)



	Chilean GAAP				IFRS					
	2006	2007	2008	2009	2009	2010	1Q 10	1Q 11	2Q 10	2Q 11
Sales Volume (MUC)	143,7	151,3	158,5	145,9	145,9	152,6	41,0	40,1	33,0	33,5
Net Sales	403,9	482,6	424,4	537,1	488,1	579,5	141,9	158,8	115,4	138,0
Operating Income	97,1	114,7	91,0	109,6	96,3	112,6	28,4	25,9	18,7	18,7
<i>Operating Margin</i>	24,0%	23,8%	21,4%	20,4%	19,7%	19,4%	20,0%	16,3%	16,2%	13,6%
EBITDA	121,1	139,8	115,1	138,1	126,1	143,9	36,3	33,5	25,4	26,7
<i>EBITDA Margin</i>	30,0%	29,0%	27,1%	25,7%	25,8%	24,8%	25,6%	21,1%	22,0%	19,3%
Capital Expenditures	29,8	70,3	39,9	42,0	40,0	98,0	15,6	35,8	19,6	55,4
<i>CAPEX/Depreciation (times)</i>	1,24	2,80	1,66	1,47	1,34	3,13	1,97	4,71	2,92	6,92
FX (Ch\$/USD) period average	530,2	522,4	522,5	559,5	559,5	510,2	519,1	481,8	524,6	475,5
FX (Ch\$/USD) end of period	532,4	496,9	636,5	507,1	507,1	468,0	479,5	524,5	547,2	468,2
Revenues per unit case (US\$)	2,90	3,30	2,80	3,52	3,35	3,80	3,46	3,96	3,50	4,12
EBITDA per unit case (US\$)	0,90	1,00	0,80	0,91	0,86	0,94	0,89	0,84	0,77	0,80

2Q10 and 2Q11 figures do not include Vital Jugos S.A.

# Brazil



2  
Soft Drinks Plants

12  
Lines

5  
Distribution Centers

641  
Trucks

2,550  
Employees

68 thousand  
Clients

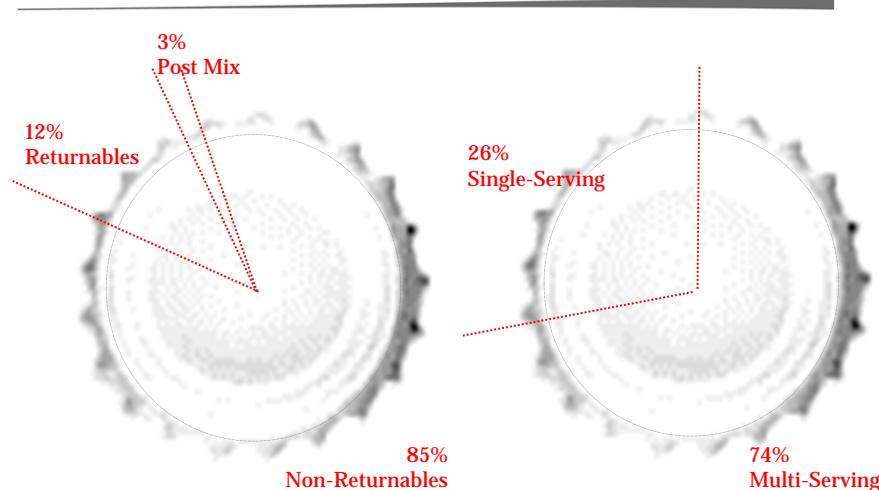
# Market Structure - Brazil



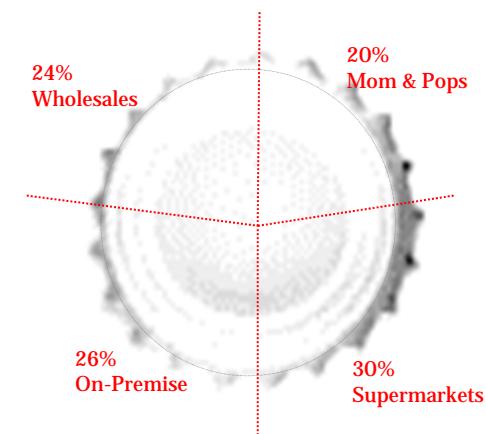
	Soft Drinks	Waters	Juices & Others	Beers	Total <sup>1</sup>
Volume Mix	92.3%	2.8%	3.9%	1.9%	100%
Market Share	57.3%	7.0%	47.0%	NA	52.8%
Per Capita Consumption (8 oz. bottles)	260	5	11	NA	276

<sup>1</sup> Without Beers

Format Mix – Soft Drinks



Channel Mix – Soft Drinks



# Brand Portfolio - Brazil



## Soft Drinks



## Juices & Others



## Waters

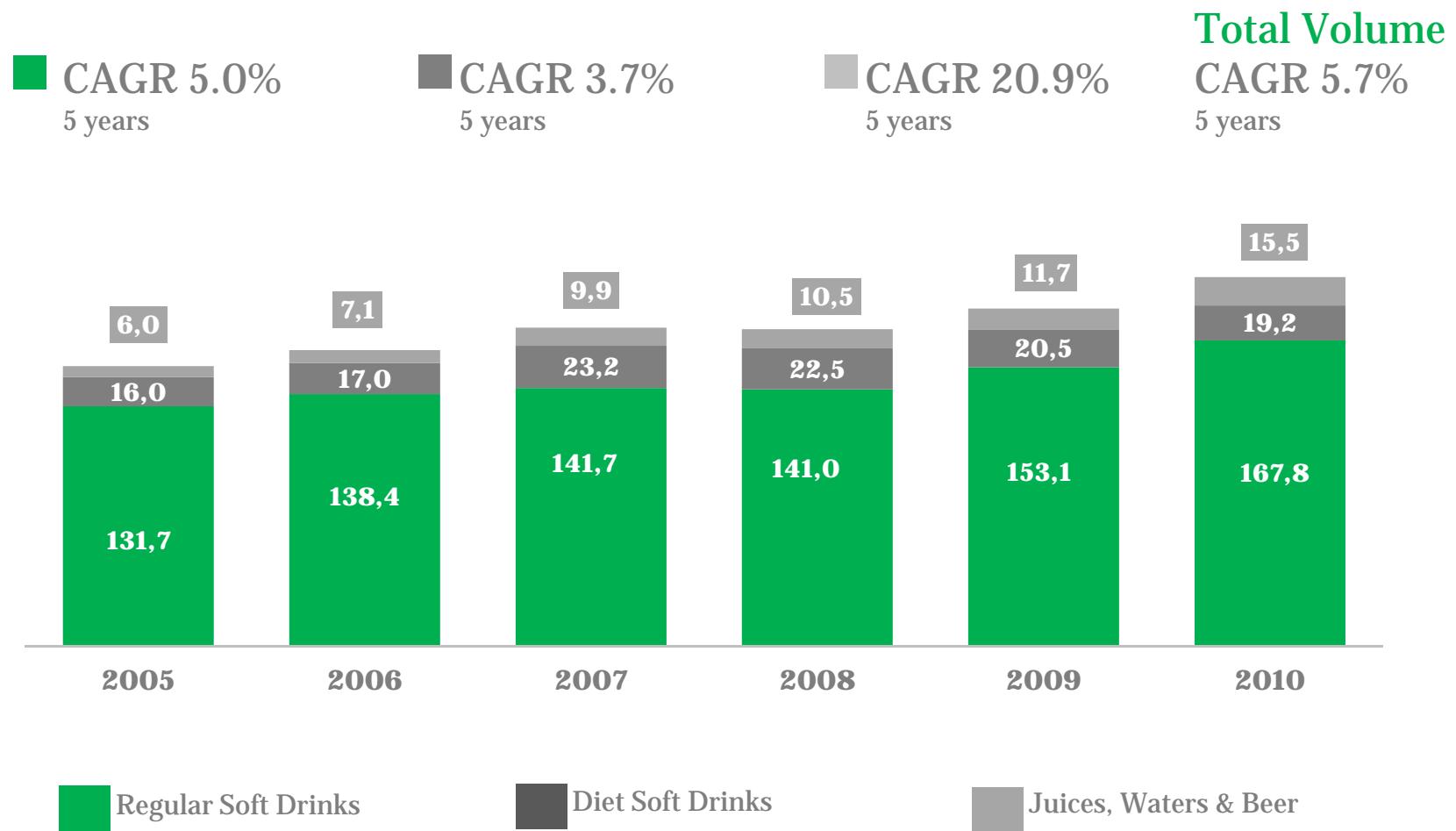


## Beers



# Volume Growth - Brazil

(million unit cases)



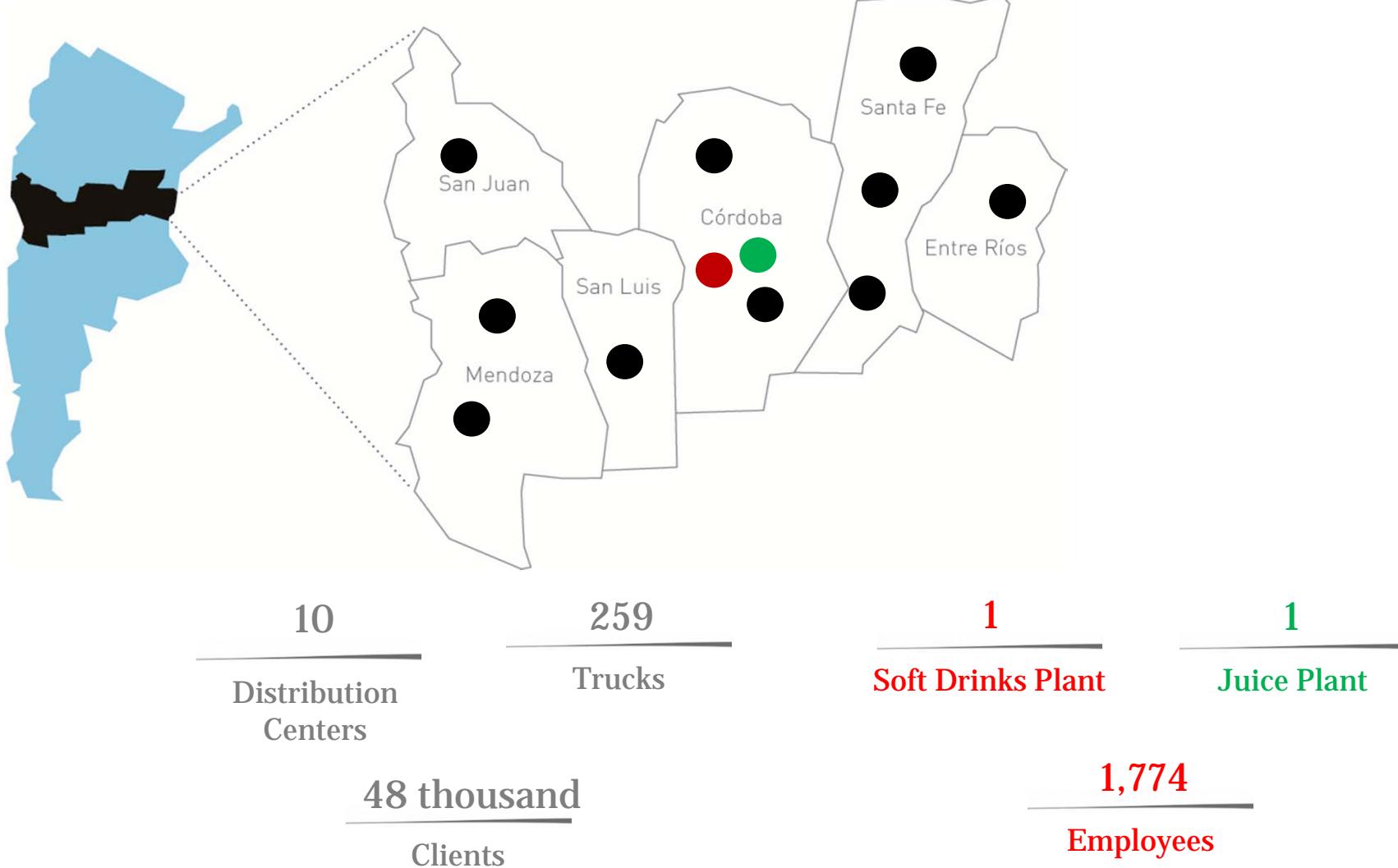
# Financial Highlights - Brazil

(nominal million US\$)



	Chilean GAAP				IFRS					
	2006	2007	2008	2009	2009	2010	1Q10	1Q11	2Q10	2Q11
Sales Volume (MUC)	162,6	174,7	174,0	185,3	185,3	202,5	53,4	53,7	43,4	44,9
Net Sales	411,2	543,4	582,5	615,1	606,9	799,3	210,5	245,7	166,0	210,6
Operating Income	64,3	96,6	96,5	112,4	107,2	141,6	46,2	44,3	24,1	22,5
<i>Operating Margin</i>	<i>15,6%</i>	<i>17,8%</i>	<i>16,6%</i>	<i>18,3%</i>	<i>17,7%</i>	<i>17,7%</i>	<i>21,9%</i>	<i>18,0%</i>	<i>14,5%</i>	<i>10,7%</i>
EBITDA	82,6	116,6	118,9	130,7	128,7	168,8	52,7	52,0	30,5	30,7
<i>EBITDA Margin</i>	<i>20,1%</i>	<i>21,5%</i>	<i>20,4%</i>	<i>21,3%</i>	<i>21,2%</i>	<i>21,1%</i>	<i>25,0%</i>	<i>21,2%</i>	<i>18,4%</i>	<i>14,6%</i>
Capital Expenditures	27,5	31,2	53,2	37,9	33,0	69,8	9,9	6,4	15,5	9,3
<i>CAPEX/Depreciation (time</i>	<i>1,50</i>	<i>1,56</i>	<i>2,37</i>	<i>2,07</i>	<i>1,53</i>	<i>2,57</i>	<i>1,52</i>	<i>0,83</i>	<i>2,42</i>	<i>1,14</i>
FX (R\$/USD) period aver	2,18	1,94	1,84	2,00	2,00	1,76	1,80	1,67	1,80	1,63
Revenues per unit case (	2,53	3,11	3,35	3,32	3,28	3,95	3,94	4,58	3,82	4,69
EBITDA per unit case (US	0,52	0,68	0,69	0,71	0,69	0,83	0,99	0,97	0,70	0,68

# Argentina

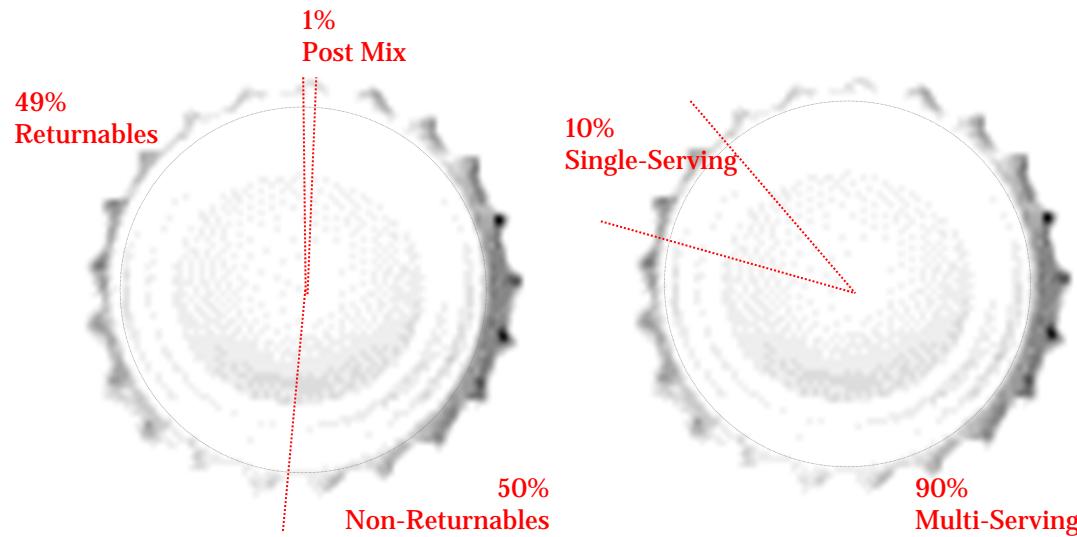


# Market Structure - Argentina

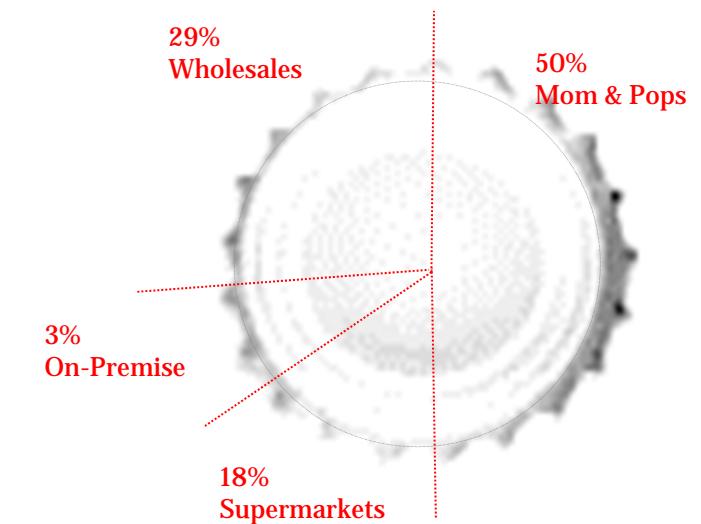


	Soft Drinks	Waters	Juices	Total
Volume Mix	95%	4%	1%	100%
Market Share	55.3%	8%	16.4%	41.2%
Per Capita Consumption (8 oz. bottles)	263	11	4	278

Format Mix – Soft Drinks



Channel Mix – Soft Drinks



# Brand Portfolio - Argentina



## Soft Drinks



## Juices

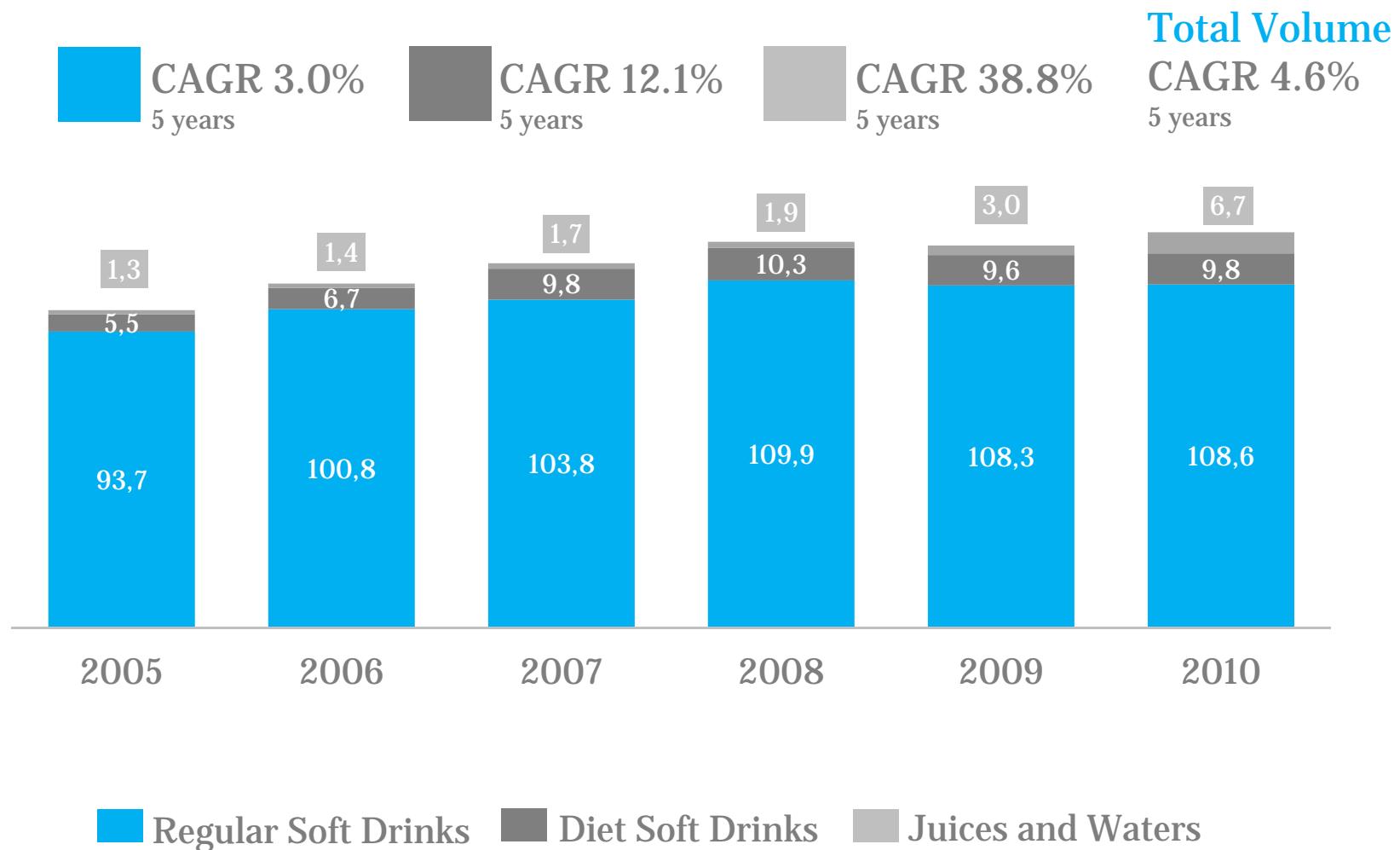


## Waters



# Volume Growth - Argentina

(million unit cases)



# Financial Highlights - Argentina

(nominal million US\$)



	Chilean GAAP						IFRS			
	2006	2007	2008	2009	2010		1Q 10	1Q 11	2 Q10	2 Q11
Sales Volume (MUC)	108,9	115,3	122,0	120,9	120,9	125,2	33,5	36,4	26,1	29,1
Net Sales	210,3	252,1	321,7	315,7	311,8	363,2	90,3	116,0	73,8	97,3
Operating Income	21,6	26,2	34,8	42,3	41,5	46,0	12,4	13,9	6,0	5,8
<i>Operating Margin</i>	<i>10,3%</i>	<i>10,4%</i>	<i>10,8%</i>	<i>13,4%</i>	<i>13,3%</i>	<i>12,7%</i>	<i>13,8%</i>	<i>12,0%</i>	<i>8,2%</i>	<i>6,0%</i>
EBITDA	34,4	39,3	47,6	56,2	56,0	60,1	16,0	17,5	9,6	9,6
<i>EBITDA Margin</i>	<i>16,4%</i>	<i>15,6%</i>	<i>14,8%</i>	<i>17,8%</i>	<i>18,0%</i>	<i>16,5%</i>	<i>17,8%</i>	<i>15,1%</i>	<i>13,0%</i>	<i>9,8%</i>
Capital Expenditures	10,8	10,4	11,6	15,1	13,4	19,3	3,1	6,0	5,7	11,7
<i>CAPEX/Depreciation (times)</i>	<i>0,84</i>	<i>0,79</i>	<i>0,91</i>	<i>1,09</i>	<i>0,92</i>	<i>1,37</i>	<i>0,87</i>	<i>1,66</i>	<i>1,57</i>	<i>3,09</i>
FX (AR\$/US\$) period average	3,07	3,12	3,16	3,73	3,73	3,91	3,84	4,01	3,87	4,05
Revenues per unit case (US\$)	1,90	2,20	2,60	2,61	2,58	2,90	2,70	3,19	2,83	3,34
EBITDA per unit case (US\$)	0,30	0,30	0,40	0,46	0,46	0,48	0,48	0,48	0,37	0,33

# Consolidated Financial Highlights

(nominal million US\$)



	Chilean GAAP				IFRS					
	2006	2007	2008	2009	2009	2010	1Q10	1Q11	2Q10	2Q11
Total Volume (MUCs)	408,7	434,3	446,9	458,6	458,6	489,2	127,9	130,3	102,5	107,6
Net Sales	1.026,9	1.281,3	1.331,3	1.465,4	1.404,6	1.742,0	442,7	520,5	355,2	446,0
Operating Income	178,8	232,4	217,9	256,5	237,9	292,5	85,1	82,4	46,3	45,7
<b>Operating Margin</b>	<b>17,4%</b>	<b>18,1%</b>	<b>16,4%</b>	<b>17,5%</b>	<b>16,9%</b>	<b>16,8%</b>	<b>19,2%</b>	<b>15,8%</b>	<b>13,0%</b>	<b>10,2%</b>
EBITDA	234,3	291,1	277,7	317,3	303,7	365,1	103,2	101,3	63,0	65,6
<b>EBITDA Margin</b>	<b>22,8%</b>	<b>22,7%</b>	<b>20,9%</b>	<b>21,7%</b>	<b>21,6%</b>	<b>21,0%</b>	<b>23,3%</b>	<b>19,5%</b>	<b>17,7%</b>	<b>14,7%</b>
Capital Expenditures	69,5	112,7	105,4	98,1	88,4	187,1	28,6	48,2	40,7	76,5
<i>CAPEX/Depreciation (times)</i>	<i>1,3</i>	<i>1,9</i>	<i>1,8</i>	<i>1,6</i>	<i>1,3</i>	<i>2,6</i>	<i>1,6</i>	<i>2,6</i>	<i>2,4</i>	<i>3,8</i>
Revenues per unit case (US\$)	2,5	2,9	3,0	3,2	3,1	3,6	3,5	4,0	3,5	4,1
EBITDA per unit case (US\$)	0,6	0,7	0,6	0,7	0,7	0,7	0,8	0,8	0,6	0,6

# Consolidated Financial Highlights

(nominal million Chilean pesos)



	Chilean GAAP				IFRS					
	2006	2007	2008	2009	2009	2010	1Q10	1Q11	2Q10	2Q11
Total Volume (MUCs)	408,7	434,3	446,9	458,6	458,6	489,2	127,9	130,3	102,5	107,6
Net Sales	5 467.32	6 366.89	8 473.01	7 431.16	7 858.45	8 887.14	229.788	250.776	188.338	209.281
Operating Income	95.196	115.494	138.677	130.061	133.123	149.234	44.197	39.700	24.555	21.424
<b>Operating Margin</b>	<b>17,4%</b>	<b>18,1%</b>	<b>16,4%</b>	<b>17,5%</b>	<b>16,9%</b>	<b>16,8%</b>	<b>19,2%</b>	<b>15,8%</b>	<b>13,0%</b>	<b>10,2%</b>
EBITDA	124.750	144.642	176.734	160.913	169.929	186.248	53.581	48.826	33.419	30.768
<b>EBITDA Margin</b>	<b>22,8%</b>	<b>22,7%</b>	<b>20,9%</b>	<b>21,7%</b>	<b>21,6%</b>	<b>21,0%</b>	<b>23,3%</b>	<b>19,5%</b>	<b>17,7%</b>	<b>14,7%</b>
Capital Expenditures	37.004	56.024	67.074	49.763	49.483	95.462	14.843	23.227	21.372	36.367
<i>CAPEX/Depreciation (times)</i>	<i>1,3</i>	<i>1,9</i>	<i>1,8</i>	<i>1,6</i>	<i>1,3</i>	<i>2,6</i>	<i>1,6</i>	<i>2,5</i>	<i>2,4</i>	<i>3,9</i>
Revenues per unit case (CLP)	1.338	1.466	1.896	1.620	1.714	1.817	1.797	1.925	1.837	1.945
EBITDA per unit case (CLP)	305	333	395	351	371	381	419	375	326	286

# Consolidated Balance Sheet

(as of June 30, 2011)

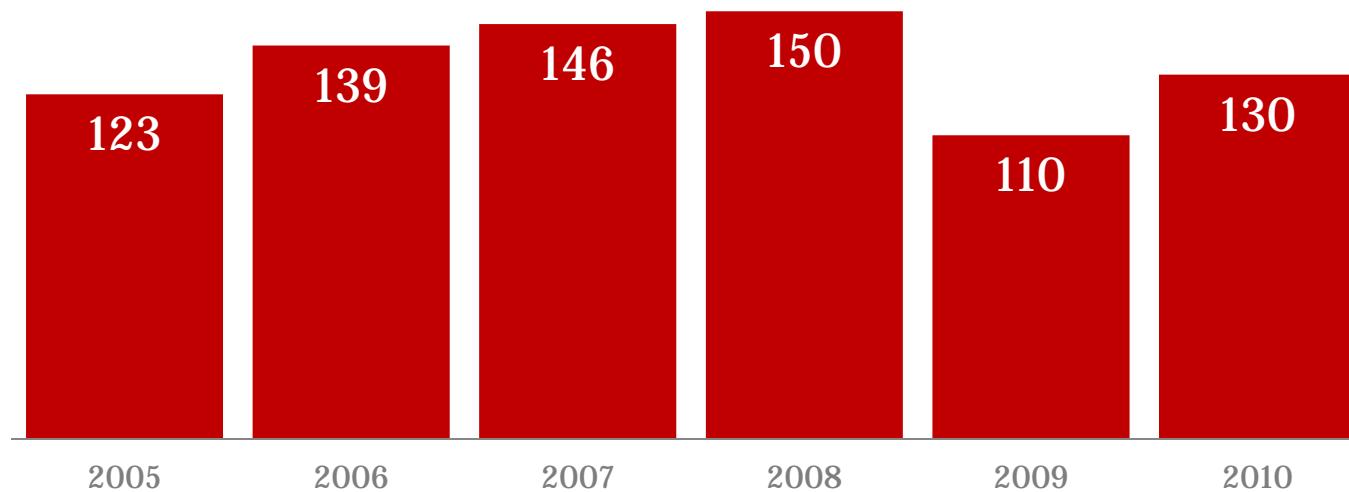


	<u>MUSS</u>		<u>MUSS</u>
Cash & Cash Equivalents	190	Short Term Borrowings	59
Current Assets	293	Other Current Liabilities	313
Property, Plant & Equipment + Otl	899	Long Term Borrowings	150
Goodwill	128	Other Non-Current Liabilities	142
<b>Total Assets</b>	<b>1.510</b>	<b>Total Equity</b>	<b>846</b>
		<b>Total Liabilities &amp; Equity</b>	<b>1.510</b>

Net Cash Position: -US\$24.4 million

# Dividend Distribution

(nominal million US\$)



Total dividends paid out since 2000 = US\$1.2 billion

## Dividend Yield

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Series A	7.5%	8.2%	7.3%	7.2%	6.6%	6.0%
Series B	8.2%	8.5%	7.4%	7.3%	6.0%	5.4%

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