

CORPORATE PRESENTATION
4Q22



# **AGENDA**

**Our Company** 

**Market Description** 

**Our Strategy** 

What Makes Us Unique?

**Financial Highlights** 

• • • • • • • • • • • • •



# **Our Company**

### **Coca-Cola Andina at a Glance** (FY 2022)

### **The Company**



**OPERATIONS** in 4 countries



**15 PRODUCTION** plants



**94 DISTRIBUTION** centers



**+273,000** clients



MORE THAN 16,000 employees



**55.7 MILLION** consumers

#### **Key Financials**



**874 MILLION UNIT CASES** sold, equivalent to **~5,000 million litres** 



**~3,100 MILLION DOLLARS** in sales



**~535 MILLION DOLLARS** EBITDA generated



**~145 MILLON DOLLARS**Net Income



**1.3X** Net Financial Debt/Adjusted EBITDA (12M)

#### **ESG Metrics**



**49.55 KILOCALORIES** sold every 200 ml.



**1.71 LITERS OF WATER** consumed per liter of beverage produced



28.0% Sales volumen
RETURNABLE PACKAGING
(on NARTD)



**0.306 MEGAJOULES OF ENERGY** consumed per liter of beverage produced.



**16.4% WOMEN** 



Controlling

Shareholders acquire

50 % of the Company

# **Our Company**

Franchise

acquired in

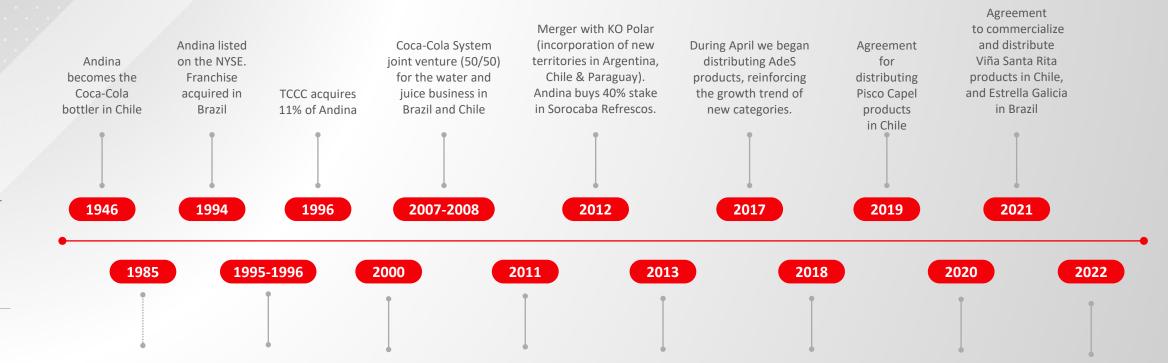
Argentina

**NVG** territories

acquired in Brazil

### **Andina's History**





Andina acquires

Ipiranga, a Coca-

Cola bottler

in Brazil

Andina acquires

Guallarauco.

Agreement

for distributing Diageo's

Alcoholic beverages. Duque

de Caxias new plant begins operations in Brazil

New bottling facility in

Chile begins

operations.

Restructuring of juice

business through joint

venture with Coca-Cola

bottlers in Chile

Agreement

to commercialize

and distribute

Campari products

in Brazil

Agreement

to commercialize

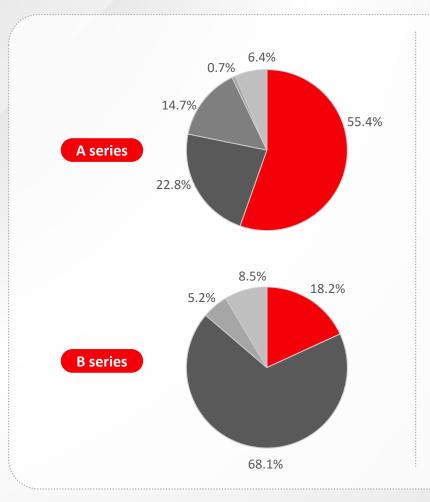
and distribute

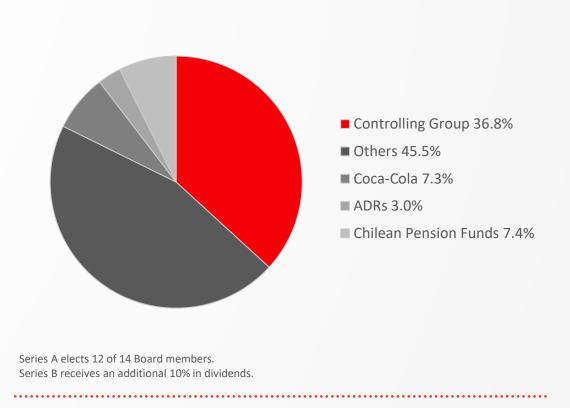
ABInBev products

in Chile

# **Our Company**

# Ownership Structure (As of December 31, 2022)

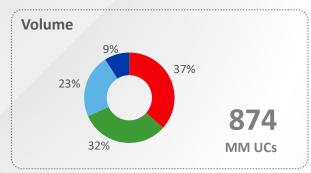


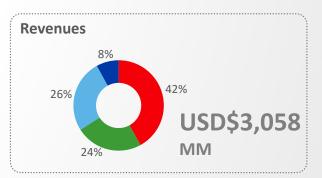


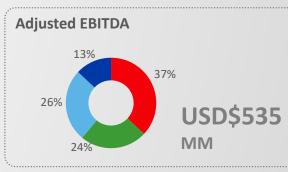
The Controlling Group is composed of 4 Chilean families with equal parts, that have a shareholders' agreement which includes TCCC.

• • • • • • • • • • • • • • •

### Regional & Diversified Platform (FY 2022)







# Argentina

- Territories: San Juan, Mendoza, San Luis, Córdoba, most of Santa Fé, Entre Ríos, La Pampa, Neuquén, Rio Negro, Chubut, Santa Cruz, Tierra del Fuego and Western Province of Buenos Aires.
- Extension: 1.9 million Km2
- Population covered: 13.9 million
- Total volume FY 2022: 201.4 million UCs

#### Chile

- Territories: Antofagasta, Atacama, Coquimbo, Metropolitan Region, San Antonio, Cachapoal, Aysén and Magallanes.
- Extension: 398 thousand Km<sup>2</sup>
- Population covered: 10.1 million
- Total volume FY 2022: 319.8 million UCs

#### Brazil

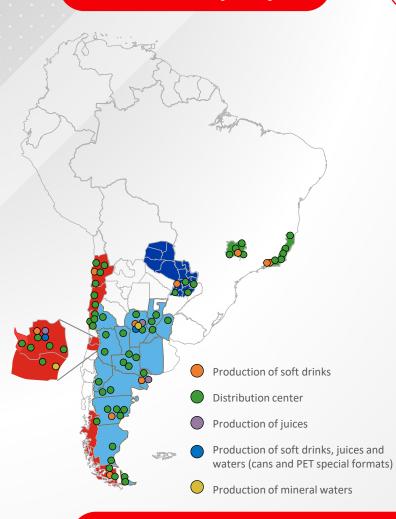
- **Territories:** majority of the State of Rio de Janeiro, the State of Espírito Santo, part of São Paulo and part of Minas Gerais.
- Extension: 165 thousand Km2
- Population covered: 24.2 million
- Total volume FY 2022: 278.0 million UCs

### **Paraguay**

- Territories: the entire Paraguayan territory
- Extension: 407 thousand Km2
- Population covered: 7.5 million
- Total volume FY 2022: 74.4 million UCs



## **Superior Manufacturing & Logistics Capabilities**



- 15 Plants
- 96 lines
- 94 distribution centers
- 3,021 own & third party trucks

### **Argentina**

- 3 Plants with a total of 22 lines
- Average utilization ranged from 22.0% to 48.0%
- 47 distribution centers
- Fleet of 654 third party trucks

### Chile

- 3 Plants with a total of 20 lines
  - Average utilization ranged from 51.0% to 53.0%
- 21 distribution centers
- Fleet of 377 owned trucks and 525 third party trucks
- In Subsidiaries 4 additional production facilities with 17 lines

#### **Brazil**

- 3 Plants with a total of 26 lines
  - Average utilization range from 64.5% to 66.4%
- 19 distribution centers
- Fleet of 1,037 owned trucks and 61 third party trucks

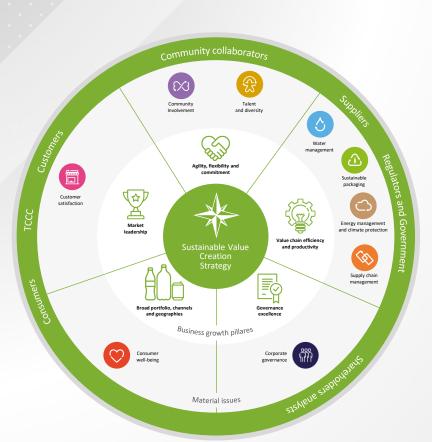
### **Paraguay**

- 1 Plant with a total of 11 lines
  - Average utilization range from 27.5% to 40.2%
- 7 distribution centers
- Fleet of 367 third party trucks

### Reaching over 273,000 clients

### **Our Company**

### **Committed to sustainable development**





- Kilocalories sold every 200 ml.
- Percentage of sales of reduced or sugar free categories.



 Water ratio (WUR): Liters of water consumed per liter of beverage produced.



- Sales volumen returnable packaging (on NARTD)
- "World without waste" goals.



- Energy ratio (EUR): Megajoules of energy consumed per liter of beverage produced.
- Carbon footprint emissions.



- Percentage of domestic suppliers.
- Percentage of suppliers evaluated.



- Diversity and inclusion. (%Women, % Disabled).
- Occupational health and safety (LTIR LTISR).



- People benefiting from social programs.
- · Investment in community programs.



- Customer satisfaction.
- Customer complaints.

# Dow Jones Sustainability Indices

In collaboration with @RobecoSAM brond



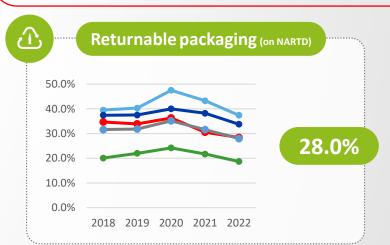


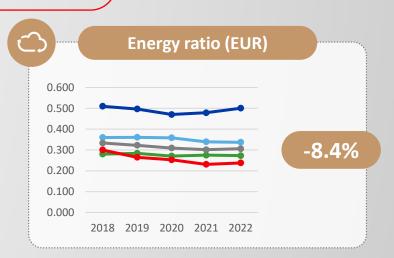


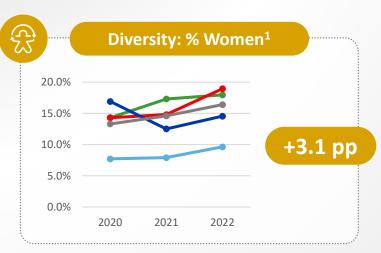


### **Achievements on sustainable development**

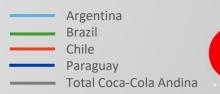












### Generating Social, Economic and Environmental Value in all our actions

Beginning 2022, the calculation of personnel is based on the headcount of the Company's own personnel, pursuant to the new general standard No. 461 of Chile's Financial Market Commission, whereas the values of previous years correspond to Full time equivalent. Argentina includes Embotelladora del Atlántico S.A. and Empaques Argentina S.A., and Chile includes Embotelladora Andina S.A., VJ S.A., Vital Aguas S.A., Envases Central S.A. and By-Ciclar S.A.

<sup>(2)</sup> Values from Chile 2021 were recalculated for greater precision in the calculation.

### **Main Indicators and Future Commitments**

2021 Results  $54.99^2$ 1.77 31.6% 0.301 14.6% 1.71 28.0% 0.306 16.4%<sup>1</sup> 49.55 2022 Results 1.27 42.8% 0.255 **2**x 40.75 Contribute Contribute to the Remain close,

#### Water ratio (WUR):

Liters of water consumed per liter of beverage produced

Sales volumen returnable packaging (on NARTD). "World without waste" goals (www\*)

**Energy ratio** (EUR): Liters of energy consumed per liter of beverage produced.

towards the consolidation of sustainable supply chains.

Double the participation of women among employees (2020 base)

promote digitization and increase customer satisfaction.

Kilocalories sold every 200 ml.

progress of the local economies where we operate.

#### **2030 Commitments**

- (1) Beginning 2022, the calculation of personnel is based on the headcount of the Company's own personnel, pursuant to the new general standard No. 461 of Chile's Financial Marker Commission, whereas the values of previous years correspond to Full time equivalent.
- (2) Values from Chile 2021 were recalculated for greater precision in the calculation.



**Market Description** 

**Our Strategy** 

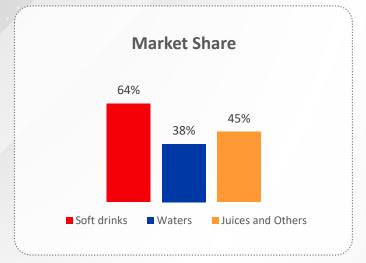
What Makes Us Unique?

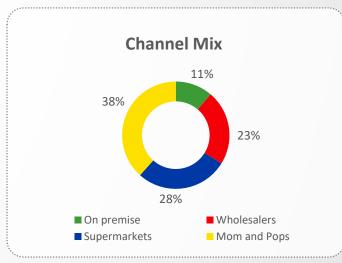
**Financial Highlights** 

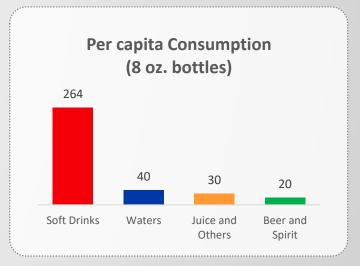
• • • • • • • • • • • • • •

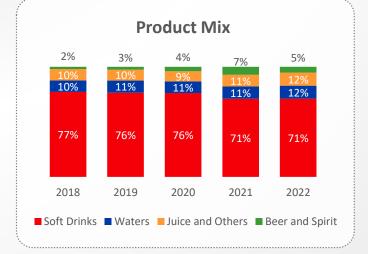
# **Market Description**

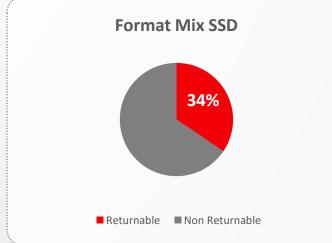
## Our Market Structure at a glance (As of December 31, 2022)

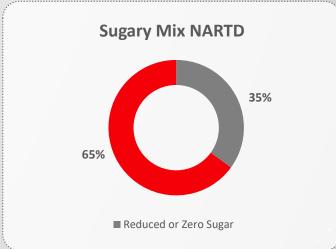














**Market Description** 

**Our Strategy** 

What Makes Us Unique?

Financial Highlights

• • • • • • • • • • • • •





### **Our Strategy**

### **Strategic Objectives Coca-Cola Andina 2025**

Growth through:
• NARTD 8

- NARTD & ARTD (KO) Portfolio
- Entering New Catergories leveraging our Assets and Logistics Capacity.
- New geographic Inorganic Growth opportunities
- Eficiency and Productivity leadership to maintain Cost Effectiveness in all our Operations
- Digital Transformation Strategy: Internal Processes, Culture & Market
- Excellence Teams based on Talent, Diversity and Meritocracy
- Sustainability Strategy through implementing our 6 priorities (Water, Sustainable Packaging, Workplace Climate, Comunities, Energy & SSD Benefits)



**Market Description** 

**Our Strategy** 

What Makes Us Unique?

**Financial Highlights** 

•••••

# What makes us unique?

- 1 Complete Beverage Portfolio
- As a Total Beverage Company we boost TCCC NARTD Portfolio
- Refillable Bottles Strategy Towards a World Without Waste
- 4 Strong Sugar Reduction and Stills & Low-Cal Strategy
- Digital Capabilities for today's business
- 6 High Performance, strongly committed Team
- Learning and Sharing for Continued Improvement



1

## **Complete Beverage Portfolio** (4Q22)

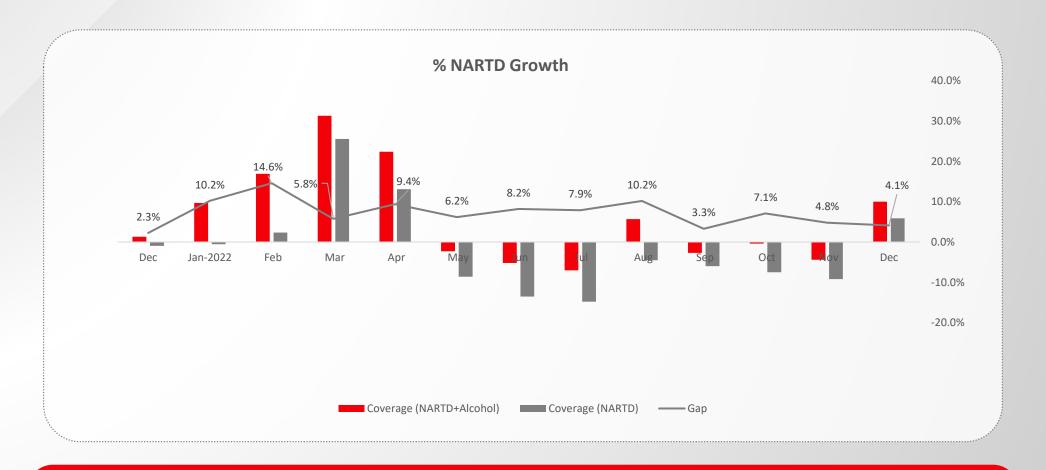
	Argentina	Brazil	Chile	Paraguay
SSDs <sup>1</sup>	Sprift Sprift FANTA FANTA CTUST	FANTA FANTA FANTA FANTA Sprite Sprite	FANT COURT C	Crush
Juices and other NCBs1	Copite PRESS COPITE POWER	Ades Valle Valle 19	Välle POXER POXER FOXER	Valle POMER
Water	AQUA RIUS Don. Gradua Benedictivo smartwals	crystal . Smart water	AQUA RIUS WITAMINATER VITAMINATER VITAMINA	dasani AQUA BENEDICTINO
Beer	Heinekeri Imperial SALTA CAUTIVA  AMSTER MARIEN  MURSHMAN  GEORGE PROBLEM  GEO	EISENBAHN (Service) (Servi	Becker Lower	
Spirit Beverages <sup>2</sup>	1888 PEHUENIA Real FORCE COLON BUSTOS GRAFFIGNA	Tipo (Nico) CAMPARI School Price)	MYLA A DUBE CHOC COMP CONTROL OF CONTROL OF COMP CONTROL OF COMP CONTROL OF CONTROL OF CONTROL OF CONTROL OF C	

**Source:** Company filings and public releases. <sup>1</sup> SSDs: Sparkling Soft Drinks; NCBs: Non-Carbonated Beverages

<sup>&</sup>lt;sup>2</sup> The complete Diageo portfolio that the company distributes is: (i) Scotch Whisky: Johnnie Walker, Sandy Mac, Vat 69, Buchanan's, Old Parr, White Horse, The Singleton, J&B and Bell's; (ii) Vodka: Smirnoff and Ciroc; (iii) Rum: Pampero, Zacapa and Cacique; (iv) Gin: Tanqueray; (v) Bourbon: Bulleit; (vi) Cream-based liqueur: Baileys and Sheridan's; and (vii) Tequila: Don Julio. The complete Cooperativa Capel portfolio that the company distributes is: (i) Pisco, Sour and Cocktails: Monte Fraile, Hacienda La Torre, Alto del Carmen, Alto del Carmen Ice, Capel, Capel Ice, Brujas de Salamanca, Artesanos del Cochiguaz and Inca de Oro; (ii) Rum: Maddero; and (iii) Wines and Sparkling Wines: Grosso, Viña Francisco de Aguirre, Sensus, Prologo Late Harvest, Nola Zero, Myla and Pkdor. The complete Viña Santa Rita portfolio that the company distributes is: 120, Amaranta, Amaranta Spritz, Bodega Uno, Cabernario, Carmen, Casa Real, Cavanza, Doña Paula, Hermanos Carrera, Los Cardos, Medalla Real, Rita, Santa Rita, Terra Andina, Floresta, Heroes, Invictas, Stellar-Ice and Sangría Guay.

... As a Total Beverage Company we boost TCCC NARTD Portfolio





TCCC products are growing ~10% faster when the truck has the total beverage portfolio

3

# Refillable Bottles Strategy Towards a World Without Waste



% Refillables as of Total SSD Volume									
	FY2020	FY2021	FY2022						
Argentina	54.7%	50.8%	44.4%						
Brazil	28.3%	25.5%	22.0%						
Chile	46.9%	40.3%	38.6%						
Paraguay	48.3%	46.7%	41.9%						







**Universal Bottle** 



DQX Brazil: New capacity

One of the highest mix of refillables worldwide

4

Strong Sugar Reduction and Stills & Low-Cal Strategy



### % of NARTD Total Volume (\*)

	No Sugar	& LowCal	
9%	28%	11%	23%
2010	2022	2010	2022
Arge	entina	Br	azil
21%	56%	11%	27%
2010	2022	2010	2022
Cl	hile	Para	guay
			<b>0</b>





# Digital Capabilities for today's business



#### B<sub>2</sub>B

# Expand our B2B solution

- Robust platform on our SAP Front Office
- Omnichannel Experience
- Scale in customers Chile, Argentina, Brazil, Paraguay









#### B<sub>2</sub>C

#### **Direct satisfaction to consumers**

- Direct to Consumers platform in Brazil
- MiCoca-Cola.cl Full Potential 2022
- Complete porfolio to consumers
- Data source generating insights









### **Digital Payments**

#### Reduce risks and cash handling costs



- Lower costs associated with handling cash
- Greater Security (Customer-Truck Driver-Andina) / Sanitary
- Productivity in collection and settlement
- Traceability (identification and registration for credit limit reléase)

### **Internal Processes**

#### **Generation of Efficiency & Productivity**

- Finishing SAP Front Office
- Expand & Capture benefits from GreenMile, Thanos and Apolo/Optimizer
- Generate automation via RPA and Data & Analytics













### **Data & Analytics**

**Data Driven Decision Company** 



- Information in our Data Lake
- Dat Driven Decision Processes
- Pricing and Porfolio
- Suggested Order



**05. Digital Payments** 

We close 2021 with +37% of

• We began to strengthen our

for our customers.

our customers paying digitally

technology to support greater flow and integrate more payments options

5

# Digital Capabilities for today's business





#### 01. Customers

- +39% registered customers and 9% buyers
- Focus 2022 implementation and grow B2B coverage
- Expanding KOBoss (Whatsapp) in Brazil, Chile and Paraguay









#### 02. Consumers

- MiCoca-Cola.cl 2% of Santiago sales and NPS >84%
- Tienda in AR +USD 300mil revenue
- Growth with Coca-Cola na sua casa in BR





### **03. Internal Processes**

- Finish SAP-FO implementation (+96% of volumen)
- Greenmile in CL, BR y PY (+500 trucks recording delivery execution)
- Thanos CL +100 users, and start rollout AR and PY, incorporating carry operation
- Loads Optimizer in CL, HC savings (25FTE) and fleet (4 trucks)
- +14,000 hs released in Back Office to the 4 countries through more than 75 bots RPA





### 04. Data & Analytics

- Commercial Information in Data Lake
- · Commercial Analytics Agile Team and incorporating a new Back Office Innovation Agile Team
- Data Driven Process in Commercial Area (pricing, suggest order and portfolio) and Supply Chain (Forecast and Order Tracking)

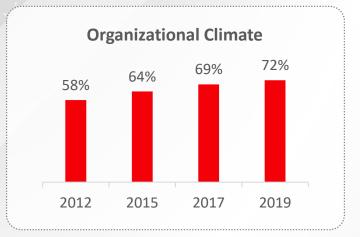


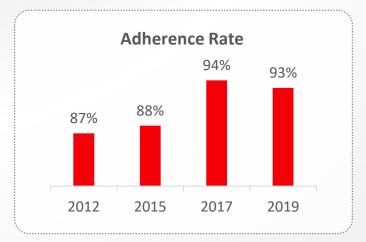


6

# High Performance, strongly committed Team







#### **Experienced Senior Management** Industry Company Industry Company Experience Experience Experience Experience (Years) (Years) (Years) (Years) Miguel Ángel Peirano **Andrés Wainer 26 27** 26 Chief Executive Officer Chief Financial Officer José Luis Solórzano Fernando Jaña 25 20 8 Chief Strategic Planning Officer General Manager – Chile Jaime Cohen Renato Barbosa 33 11 14 14 General Manager – Brazil Chief Legal Officer Fabián Castelli **Martín Idígoras 29** 29 General Manager – Argentina Chief Technology Officer **Gonzalo Muñoz** Francisco Sanfurgo 34 **17** General Manager - Paraguay Chief Human Resources Officer

**81%** of employees declare to be fully engaged with Coca-Cola Andina's main business goals.

93% of employees would like to stay for at least 2 more years in Coca-Cola Andina.

• • • • • • • • • • • • • •

7

# Learning and Sharing for Continued Improvement





Top 2 Top

**Growth Corridors** 

Joint Working Framework with The Coca-Cola Company

**Other Bottlers** 

With Relevant Partners

**Inside The** 

Coca-Cola

System

**Digital Partners** 

Business Partners

High level instance to share strategy, best practices, new ways of working and projects to ensure short and long term results

Alignment and Project Portfolio (SSD, Stills, Fabs, RTM, Procurement, ESG, Digital, etc) with KO & 3 largest LatAm Bottlers.

To strengthen the long-term relationship between both companies in different areas, including Growth plans, Relationship economics, Potential new business and ventures, and Digital strategy.

Regular Instances with Top 10 Worldwide Bottlers to share best practices and continued improvement (CEPG, Finance, Digital, RTM, etc)

World Class Digital Partners to ensure best in class solutions in Digital Transformation (i.e. AWS in data lake & analytics)

World Class Business Partners to ensure best practices in our core and backoffice activities



**Market Description** 

**Our Strategy** 

What Makes Us Unique?

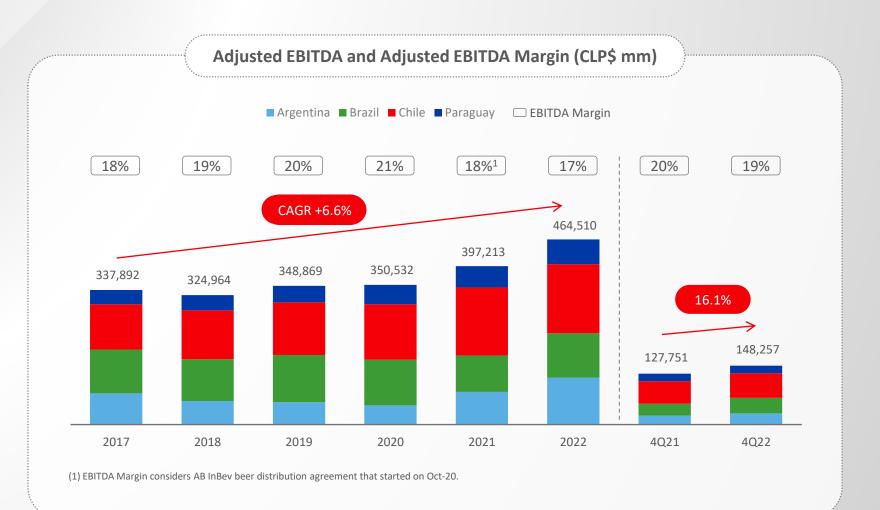
**Financial Highlights** 

• • • • • • • • • • • • • • •



# **Financial Highlights**

# **Strong Ebitda Generation** (Consolidated)



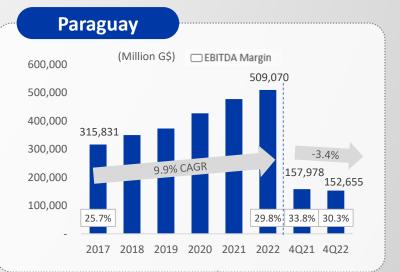


## **Strong Ebitda Generation**



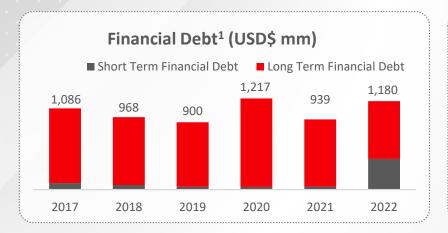








### **Solid Financial Position (1)**

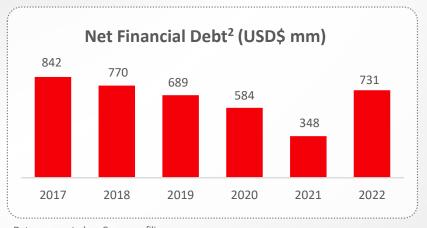


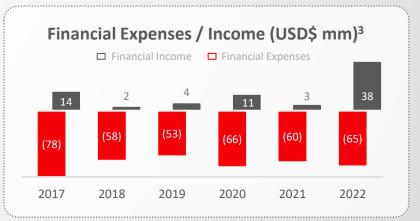
	Banks	Bonds	Total
USD\$mm	46	1,134	1,180
%	4%	96%	100%

	UF	CLP\$	R\$	US\$	PGY\$	AR\$	Total
USD\$mm	685	308	178	8	0	1	1,180
%	58%	26%	15%	1%	0%	0%	100%

Note: After derivatives effect, and its corresponding MtM







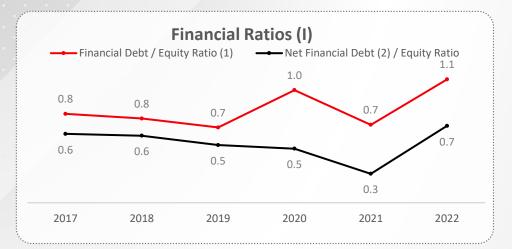
Source: Data as reported on Company filings

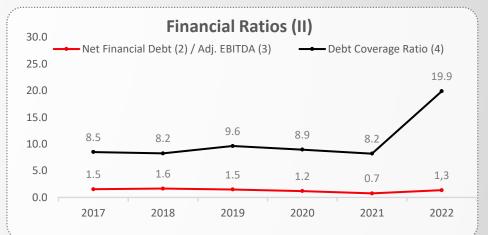
- (1) Financial Debt: Other Current Financial Debt + Other Non-Current Financial Debt considering MtM of Derivatives and without Guarantee Deposit from refillable bottles.
- (2) Net Financial Debt means consolidated Liabilities bearing interest minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; plus, other current financial assets; plus, other non-current financial assets (to the extent that they correspond to the active balances of derivative financial instruments, taken to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Financial Income corresponds to the interests generated by the cash and Financial Expenses corresponds to the interests generated by the financial debt of the company. The value corresponds to the sum of the last 12 moving months.

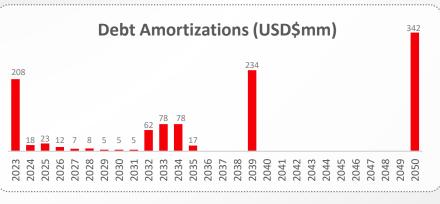
• • • • • • • • • • • • • •

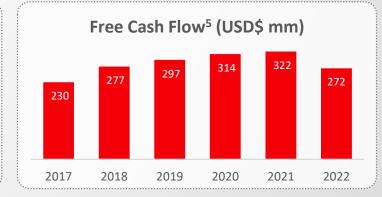


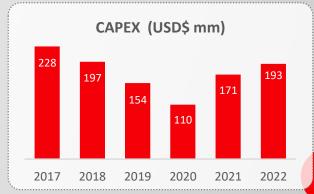
### **Solid Financial Position (2)**











#### Source: Data as reported on Company filings

- (1) Financial Debt to Equity Ratio: [Other Current Financial Debt + Other Non-Current Financial Debt]/ Equity. Debt doesn to consider Guarantee Deposit from refillable bottles and consider MtM of Derivatives.
- (2) Net Financial Debt: Consolidated Liabilities bearing interest minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; other current financial assets; and other non-current financial assets (to the extent that they correspond to the active balances of derivative financial instruments, taken to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Adjusted EBITDA considers the following items: Ordinary Income, Sales Costs, Distribution Costs, Administrative Expenses plus Depreciation, included in the Financial Statements presented to the Chilean Financial Market Commission and which are determined in accordance with IFRS. The value corresponds to the sum of the last 12 moving months.
- (4) Debt Coverage Ratio: Adjusted EBITDA / (Financial Expenses Financial Income). Adj. EBITDA & Financial Expenses/Income for 4Q22 considers last 12 months figures from December-21. Also, it considers interests related to Financial Debt and Cash.
- (5) Free Cash Flow = Operating Income + Depreciation CAPEX Taxes (+/-) Working Capital Variation.

## **Dividends** (as of December 31, 2022)



Dividend Yield <sup>2</sup>	2018	2019	2020	2021	2022
Series A	3.0%	3.8%	5.4%	6.8%	17.3%
Series B	3.1%	3.6%	5.1%	6.4%	16.4%

Payout Ratio <sup>3</sup>	2018	<b>2019</b> <sup>4</sup>	2020	2021	20225
	88%	77%	85%	159%	69%

- (1) Dividends announced and paid during the year.
- (2) Dividend yield is calculated as dividends per share distributed on year t over the closing price of year t-1.
- (3) Payout ratio is calculated as dividends distributed on account of income from the fiscal year t over the Net Income of the same year. Additional dividends distributed in year t are incorporated in year t-1 sum of dividends.
- (4) 2019 Net Income excludes the effect of the tax credit recognition as a result of the favorable ruling of the Brazilian tax authorities. Including the effect of tax credit recognition Payout Ratio was 55%.
- Includes dividends announced and that will be paid in January 2023.





### **Contact in Santiago, Chile**

Andrés Wainer, Chief Financial Officer Paula Vicuña, Investor Relations Officer (56-2) 2338-0520 / andina.ir@koandina.com

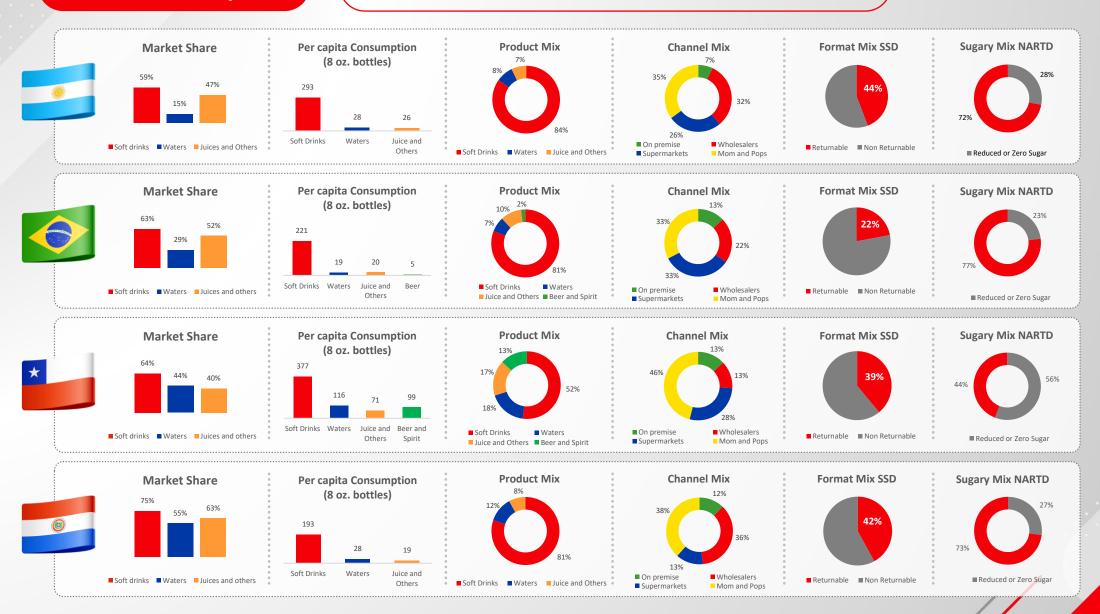


**Appendix** 



# **Market Description**

### Our Market Structure by operation (As of December 31, 2022)





# Main Financial Highlights (Million USD\$)

	2017	2018	2019 <sup>1</sup>	2020	<b>2021</b> <sup>2</sup>	2022	4Q21	4Q22
Total Volume (million UCs)	756	751	746	735	828	874	240	251
Net Sales	2,848	2,569	2,495	2,190	2,848	3,058	784	879
Operating Income	368	348	335	306	378	397	121	127
Operating Margin	12.9%	13.5%	13.4%	14.1%	13.3%	13.0%	15.4%	14.5%
Adjusted EBITDA	521	502	491	450	512	535	154	164
Adjusted EBITDA Margin	18.3%	19.4%	19.6%	20.6%	18.0%	17.5%	19.6%	18.7%
Net Income	182	149	247	156	201	145	87	50
Revenues per unit case (USD\$)	3.77	3.42	3.34	2.98	3.44	3.50	3.27	3.50
Adj. EBITDA per unit case (USD\$)	0.69	0.67	0.66	0.61	0.62	0.61	0.64	0.65
Capital Expenditures	228	197	154	110	171	193	74	60
CAPEX/Depreciation (times)	1.6	1.3	1.0	0.8	1.3	1.4	2.3	1.6
FX (CLP\$/USD) period average	649.1	638.0	702.8	792.0	759.6	873.3	825.8	914.5
FX (CLP\$/USD) end of period	614.8	694.8	748.7	711.0	844.7	855.9	844.7	855.9

Note: 2018, 2019, 2020, 2021 and 2022 results are constructed with Argentinean results expressed at Dec-18 currency, Dec-20 currency, Dec-21 currency and Dec-22 currency, respectively. 4Q21 (4Q22) results are constructed with Argentinean results expressed at December-21 (22) currency.

Accumulated capital expenditures for 4Q22 includes USD\$ 6.7 million due to the adoption of IFRS 16. Accumulated capital expenditures for 4Q21 includes USD\$ 11.0 million due to the adoption of IFRS 16.

<sup>(1)</sup> Excluding the effect of the tax credit recognition as a result of the favorable ruling of the Brazilian tax authorities, Net Income reached USD\$ 53 million during the 4<sup>th</sup> quarter, and USD\$ 176 million for FY19.

<sup>(2)</sup> Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 19.2% for 2021.

# Main Financial Highlights (Local Currency (million))

	• • • • • • • • • • • • • • • • • • • •							
	2017	2018 <sup>1</sup>	2019 <sup>1</sup>	2020 <sup>1</sup>	2021 <sup>1</sup>	2022¹	4Q21 <sup>1</sup>	4Q2
Sales Volume (million UCs)	211	202	178	167	185	201	57	
Net Sales	14,203	22,441	31,566	37,737	65,297	142,559	39,806	41,89
Operating Income	1,588	2,158	2,563	3,081	6,120	17,905	3,343	4,11
Operating Margin	11.2%	9.6%	8.1%	8.2%	9.4%	12.6%	8.4%	9.8
Adjusted EBITDA	2,039	3,269	4,592	5,791	10,117	24,828	5,468	5,95
Adjusted EBITDA Margin	14.4%	14.6%	14.5%	15.3%	15.5%	17.4%	13.7%	14.29
Revenues per unit case (US\$)	4.04	2.95	2.96	2.69	3.44	4.00	3.48	4.0
Adj. EBITDA per unit case (US\$)	0.58	0.43	0.43	0.41	0.53	0.70	0.48	0.5
Capital Expenditures (million US\$)	49	43	29	23	38	44	9	
CAPEX/Depreciation (times)	2.0	1.8	0.9	0.7	1.0	1.2	0.9	0.
FX (AR\$/US\$) period average	16.56	28.11	48.23	70.64	95.10	130.72	100.50	162.5
FX (AR\$/US\$) end of period	18.65	37.70	59.89	84.15	102.72	177.16	102.72	177.1

	2017	2018	2019	2020	2021	2022	4Q21	4Q22
Sales Volume (million UCs)	249	249	259	265	266	278	71	80
Net Sales	2,976	3,062	3,467	3,758	3,833	3,753	881	1,11
Operating Income	414	448	503	586	491	479	161	17
Operating Margin	13.9%	14.6%	14.5%	15.6%	12.8%	12.8%	18.2%	15.9%
Adjusted EBITDA	551	600	671	763	659	666	203	228
Adjusted EBITDA Margin	18.5%	19.6%	19.3%	20.3%	17.2%	17.7%	23.1%	20.59
Revenues per unit case (US\$)	3.74	3.40	3.40	2.76	2.67	2.62	2.23	2.6
Adj. EBITDA per unit case (US\$)	0.69	0.67	0.66	0.55	0.46	0.47	0.51	0.54
Capital Expenditures (million US\$)	112	74	30	25	37	49	18	1
CAPEX/Depreciation (times)	3.0	1.8	0.7	0.7	1.2	1.3	2.3	1.
FX (R\$/USD) period average	3.19	3.65	3.95	5.16	5.40	5.16	5.58	5.2
FX (R\$/USD) end of period	3.31	3.87	4.03	5.20	5.58	5.22	5.58	5.2

	2017	2018	2019	2020	2021 <sup>2</sup>	2022	4Q21	4Q2
Sales Volume (million UCs)	231	231	240	236	307	320	91	9
Net Sales	551,873	570,939	608,952	644,762	975,296	1,123,665	299,429	332,66
Operating Income	72,890	82,131	87,978	91,166	135,232	134,840	48,035	51,33
Operating Margin	13.2%	14.4%	14.4%	14.1%	13.9%	12.0%	16.0%	15.4
Adjusted EBITDA	115,579	124,485	134,083	141,437	173,422	175,554	57,651	62,85
Adjusted EBITDA Margin	20.9%	21.8%	22.0%	21.9%	17.8%	15.6%	19.3%	18.9
Revenues per unit case (US\$)	3.68	3.87	3.61	3.44	4.18	4.02	3.97	4.0
Adj. EBITDA per unit case (US\$)	0.77	0.84	0.80	0.76	0.74	0.63	0.76	0.7
Capital Expenditures (million US\$)	51	58	74	35	69	77	35	2
CAPEX/Depreciation (times)	0.8	0.9	1.1	0.5	1.4	1.6	3.0	2
FX (Ch\$/USD) period average	648.6	638.0	702.8	792.0	759.6	873.3	825.8	914
FX (Ch\$/USD) end of period	614.8	694.8	748.7	711.0	844.7	855.9	844.7	855

	2017	2018	2019	2020	2021	2022	4Q21	4Q22
Sales Volume (million UCs)	65	68	69	66	70	74	21	22
Net Sales	1,227,001	1,337,989	1,405,584	1,351,909	1,497,924	1,706,394	467,140	503,558
Operating Income	221,018	260,735	286,781	337,587	386,831	402,745	135,293	123,670
Operating Margin	18.0%	19.5%	20.4%	25.0%	25.8%	23.6%	29.0%	24.6%
Adjusted EBITDA	315,831	349,512	372,543	426,706	476,646	509,070	157,978	152,655
Adjusted EBITDA Margin	25.7%	26.1%	26.5%	31.6%	31.8%	29.8%	33.8%	30.3%
Revenues per unit case (US\$)	3.35	3.44	3.26	2.99	3.17	3.27	3.21	3.20
Adj. EBITDA per unit case (US\$)	0.86	0.90	0.86	0.94	1.01	0.97	1.09	0.97
Capital Expenditures (million US\$)	16	22	20	27	27	23	13	10
CAPEX/Depreciation (times)	0.9	1.4	1.5	2.1	2.0	1.5	3.9	2.5
							• /4 •	
FX (G\$/US\$) period average	5,619	5,732	6,240	6,773	6,778	6,988	6,862	7,206
FX (G\$/US\$) end of period	5,590	5,961	6,453	6,900	6,886	7,346	6,886	7,346

- (1) 2018, 2019, 2020, 2021 and 2022 Argentinean results are expressed at Dec-18, Dec-19, Dec-20, Dec-21 and Dec-22 currency, respectively. 4Q21 results are expressed at December-22 currency.
- (2) Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 21.1% for 2021.