

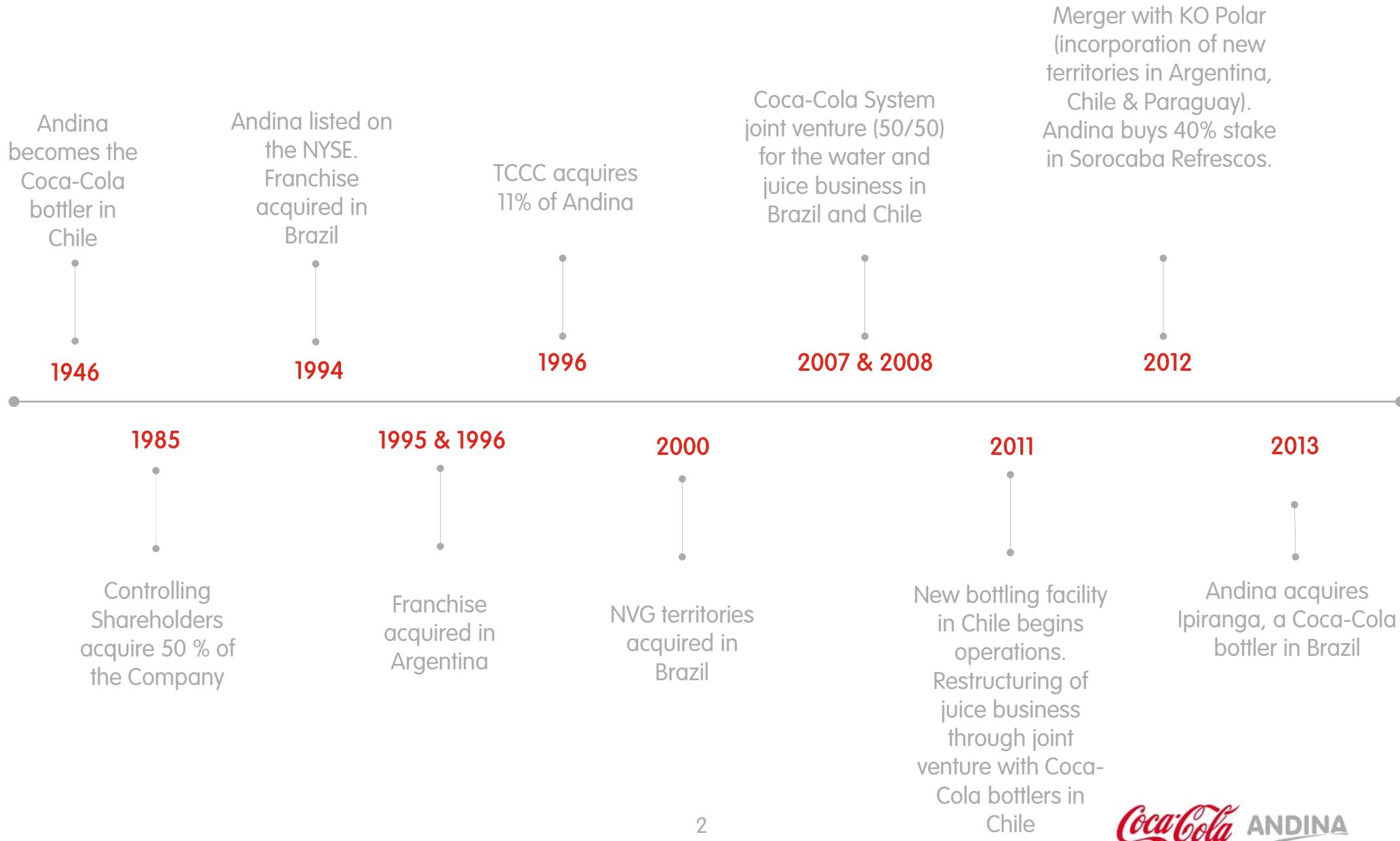


# Corporate Presentation

September 2015

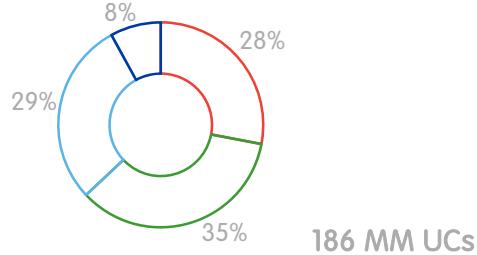
# 1. Company Description

# History

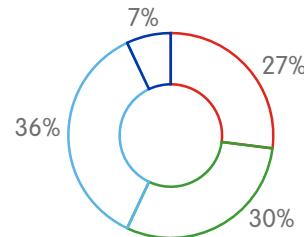


# A regional and diversified platform (3Q 2015)

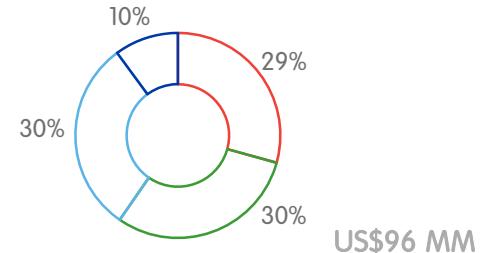
Volume



Revenues



EBITDA

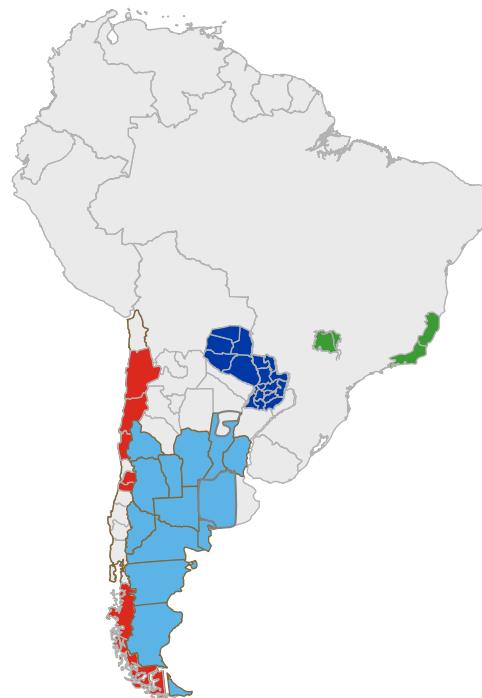


## Chile

- ▶ **Territories:** Antofagasta, Atacama, Coquimbo, Metropolitan Region, San Antonio, Cachapoal, Aysen & Magallanes
- ▶ **Extension:** 398 thousand Km
- ▶ **Population covered:** 9.4 million
- ▶ **Total volume:** 231.8 million UCs

## Paraguay

- ▶ **Territories:** Ciudad del Este, Asunción, Coronel Oviedo, Encarnación
- ▶ **Extension:** 407 thousand Km
- ▶ **Population covered:** 6.8 million
- ▶ **Total volume:** 62.5 million UCs



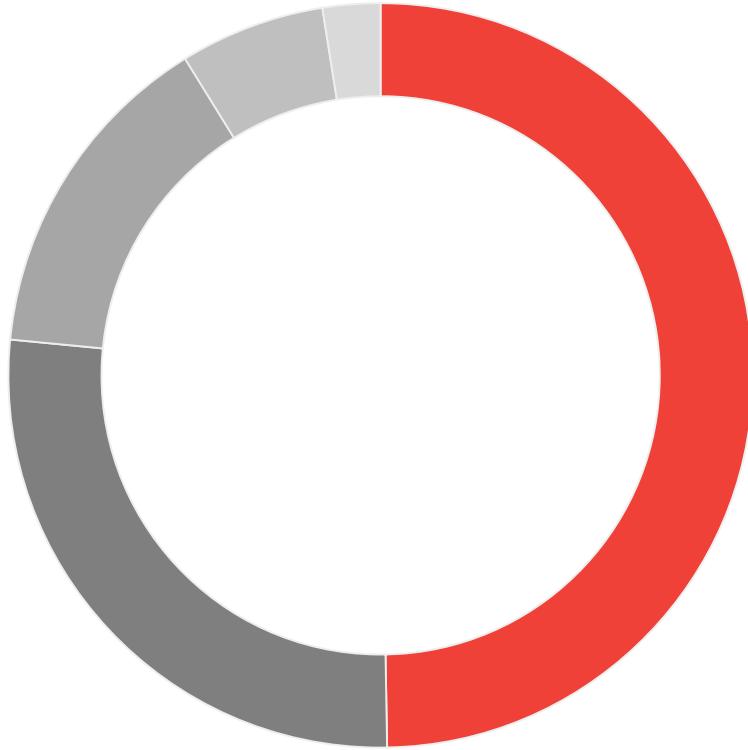
## Brazil

- ▶ **Territories:** Rio de Janeiro, Espírito Santo, part of São Paulo and part of Minas Gerais
- ▶ **Extension:** 165 thousand Km
- ▶ **Population covered:** 22 million
- ▶ **Total volume:** 306.9 million UCs

## Argentina

- ▶ **Territories:** San Juan, Mendoza, San Luis, Córdoba, Santa Fé, Entre Ríos, La Pampa, Neuquén, Río Negro, Chubut, Santa Cruz, Tierra del Fuego & Western Province of Buenos Aires
- ▶ **Extension:** 1.9 million Km
- ▶ **Population covered:** 13.9 million
- ▶ **Total volume:** 229.4 million UCs

# Ownership (As of December 31, 2014)



- Controlling Group 49.7%
- Others 26.8%
- Coca-Cola 14.7%
- ADRs 6.3%
- Chilean Pension Funds 2.5%

55.7%  
Series A

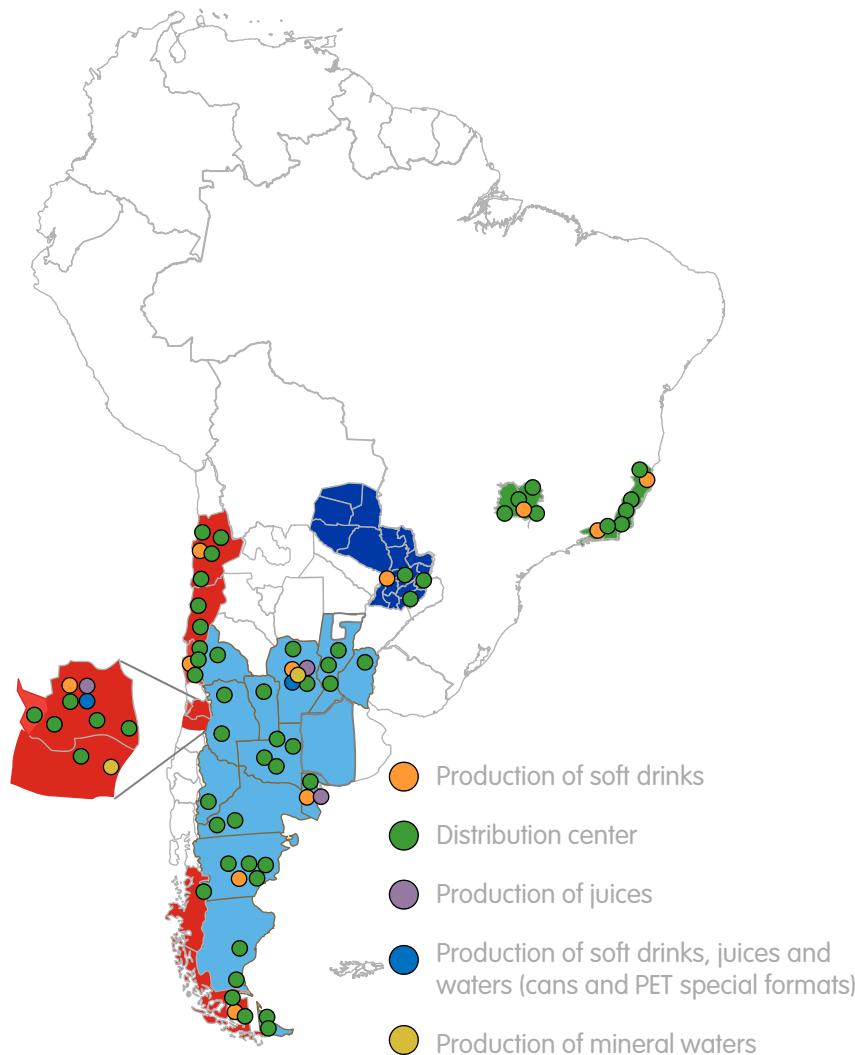
43.8%  
Series B

The Controlling Group is composed of 5 Chilean families with equal parts, that have a shareholders' agreement which includes TCCC.

Series A elects 12 of 14 Board members.

Series B receives an additional 10% in dividends.

# Superior manufacturing and logistics capabilities



## Argentina

- ▶ 3 SSD production facilities with a total of 17 lines
- ▶ Additional 2 production facilities for tetra juices and 1 for mineral water with a total of 6 lines
  - Average utilization ranged from 34.4% (water) to 86.2% (tetra)
- ▶ 23 distribution centers
- ▶ 444 third party trucks

## Brazil

- ▶ 3 production facilities with a total of 26 lines
  - Average utilization of 79%
- ▶ 13 distribution centers
- ▶ Over 850 trucks, 57% of which comprised of own fleet
- ▶ 1,067 vending machines

## Chile

- ▶ 4 production facilities with a total of 19 lines
  - Avg. utilization ranged from 36% to 71%
- ▶ 18 distribution centers
- ▶ Fleet of 109 owned trucks, 515 third party
- ▶ Through its subsidiaries, operates 3 additional production facilities with a total of 22 lines

## Paraguay

- ▶ 1 production facility with a total of 13 lines
  - Average utilization was 79%
- ▶ 3 distribution centers
- ▶ Fleet of 274 third party trucks

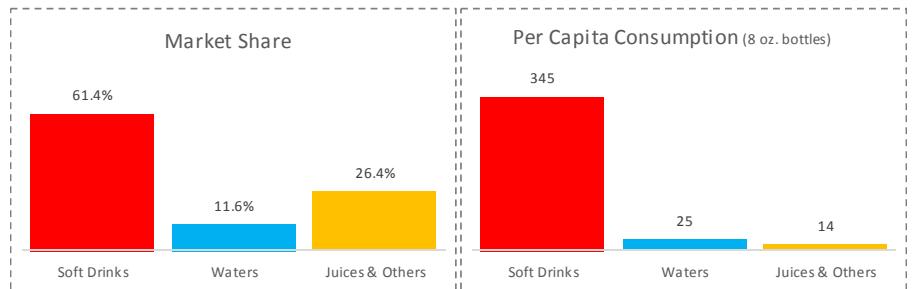
Reaching over 271,000 clients

Source: Company filings and public releases

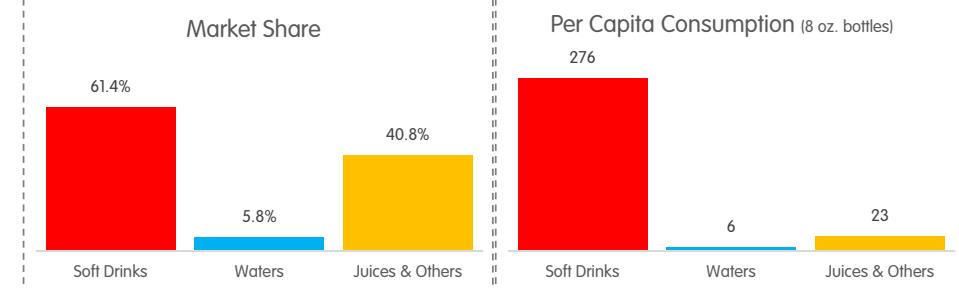
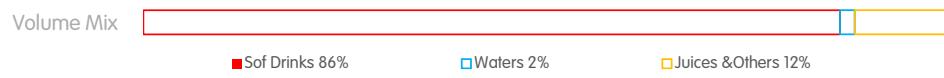
## 2. Market Description

# Market Structure (FY2014)

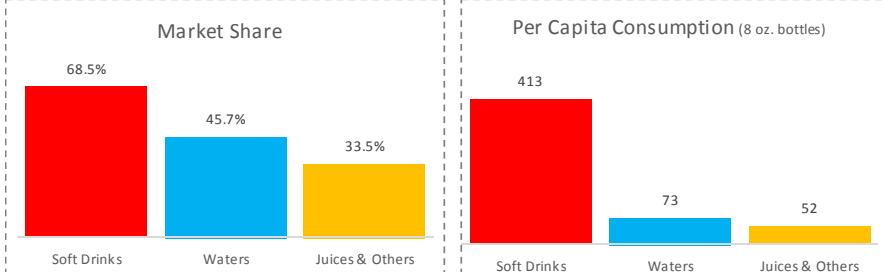
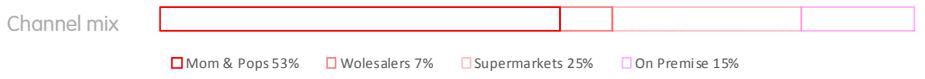
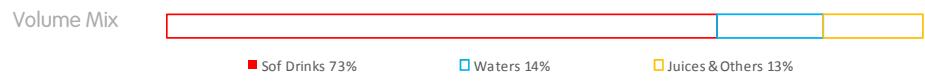
## ARGENTINA



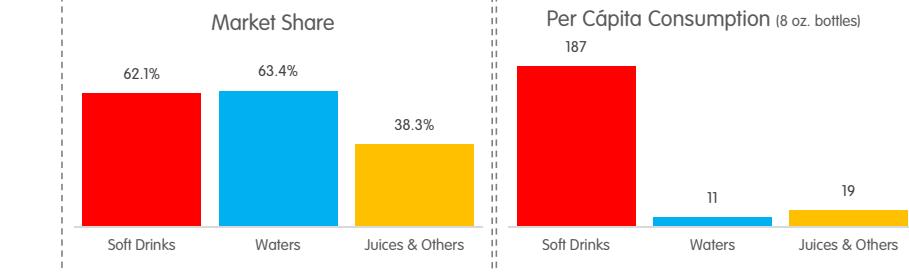
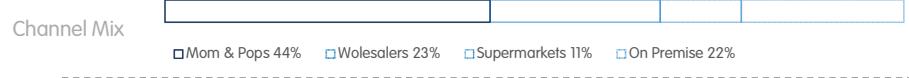
## BRAZIL



## CHILE



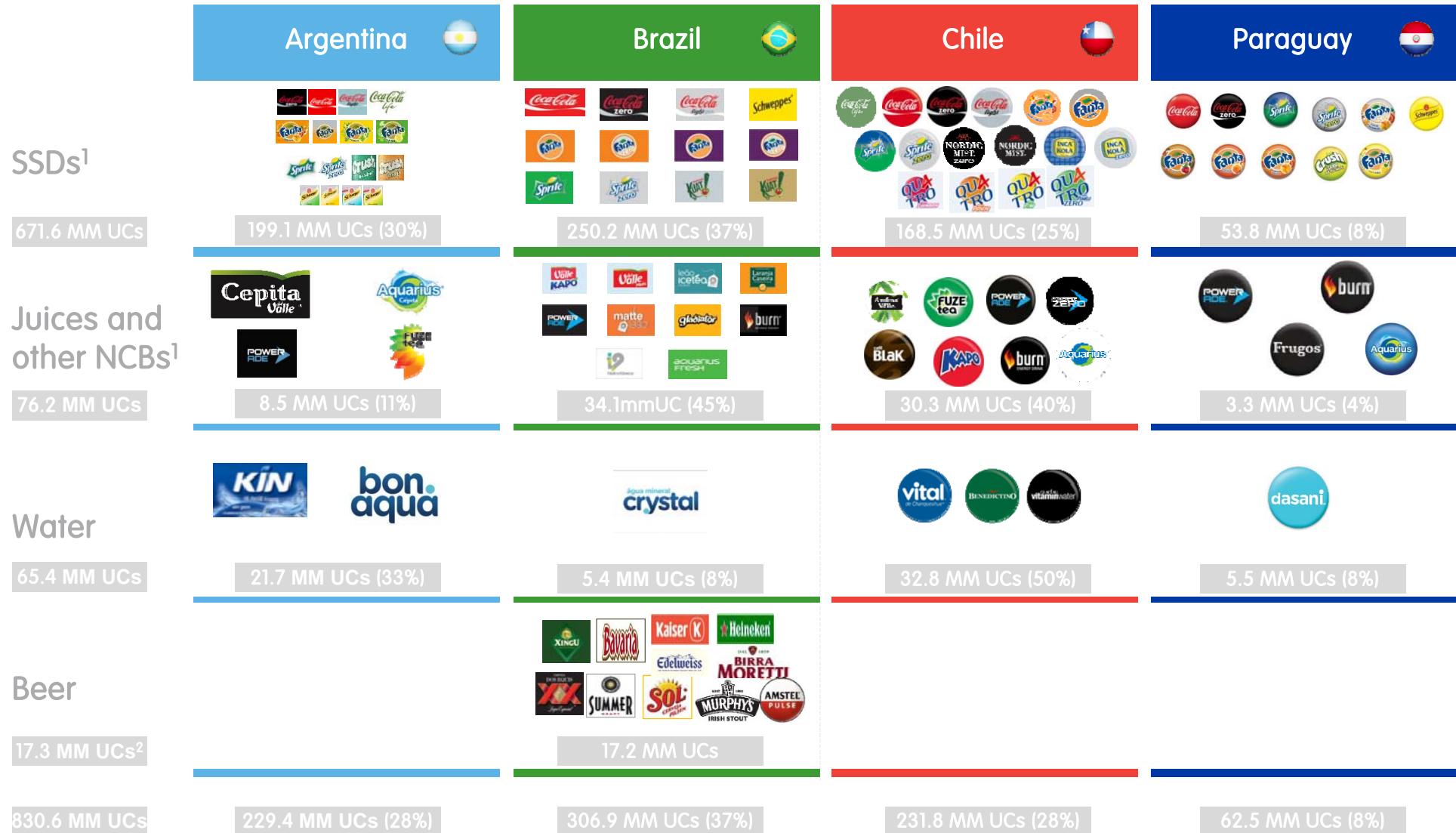
## PARAGUAY



Coca-Cola ANDINA

# Diversified brand portfolio across segments and geographies

(As of December 31, 2014)



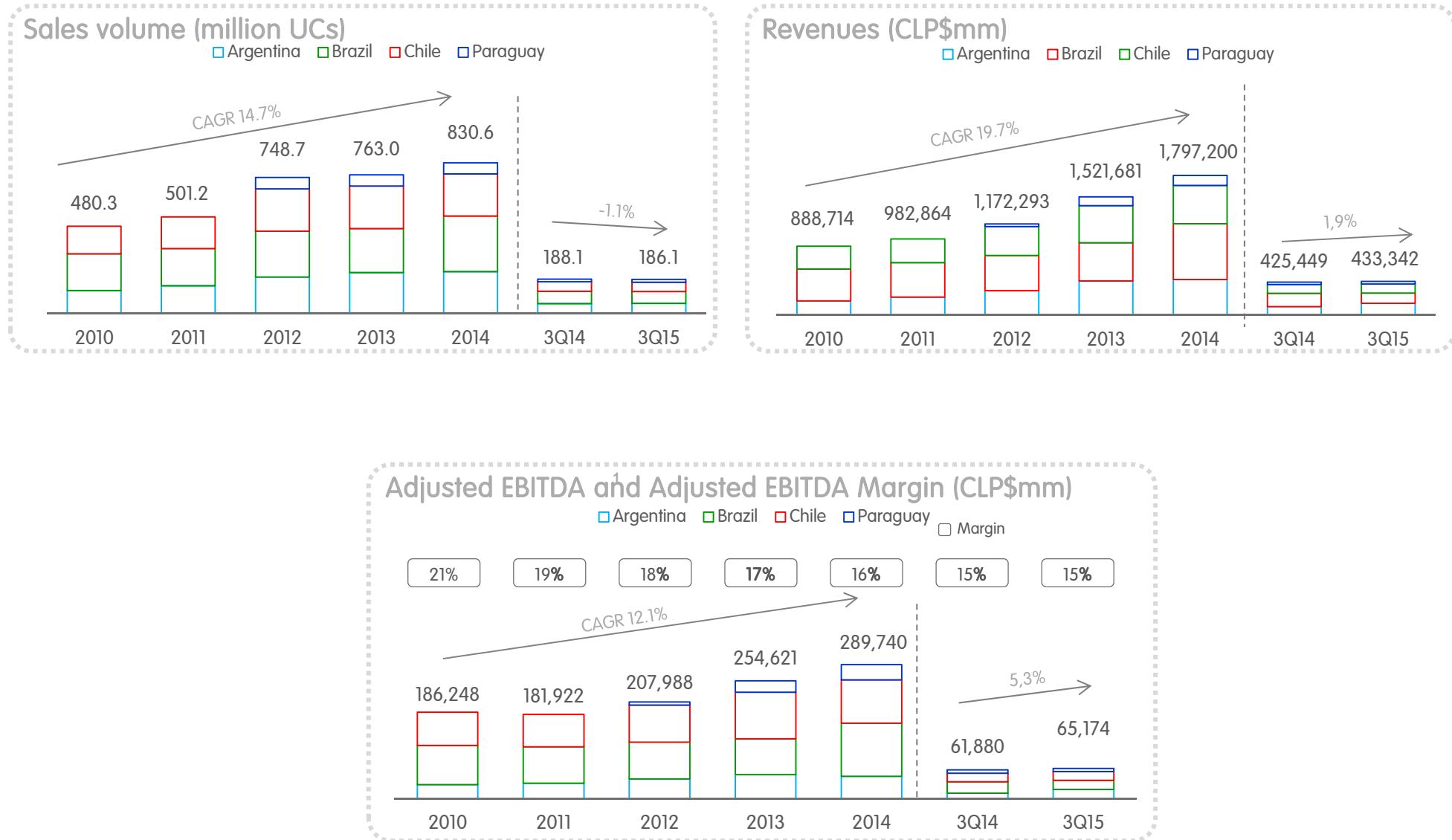
Source: Company filings and public releases

<sup>1</sup>SSDs: sparkling soft drinks; NCBs: non-carbonated soft drinks

<sup>2</sup>Total includes 0.1mmUC distributed in Chile

# 3. Financial Highlights

# Track record of profitability, revenue and ebitda growth, diversification and strong cash generation



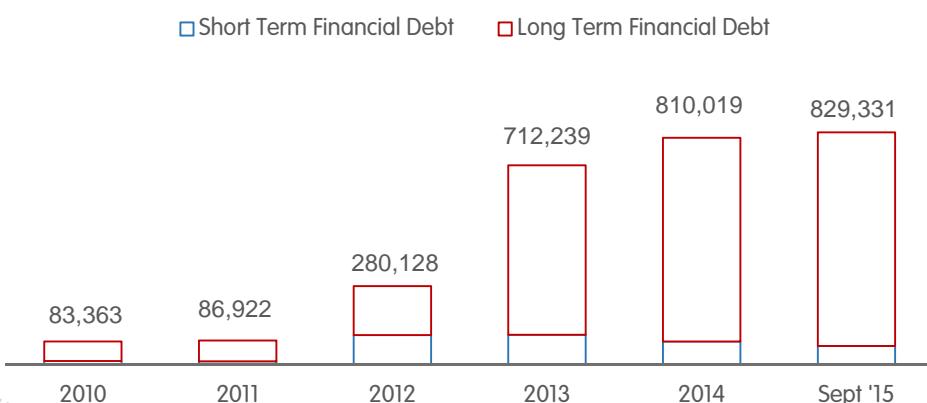
Source: Data as reported on Company filings. Companhia de Bebidas Ipiranga data is included as of 4Q13  
(1) EBITDA: Gross Profit – Distribution Costs – Administrative Expenses + Depreciation + Amortization

# Solid Financial Position

Increase in Net Debt is mainly explained by:

- US\$575MM Bond Issue for the Acquisition of Ipiranga (2013)<sup>1</sup>
- UF5 million Chilean Bond Issued on Sept 2013, UF3 million Chilean Bond Issued on Apr 2014<sup>2</sup>
- Embotelladoras Coca-Cola Polar Merger (2012)

## Financial Debt (CLP\$ mm)



## Financial Debt Summary (CLP\$ mm) as of Sept, 2015

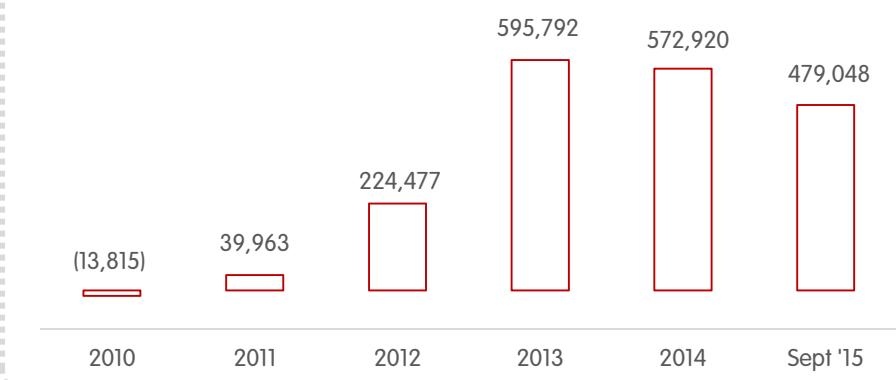
	Banks	Bonds	Total
Ch\$mm	106,455	722,876	829,331
%	12.8%	87.2%	100%

Note: Banks includes: Bank, Leasing, Derivatives y Warrantee Deposits

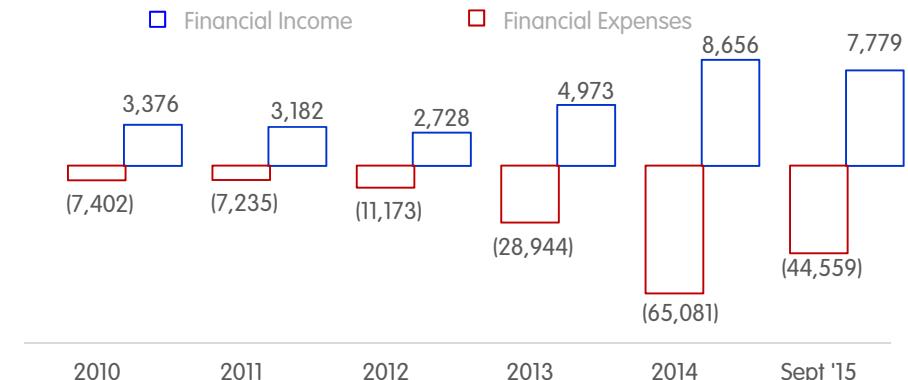
	UF	R\$	Arg\$	Ch\$	Gy\$	US\$	Total
Ch\$mm	471,286	321,719	19,207	10,318	549	6,251	829,331
%	56.8%	38.8%	2.3%	1.2%	0.1%	0.8%	100%

Note: After Cross Currency Swaps

## Financial Net Debt<sup>3</sup> (CLP\$ mm)



## Financial Expenses / Income (CLP\$ mm)



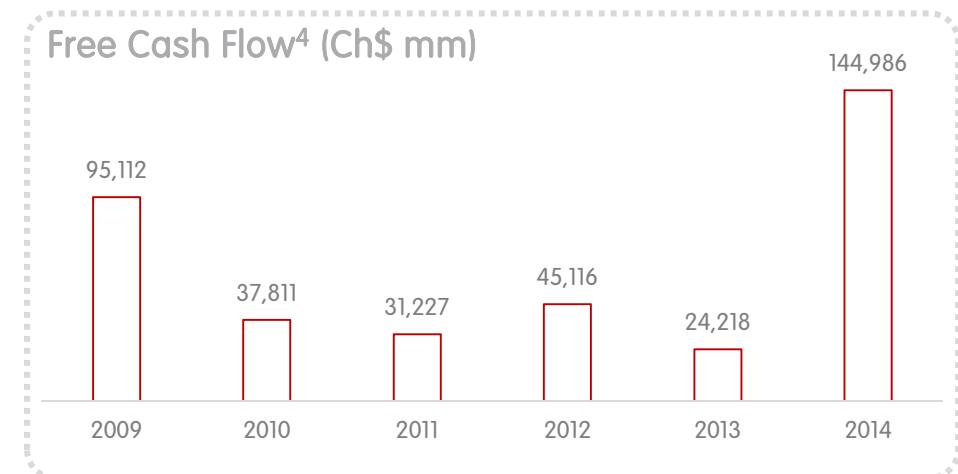
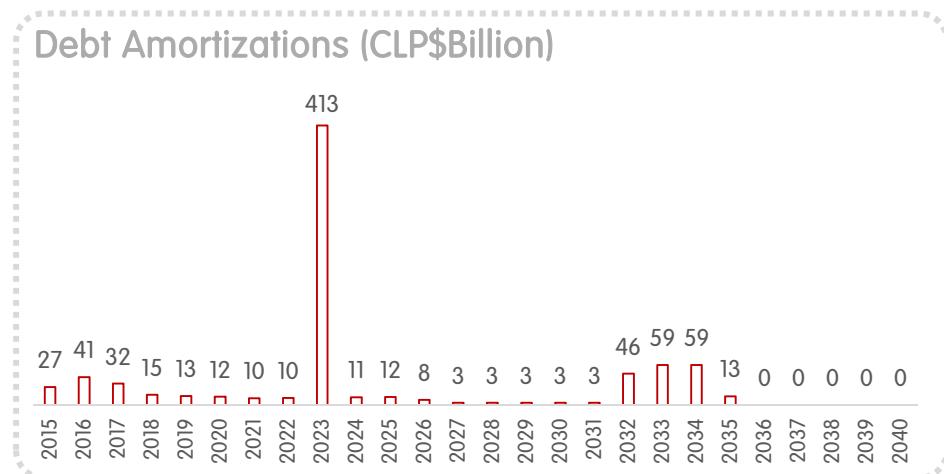
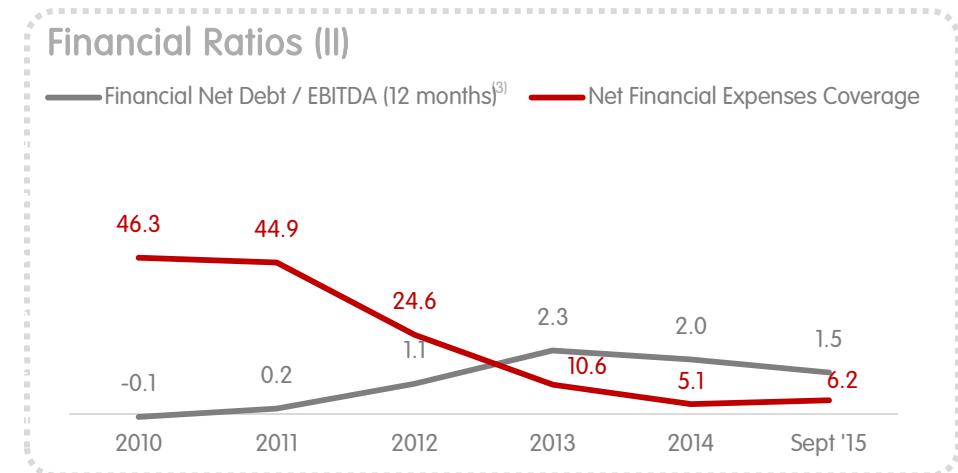
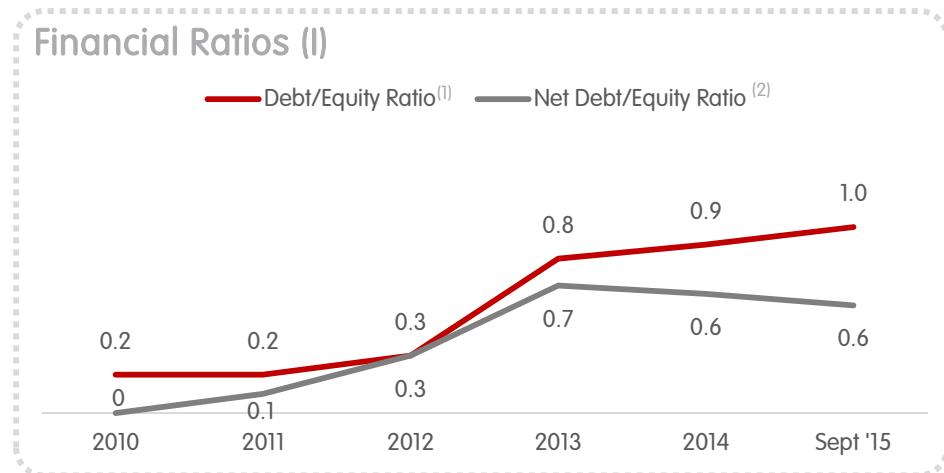
Source: Data as reported on Company filings

(1) 144°/RegS USA Bond, 10 years due 2023

(2) Approximately, 50% of the funds were used to prepay short term financial debt, and the other 50% for Other Corporate Purposes

(3) Considers Cash and Cash Equivalents, Other Current Financial Assets and Other Non Current Financial Assets of \$350,283 CLPMM

# Solid Financial Position



Source: Data as reported on Company filings

(1) Financial Debt Ratio: (Other Current Financial Debt (I) + Other Non-Current Financial Debt (II)) / Equity (III)

(2) (I + II – Cash and Cash Equivalents – Other Current Financial Assets – Other Non Current Financial Assets) / III

(3) EBITDA / (Financial Expenses – Financial Income)

(4) Free Cash Flow = Operating Income + Depreciation – CAPEX – Taxes (+/-) Working Capital Var.

# Consolidated Financial Highlights (Billion Ch\$)

	2010	2010P	2011	2011 P	2012	2012P	2013	2013P	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Total Volume (MUCs)	489	480	502	549	596	749	763	826	831	222	219	181	181	188	186
Net Sales	889	875	983	1,083	1,172	1,477	1,522	1,640	1,797	448	504	386	410	425	433
Operating Income	149	148	142	157	154	173	171	179	187	52	66	28	39	35	40
Operating Margin	16.8%	16.9%	14.5%	14.5%	13.2%	11.7%	11.3%	10.9%	10.4%	11.6%	13.1%	7.3%	9.5%	8.3%	9.2%
EBITDA	186	183	182	201	208	244	255	270	290	76	92	54	64	62	65
EBITDA Margin	21.0%	20.9%	18.5%	18.5%	17.7%	16.5%	16.7%	16.4%	16.1%	17.1%	18.2%	13.9%	15.5%	14.5%	15.0%
Capital Expenditures (million US\$)	187	181	261	N/A	297	N/A	371	N/A	200	52	37	53	28	50	41
CAPEX/Depreciation (times)	2.6	2.6	3.2	N/A	2.7	N/A	2.2	N/A	1.7	1.2	0.9	1.1	0.7	1.1	1.1
FX (Ch\$/USD) period average	510.2	510.2	483.9	483.9	486.3	486.3	495.5	495.5	570.8	552.2	624.6	554.8	617.7	577.7	677.6
FX (Ch\$/USD) end of period	468.0	468.0	519.2	519.2	480.0	480.0	524.6	524.6	606.8	551.2	626.6	552.7	639.0	599.2	698.7
Revenues per unit case (US\$)	3.56	3.57	4.05	4.08	4.04	4.06	4.03	4.01	3.79	3.66	3.68	3.85	3.67	3.92	3.44
EBITDA per unit case (US\$)	0.75	0.75	0.75	0.76	0.72	0.67	0.67	0.66	0.61	0.62	0.67	0.54	0.57	0.57	0.52
Legal Results	Includes Vital and does not include VASA		Does not includes Vital and VASA		AKO FY + KOP 4Q + (Vital+VASA +ECSA) 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI FY						
Proforma Results		Does not includes Vital and VASA		AKO FY + KOP 4Q + (Vital+VASA +ECSA) 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI FY							

# Consolidated Financial Highlights (Million US\$)

	2010	2010P	2011	2011 P	2012	2012P	2013	2013P	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Total Volume (MUCs)	489	480	502	549	596	749	763	826	831	222	219	181	181	188	186
Net Sales	1,742	1,716	2,031	2,239	2,411	3,038	3,071	3,311	3,151	812	806	696	663	737	640
Operating Income	293	289	294	324	317	355	346	361	328	94	106	51	63	61	59
Operating Margin	16.8%	16.9%	14.5%	14.5%	13.2%	11.7%	11.3%	10.9%	10.4%	11.6%	13.1%	7.3%	9.5%	8.3%	9.2%
EBITDA	365	359	376	415	428	502	514	544	508	139	147	97	103	107	96
EBITDA Margin	21.0%	20.9%	18.5%	18.5%	17.7%	16.5%	16.7%	16.4%	16.1%	17.1%	18.2%	13.9%	15.5%	14.5%	15.0%
Capital Expenditures	187	181	261	N/A	297	N/A	371	N/A	200	52	37	53	28	50	41
CAPEX/Depreciation (times)	2.6	2.6	3.2	N/A	2.7	N/A	2.2	N/A	1.7	1.2	0.9	1.1	0.7	1.1	1.1
FX (Ch\$/USD) period average	510.2	510.2	483.9	483.9	486.3	486.3	495.5	495.5	570.8	552.2	624.6	554.8	617.7	577.7	677.6
FX (Ch\$/USD) end of period	468.0	468.0	519.2	519.2	480.0	480.0	524.6	524.6	606.8	551.2	626.6	552.7	639.0	599.2	698.7
Revenues per unit case (US\$)	3.56	3.57	4.05	4.08	4.04	4.06	4.03	4.01	3.79	3.66	3.68	3.85	3.67	3.92	3.44
EBITDA per unit case (US\$)	0.75	0.75	0.75	0.76	0.72	0.67	0.67	0.66	0.61	0.62	0.67	0.54	0.57	0.57	0.52
Legal Results	Includes Vital and does not include VASA		Does not includes Vital and VASA		AKO FY + KOP 4Q + (Vital+VASA +ECSA) 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI FY						
Proforma Results		Does not includes Vital and VASA		AKO FY + KOP 4Q + (Vital+VASA +ECSA) 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI 4Q		AKO FY + KOP FY + (Vital+VASA +ECSA) FY + IPI FY							

# Consolidated Balance Sheet (as of September 30, 2015, in million Ch\$ and million USD)

Assets	
Cash and Cash Equivalents	161,771
Current Assets	305,223
Non current Assets + Others	1,576,951
Goodwill	96,415
<b>Total</b>	<b>2,140,360</b>

Liabilities and Equity	
Current Financial Liabilities	51,351
Other Current Liabilities	288,047
Non-Current Financial Liabilities	762,349
Other Non-Current Liabilities	187,276
<b>Total Equity</b>	<b>851,338</b>
<b>Total</b>	<b>2,140,360</b>

Assets	
Cash and Cash Equivalents	232
Current Assets	437
Non current Assets + Others	2,257
Goodwill	138
<b>Total</b>	<b>3,063</b>

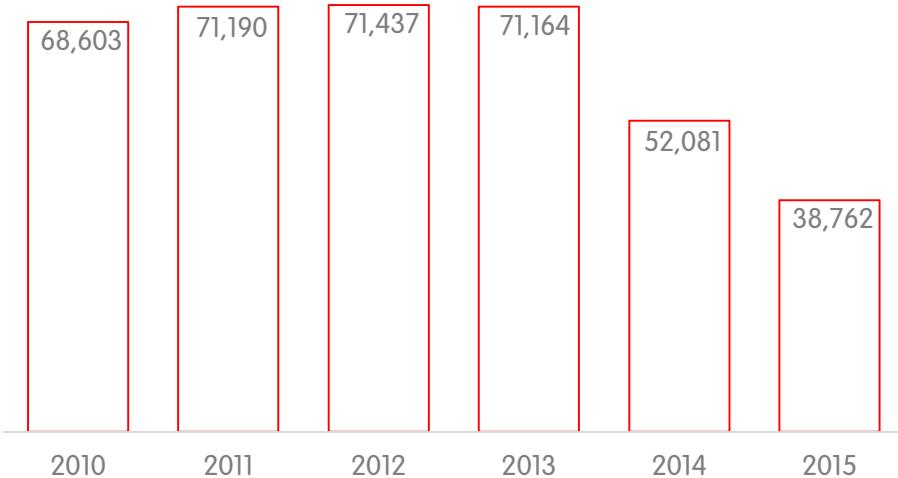
Liabilities and Equity	
Current Financial Liabilities	73
Other Current Liabilities	412
Non-Current Financial Liabilities	1,091
Other Non-Current Liabilities	268
<b>Total Equity</b>	<b>1,218</b>
<b>Total</b>	<b>3,063</b>

Net Debt Position: 661.5 million USD

# Dividends and Market Cap (as of September 30, 2015)

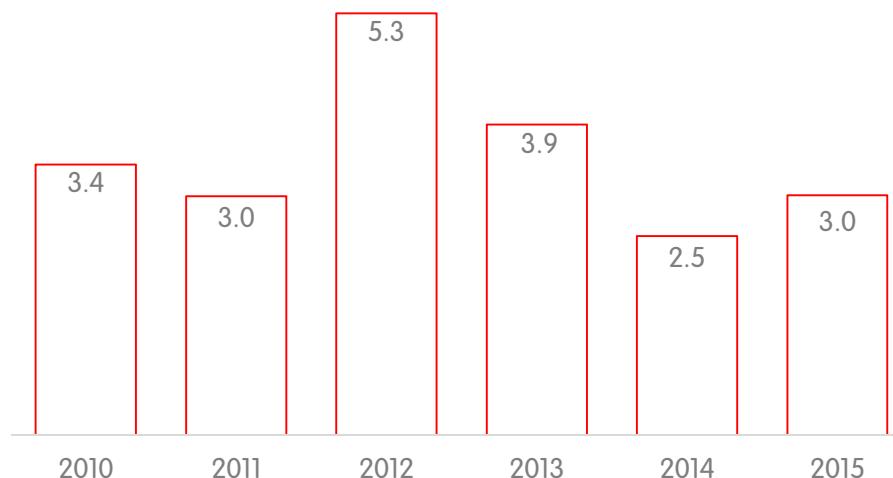
## Dividend Distribution

(million Ch\$)



## Market Cap

(billion USD)



## Dividend Yield

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Series A	4.5%	4.6%	4.4%	2.9%	2.8%
Series B	4.0%	4.2%	3.9%	2.6%	2.4%

## Payout Ratio\*

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
	69%	50%	109%	58%	29%

\* Payout ratio is calculated as dividends distributed on account of income from the fiscal year t over the Net Income of the same year.  
Additional dividends distributed in year t are incorporated in year t-1 sum of dividends. .

# 4. Strategy

# Expansion potential through organic and inorganic growth avenues

## Organic growth

### Superior organic growth within the Coca-Cola system

- ▶ Fuel growth in SSD business
  - Strengthen our returnable segment to provide an attractive value proposition
  - Increase immediate consumption as a vehicle for recruiting and profitability
  - Optimize our product portfolio and price structure
- ▶ Increase our share in still categories
  - Implement new technologies to improve quality
  - Invest in brand positioning and awareness
  - Offer attractive price and packaging options
  - Develop the category in the point of sale
- ▶ Develop best in class processes
  - Invest in production, logistics and commercial capacity
  - Innovate in our Route to Market (RTM) models
  - Optimize the logistic network improving client delivery processes
  - Invest in employee development opportunities
  - Increase productivity and optimize cost structure



## Inorganic growth

### Key role in the consolidation process of the Coca-Cola system in Latin America

- ▶ Inorganic expansion in line with TCCC goals
- ▶ Main focus on businesses of or related to non-alcoholic beverages
- ▶ Selectively looking for opportunities in Latin America, and potentially expanding to other geographies if an interesting opportunity arises
- ▶ Flexibility in transaction structures to align incentives with potential targets
- ▶ Optimization of capital structure to continue generating value to all stakeholders



# Appendix

# Argentina: Main Financial Highlights (Local Currency (millions))

	2010	2011	2011 P	2012	2012P	2013	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Sales Volume (MUC)	125	138	151	167	200	224	229	62	62	47	51	53	54
Net Sales	1,433	1,975	2,254	2,985	3,690	4,898	6,541	1,512	2,143	1,274	1,888	1,579	2,112
Operating Income	184	219	255	308	311	398	428	132	230	22	109	102	196
<i>Operating Margin</i>	12.7%	11.2%	11.4%	10.2%	8.2%	8.0%	6.6%	8.8%	10.7%	7.7%	5.7%	6.5%	9.3%
EBITDA	239	286	329	414	444	591	689	191	301	85	180	170	273
<i>EBITDA Margin</i>	16.5%	14.5%	14.6%	13.7%	11.7%	12.0%	10.6%	12.7%	14.1%	14.1%	14.1%	10.8%	13.0%
Capital Expenditures (million US\$)	19	52	N/A	96	N/A	105	45	13	11	9	5	15	11
<i>CAPEX/Depreciation (times)</i>	1.4	3.2	N/A	4.2	N/A	3.0	1.4	1.6	1.4	1.1	0.7	1.9	1.3
FX (AR\$/US\$) period average	3.91	4.13	4.13	4.55	4.55	5.48	8.13	7.63	8.69	8.06	8.95	8.30	9.25
FX (AR\$/US\$) end of period	3.98	4.30	4.30	4.92	4.92	6.52	8.55	8.00	8.82	8.13	9.09	8.43	9.42
Revenues per unit case (US\$)	2.90	3.47	3.63	3.88	4.09	3.97	3.52	3.24	3.95	3.38	4.14	3.58	4.24
EBITDA per unit case (US\$)	0.48	0.50	0.53	0.53	0.48	0.47	0.37	0.41	0.56	0.23	0.39	0.39	0.55

# Brazil: Main Financial Highlights (Local Currency (millions))

	2010	2011	2012	2012 P	2013	2013 P	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Sales Volume (MUC)	203	205	225	253	243	305	306	80	78	70	63	69	65
Net Sales	1,412	1,545	1,814	2,030	2,142	2,657	2,959	758	811	654	673	677	690
Operating Income	251	223	260	276	257	290	354	97	118	51	80	65	71
<i>Operating Margin</i>	17.7%	14.4%	14.3%	13.7%	12.0%	10.9%	11.8%	12.8%	14.8%	7.7%	11.9%	9.5%	10.3%
EBITDA	299	277	324	353	342	407	489	129	153	85	113	99	104
<i>EBITDA Margin</i>	21.1%	17.9%	17.9%	17.4%	16.0%	15.4%	16.4%	17.0%	19.0%	13.0%	16.7%	14.6%	15.1%
Capital Expenditures (million US\$)	70	59	74	N.A.	115	N.A.	53	12	6	11	9	17	11
<i>CAPEX/Depreciation (times)</i>	2.6	1.8	2.3	N.A.	2.9	N.A.	0.9	0.9	0.5	0.7	0.8	1.1	1.2
FX (R\$/USD) period average	1.76	1.67	1.95	1.95	2.16	2.16	2.35	2.36	2.86	2.23	3.07	2.28	3.55
FX (R\$/USD) end of period	1.67	1.88	2.04	2.04	2.34	2.34	2.66	2.26	3.21	2.20	3.10	2.45	3.97
Revenues per unit case (US\$)	3.95	4.49	4.13	4.08	4.09	4.04	4.10	3.98	3.69	4.17	3.47	4.34	2.99
EBITDA per unit case (US\$)	0.83	0.80	0.74	0.71	0.65	0.62	0.67	0.68	0.70	0.54	0.58	0.64	0.45

# Chile: Main Financial Highlights (Local Currency (millions))

	2010	2010P	2011	2011 P	2012	2012P	2013	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Sales Volume (MUC)	162	153	158	175	185	233	235	232	63	63	51	53	52	52
Net Sales	295,659	282,271	304,948	339,116	374,873	475,824	477,918	492,072	129,267	135,551	108,786	117,535	113,028	115,660
Operating Income	57,442	55,770	56,170	57,900	57,685	65,941	66,620	56,460	16,242	17,579	10,440	12,018	8,963	9,153
<i>Operating Margin</i>	19.4%	19.8%	18.4%	17.1%	15.4%	13.9%	13.9%	11.5%	12.6%	13.0%	9.6%	10.2%	7.9%	7.9%
EBITDA	73,401	70,457	72,065	75,912	81,975	97,183	102,587	95,167	25,800	27,465	20,156	21,950	18,656	19,210
<i>EBITDA Margin</i>	24.8%	25.0%	23.6%	22.4%	21.9%	20.4%	21.5%	19.3%	20.0%	20.3%	18.5%	18.7%	16.5%	16.6%
Capital Expenditures (million US\$)	98	92	151	N/A	113	N/A	116	68	18	18	29	12	12	16
<i>CAPEX/Depreciation (times)</i>	3.1	3.2	4.6	N/A	2.2	N/A	1.6	1.2	1.1	1.1	1.7	0.8	0.7	1.1
FX (Ch\$/USD) period average	510.2	510.2	483.9	483.9	486.3	486.3	495.5	570.8	552.2	624.6	554.8	617.7	577.7	677.6
FX (Ch\$/USD) end of period	468.0	468.0	519.2	519.2	480.0	480.0	524.6	606.8	551.2	626.6	552.7	639.0	599.2	698.7
Revenues per unit case (US\$)	3.59	3.63	3.99	4.01	4.16	4.20	4.11	3.72	3.69	3.44	3.88	3.57	3.73	3.26
EBITDA per unit case (US\$)	0.89	0.90	0.94	0.90	0.91	0.86	0.88	0.72	0.74	0.70	0.72	0.67	0.62	0.54

# Paraguay: Main Financial Highlights (Local Currency (millions))

	2011	2012 P	2012	2013	2014	1Q14	1Q15	2Q14	2Q15	3Q14	3Q15
Sales Volume (MUC)	18	19	63	61	63	17	16	16	16	14	15
Net Sales	274,234	291,166	968,454	968,523	1,010,735	265,668	270,888	216,028	221,722	229,270	246,989
Operating Income	70,135	42,001	99,174	129,747	157,306	38,621	48,516	38,686	37,436	29,031	29,118
<i>Operating Margin</i>	<i>25.5%</i>	<i>14.4%</i>	<i>10.2%</i>	<i>13.4%</i>	<i>15.6%</i>	<i>14.5%</i>	<i>17.9%</i>	<i>117.9%</i>	<i>217.9%</i>	<i>12.6%</i>	<i>11.8%</i>
<b>EBITDA</b>	<b>82,263</b>	<b>62,618</b>	<b>162,363</b>	<b>220,229</b>	<b>260,203</b>	<b>63,904</b>	<b>74,718</b>	<b>64,030</b>	<b>62,923</b>	<b>54,594</b>	<b>53,880</b>
<i>EBITDA Margin</i>	<i>29.9%</i>	<i>21.5%</i>	<i>16.8%</i>	<i>22.7%</i>	<i>25.7%</i>	<i>24.1%</i>	<i>27.6%</i>	<i>29.7%</i>	<i>128.4%</i>	<i>23.8%</i>	<i>21.8%</i>
Capital Expenditures (million US\$)	N/A	N/A	N/A	35	23	9	2	5	2	5	3
<i>CAPEX/Depreciation (times)</i>	<i>N/A</i>	<i>N/A</i>	<i>N/A</i>	<i>1.6</i>	<i>1.0</i>	<i>1.6</i>	<i>0.4</i>	<i>0.8</i>	<i>0.4</i>	<i>0.8</i>	<i>0.7</i>
FX (G\$/US\$) period average	4,165	4,403	4,409	4,280	4,459	4,523	4,759	4,417	5,062	4,284	5,316
FX (G\$/US\$) end of period	4,455	4,418	4,429	4,585	4,629	4,434	4,840	4,384	5,164	4,492	5,648
Revenues per unit case (US\$)	3.81	3.51	3.48	3.70	3.63	3.49	3.47	3.70	3.32	3.83	3.16
EBITDA per unit case (US\$)	1.14	0.76	0.58	0.84	0.94	0.85	0.96	1.10	0.95	0.91	0.69



# Corporate Presentation

September 2015